

**SARASOTA MILITARY ACADEMY
BOARD OF DIRECTORS
MEETING AGENDA
Thursday February 14, 2019**

- Call to Order
- Approval of the Minutes-Tab 1
 - January 17, 2019
- Executive Director of Schools' Report – Tab 2
 - AdvancED Review Update; February 25/26
 - Strategic Plan Update
 - Human Resources Report-Tab 3
 - DROP
 - Head of School Report - SMA Prep – Tab 4
 - Athletic Director Report
 - MYP Report
 - Faculty Representative
 - Head of School Report – SMA High – Tab 5
 - Athletic Director Report
 - IB Report
 - Faculty Representative
- SAI/Commandant's Report – Tab 6
- Treasurer's Report – Tab 7
 - Monthly Financial Report
- PTCC Committee Reports – Tab 8
- SMA Foundation, Inc. Report – Tab 9
- Committee Reports
- Chairperson's Report
- Old Business
- New Business
- Public Comment
- Meeting Adjournment

Sarasota Military Academy

BOARD OF DIRECTORS

MEETING MINUTES

17 January, 2019

Board of Director Members' Attendance

Present:

Mr. Herb Jones, Chairman
F. Steven Herb, Esquire, Vice Chairman
Mr. Kimball Bobbitt, Treasurer
Ben Knisely, COL USA (Ret), Secretary
Ms. Carter Donovan
Ms. Linda Long
Dr. Thomas J. McElheny
Dr. J. Robert Parkinson

Howard G. Crowell, Jr., LTG USA (Ret), Chairman, SMA Foundation Inc.
Frederick M. Derr, CAPT USN (Ret), Treasurer, SMA Foundation Inc.

Absent: Dr. Logan Malone, RADM USN (Ret); SMA-LTC Pamela Donehew, Director of Literacy and IB; SMA-MAJ CJ Bannister, Chief Development Officer, SMA Foundation Inc.; SMA-CPT Leslie Smith, Athletic Director, Middle School Campus

SMA Administrative Staff in Attendance

SMA-COL Christina Bowman, Executive Director of Schools
SMA-MAJ Steve Kok, Director of Finance
SMA-LTC Frederick Fout, Head of School, High School Campus
SMA-LTC Abby Williams, Assistant Head of School, High School Campus
SMA-LTC Dr. Catherine Rodriguez, Assistant Head of School, High School Campus
LTC Ben Weiss, Commandant of Cadets – Senior Army Instructor (SAI)
SMA-MAJ Amy Mazner, Athletic Director, High School Campus
SMA-LTC Tom Vara, Head of School, Middle School Campus
SMA-LTC Lisa Currie, Assistant Head of School, Middle School Campus
MAJ Becky Morris, Assistant Head of School, Middle School Campus
SMA-LTC Ryan Lee, Assistant Head of School, Middle School Campus

Guests: Members of the SMA faculty, staff and PTCC representatives.
SMA-CPT Terri Davis, Staff Representative for Middle School; SMA-CPT Ashley Wyka, Staff Representative for High School; Ms. Michelle Collins, HS PTCC President; Dr. Todd Brown, Middle School Faculty.

Location: SMA Middle School campus. The chairman called the meeting to order at 4:32 pm.

SMA-LTC Tom Vara introduced Dr. Todd Brown as the IGNITE Awards Winner in the first year for charter schools to participate. He is also the only one chosen in Florida to contribute to the UN. Dr. Brown explained the INSPIRE Project he created and the various speakers he worked with. He also mentioned the different appearances and interviews he's had with numerous television and newspaper reporters. Dr. Brown thanked the board for their support and exited the room.

Motion to Approve the Minutes from the 13 December, 2018 meeting:

Mr. F. Steven Herb motioned for approval of the 13 December, 2018 minutes; COL Ben Knisely seconded the motion and the board unanimously approved.

Executive Director of School Report: SMA-COL Christina Bowman discussed the AdvancEd meeting on 26 February at 9:00am and asked for three board members to attend. Mr. Herb, COL Knisely and Dr. Tom McElheny volunteered to participate in the AdvancEd meeting. SMA-COL Bowman stated a survey was distributed to the faculty and staff regarding the revised vision and mission statements and will be distributed soon to the families for input. She also mentioned collaborating with MAJ Becky Morris on presenting a school grade projected plan to the District on 22nd February.

SMA-COL Bowman mentioned two dates for board members to bring potential donors for a tour of our school discussed in the SMA Foundation meeting. She stated the dates as 12th February and 12th March starting at the Middle School and ending at the High School with a special formation, "work call", held after lunch. SMA-COL Bowman commended both schools on the success of the Toys for Tots this holiday season.

HR Report: Chairman Herb Jones inquired on the status of long term substitutes in which SMA-COL Bowman responded that a few are listed due to obtaining a Florida certificate.

SMA Prep Head of School Report: SMA-LTC Tom Vara provided a read-ahead report. He mentioned many new students started in January and the last enrollment meeting on 16th January was well attended.

SMA Prep Athletics Report: SMA-CPT Leslie Smith provided a read-ahead report.

MYP: SMA-LTC Currie provided a read-ahead report. She mentioned SMA-CPT Deb Walker as the recipient of the Florida Excellence for Teaching Agriculture Award. SMA-LTC Currie stated that enrollment is ahead this year compared to last year.

SMA Head of School Report: SMA-LTC Fred Fout provided a read-ahead report. He discussed the current enrollment with December graduates and adding classes for second semester to reduce class size in English. SMA-LTC Fout also discussed enrollment for next year along with the eighth grade program to the High School on 24th January. He stated that SMA-LTC Abby Williams and a few cadets presented SMA to SSAS and both schools will be showcased at STC in Sarasota and North Port

where families will be able to visit the SMA tables. Chairman Jones inquired if the efforts are effective in reaching out to families in which SMA-LTC Fout responded that it definitely is with SMA-COL Bowman successfully building a great relationship with the District.

SMA HS Athletics Report: Athletic Director Coach Amy Mazner provided a read-ahead report. She discussed how every sport is performing at a higher level and better results than the previous year. Coach Mazner stated that our first lacrosse coaches with SMA are back to coach lacrosse and looking forward to a great season. She stated girls' soccer are going to Districts and hopefully then to Regionals.

Coach Mazner inquired to the Board to attend a game when possible and SMA-COL Bowman commended Coach Mazner for bringing the program to a higher level. COL Knisely stated he was told by a friend at West Point that two ladies from SMA are outshooting all the seniors and that West Point is highly impressed.

IB Report: N/A

SAI/Commandant's Report: LTC Weiss provided a read-ahead report. He commended SFC Riess Pellegrino as the most dedicated out of all instructors with the Rifle Team. LTC Weiss discussed the Voice of Democracy Award and the Drill Team's event at Booker High School where the middle school competed and placed better than most high school teams.

Staff Representatives: SMA-CPT Terri Davis provided a read-ahead report. She mentioned the progress of the eighth grade class to the High School program on 24 January.

Treasurer's Report: SMA-MAJ Steve Kok provided a read-ahead report. He discussed the progress with upgrading all computers on both campuses due to Windows not being supported by MSN. SMA-COL Bowman stated that an administrative meeting will be held to discuss different options on replacing the computers as well as discussing with SMA-MAJ CJ Bannister on how to acquire grants for the computers. Mr. Frederick Derr inquired as to how the athletic program impacts enrollment in which SMA-LTC Fout stated a better job will be done in getting our accolades out into the public in sports and academics.

PTCC Report: Ms. Michele Collins provided a read-ahead report for the high school. She stated the PTCC is providing a pizza lunch to the eighth grade cadets on the 24th January and have already issued grants with more to be processed.

Foundation, Inc.: Vice Chairman Jones stated the need to find another way to increase revenue into the Foundation. SMA-COL Bowman stated that over fifteen hundred alumni are now in our system with 2018 still needing to be inputted. She also stated the need for parents to communicate within the community about SMA. SMA-CPT Ashley Wyka stated to the board that as an alum to SMA, graduates reach out to her all the time through Facebook for information on how to reconnect with SMA. Chairman Jones requested a plan on how to reach out to alumni and parents for next board meeting.

Committee Reports: N/A

Chairman: Chairman Jones showed gratitude to SMA-COL Bowman for doing a great job while short-handed and to ask the board for assistance when needed.

Old Business: N/A

New Business: N/A

Public Comments: N/A

The chairman adjourned the meeting at 5:53 pm.

Mr. Herb Jones, Chairman

Date

COL Ben Knisely, Secretary

Date

Executive Director of Schools Report

February, 2019

Enrollment:

- Open enrollment; Enrollment Information Meetings Continuing
 - Second Window: February 1, 2019 through February 28, 2019.
- Recruitment and Retention Activities
 - Letter sent February 8, 2019 to all 8th grade families welcoming to the high school; SMA-LTC Fout
 - Second letter will be sent with high school course information as well as date high school administrators, counselors and IB Coordinator go to Prep to complete course requests

Communication:

- Sarasota Music Half Marathon
 - 18 Volunteer Teams! \$9,000
- Safety and Security Update
- Strategic Plan Update
 - Consultant Request
 - Proposed Mission and Vision Statements
 - Stakeholder input
- School Grade Action Plan Presented January 22, 2019; well received
- AdvancED Review
 - School Quality Factor Reports Submitted
 - 25-27 February, 2019; visit

Events:

- 26 April; Les Stroud/Survivorman Concert
 - VIP Kayak Tour with Les Stroud; 25 April
- Special Formation for Directors and Visitors
 - March 12, 2019

Ongoing Concerns:

- Parking
- Enrollment
- School Grade
- Staffing

Head of School Report for January, 2019

Enrollment

Grade 6: 213

Grade 7: 195

Grade 8: 180

Total: 588

Campus Life/Events

- 1/7-school re-opens
- 1/10- Fire drill-period 6
- 1/11-NASA field trip for 8th-grade
- 1/15-Religious panel to spoke to our cadets during period 2
- 1/19-Board of Directors meeting on Prep campus-4:30 pm
- 1/21-No School
- 1/22-School wide writing practice test for FSA
- 1/22-School choice showcase @STC from 5:30-7:00 pm
- 1/23-School choice showcase @NPTC from 5:30-7:00 pm
- 1/24-Prep 8th-grade cadets visit the high school for a campus tour and lunch
- 1/25-Soft lockdown during formation
- 1/28-AdvancED reports being prepared for submission
- 1/30-Technology infrastructure test conducted for FSA testing
- 1/31-Prep club pictures taken throughout the day

Cadet Highlights

-Learner Profile Cadets of the Month for **January:**

Science:	Lacey Kuehl	Nicholas Butler
World Language:	Dana Jinete	Jack Greene
Wrestling:		Mark Serebryanskiy

Faculty/Staff Highlights

- Attached

Parent and Community Highlights

-Prep enrollment meeting January 16th- 8:30 in café

Security

-The security team met on Friday, January 18th to discuss the upcoming drills and how we can conduct drills at times of concern. The times identified were formation, lunch time, and passing time. The decision was to conduct a soft lockdown on Friday, January 25th during formation. We gave our cadets specific instructions on moving to their period one class quickly and safely without talking or retrieving their back packs. The purpose was to move cadets to a safe spot in an orderly fashion due to a possible threat nearby campus. The drill ran smoothly, however, a few cadets grabbed their bags as well as too much talking during the drill. At the conclusion of the drill, we called all cadets back to formation to give them immediate feedback on the drill and how we can improve during the next drill. We then conducted morning formation.

Campus Concerns

Prep conducted a school wide writing simulation in preparation for the FSA testing in April. The simulation as far as computer infrastructure and testing procedures ran smoothly. Our Language and Literature teachers reviewed the writing results a few days after the practice test and the sixth grade results were not up to standard. The seventh and eighth grade results were stronger, writing instructions were followed more closely, and the cadets were consistently more on grade level. Quite often cadets do not take practice tests as seriously as they should and this may alter the results. The concern right now is the sixth grade writing skills and possible low results on the FSA. The language and Literature teachers have worked hard to identify some of the weaknesses and will continue to work with these cadets to correct the issues noticed in the practice test.

STAFF ACKNOWLEDGEMENT

Laura Munson
NASA-8th-grade field trip

Christina Bowman/Terri Davis/HS Team
Prep 8th-grade enrollment program at HS

Todd Brown
Toshiba grant for Operation Outbreak: 5K

Lynore Fontecha/Eric Meissner
Religious Panel

Coaches/Clubs

Wrestling	Doug Browning
Girls Soccer	Mark Sanders
Boys Soccer	Steve Patterson

SMAP ATHLETICS REPORT- February 2019

Wrestling:

The Prep Wrestling team traveled to Tampa last weekend to compete in the Berkley Prep Invitational. The team brought home the runner-up trophy which is being proudly displayed in the front office. Individual 3rd place winners were: Matthew Foxall, Harrison Yochim, Will Leffler and Claetyn Miller. Finishing in 2nd place in their division were Anthony Christy and Josh Tvenstrup. Great job wrestlers!

Jr Raiders:

The Jr Raiders hosted their first home meet of the year last Saturday. Coach Jackie Trecartin said that all the cadets performed extremely well. The girl's team was just barely edged out for second. The all boys team actually tied and the tie breaker used was the mile run in which they came up just a little short. The mixed team was awarded the Team trophy and is on display in the front office area.

Soccer:

Due to a last minute coaching change the boy's soccer team got off to a slow start but are back on track now. The team is now being coach by Stephen Patterson, an elite level athletic trainer and former soccer player. The boys are currently 3-0 and the girls are 1-2. Due to the large turnout by both boys and girls we have elected to form a coed JV team that will compete in the 1A league. This will allow these players to get more playing time which will enable them to fine tune their skills and work their way up to the Varsity level. The girl's high school soccer coach, Ian Snell, is going to work with this team.

Golf:

The golf schedule is being finalized for March, April and May. Try outs for golf will be March 12th and 13th at our home course, Tatum Ridge Golf Links. We are anticipating our usual large turnout. The team is coached by Leslie Smith, the 8th grade PE teacher at the Prep and Gail Biroscak the High School registrar. The Prep Golf team has won the league championship for the last 2 years and is looking forward to a 3rd.

IB MYP Read Ahead - 2/14/19
SMA-MAJ Lisa Currie

"The world doesn't care what you know. What the world cares about is what you do with what you know." "Now, adults need to be able to ask great questions, critically analyze information, form independent opinions, collaborate, and communicate effectively." - Tony Wagner, Harvard Education Researcher

SMA Prep completed their AdvancED School Quality Factors Report last week which provided a focused opportunity to go through a complete audit of all aspects of Prep and the quality of teaching and learning that occur on campus and often beyond the classroom walls. It is because the MYP comes ready-made with a solid framework based in best-practices that much of what the AdvancED team will need to see and hear on campus is already in place at varying levels of proficiency. It was through analysis of the stakeholder surveys where valuable light was shed. The following is a part of the Prep report submitted to AdvancED and I think it is relevant to restate here.

There is a paradigm shift in education and there is no turning back. Societies new demands are speeding forward into uncharted waters. What do our modern learners need to know and be able to do? In order to establish effective continuous improvement, it is imperative to understand the end-user experience of what our organization is tasked to accomplish. Educational organizations fall within a service industry model. Just as hospitals exist to ensure care and wellness for all patients as ultimate goals, schools exist to ensure, in one sense, an "educational wellness" that will allow all learners to experience growth and accomplishment to have a positive impact in the world. The surveys of students, parents, and teachers offer our school valuable insights into the health of our organization from our end-users who interact with what we provide daily both inside and outside of school. The School/System Quality Factor Diagnostic provides a thorough audit of where we've been, where we are now, and where we are heading in our journey as a continuously improving and impactful educational organization.

It is critical to understand, with empathy, how our end-users (current students and families) are interacting with the services we provide. When you really listen to students and families, as was conveyed in the recent surveys and also through in person interactions, there is an underlying desire of students to feel heard, be engaged, and feel challenged and for families to know their children are being understood and educated as unique individuals. The challenge of SMA, or

any educational organization, is to realize and envision an outcome that transcends the status quo and works instead to build a learning community that collectively offers a holistic experience for young people over six years that are a developmentally critical period in a person's life.

As a strategic plan and vision come to fruition, a uniting aspect of both schools is that we are IB World Schools. This transcends that of a label or an accreditation and instead can become an asset that should empower all SMA teachers and students in both schools to take ownership of these best practices and make it their own. To continue to distinguish this as IB and this as not IB in many circumstances can be counterproductive. Good teaching is good teaching. It would be beneficial for Prep teachers to have an introduction to the high school courses and it would also be helpful for high school teachers, especially 9th and 10th, to have a basic understanding of the Prep program to know where our 8th graders are coming from. It is great news that the high school will be including courses that will reflect IB approaches that are available outside of the IB DP. This provides an opportunity and a purpose as we continue collaborating more in the areas of teaching and learning.

Where SMA will set itself apart as a one of a kind 6th-12th educational organization is how well the sum of its unique parts work together into a comprehensive and original approach to fulfilling the fundamental need of educating young people in the modern world. If there was ever a time in education to be visionary, this is it.

Lisa Currie

IB Coordinator

February 7, 2019

Dear Members of the Board of Directors,

The Prep staff and teachers have brought forward concerns to me that they would like the board to be aware of.

First, staff and teachers fully support the board's goal of filling all student seats in the Prep Academy. What the board may not be aware of is that a larger student population also means larger class sizes. Some of the classrooms at the Prep were designed for a maximum of 22 students and are currently overfilled.

The size of classes has become a concern for many teachers. Core subjects in tested areas including Math, English and Science have the largest class sizes. While the number of students allowed is 22 per teacher, some of these classes have more.

FSA Scores and iReady diagnostic scores of our current 6th grade class showed that many students were one or more grades below level in Math, English, and Science at the beginning of the school year. Research shows that there is a direct correlation between smaller class sizes and higher student achievement. Large classes are especially challenging when teachers are posed with the task of not only teaching grade level standards but also backtracking to scaffold student understanding from their current level.

Due to large class sizes and low student achievement levels, the teachers at the Prep have created opportunities for students outside of provided classroom time. Many of the math teachers open their classrooms for students to come in for help during lunch. They also volunteer their time before and after school for tutoring. While this certainly helps, not all students take advantage of opportunities outside of their scheduled class.

Science teachers are dealing with class sizes that cannot be accommodated by the number of work stations in their classrooms. This makes hands on labs especially challenging. Research shows that hands on activities in science is an effective way to learn, however with overfilled classrooms the labs are ineffective. The turnover rate of teachers in our Science department over the past several years is making it hard to meet the schoolwide achievement goal that the board has set for the Florida Statewide Science Assessment. Student achievement is linked directly to the effectiveness of teachers. Without consistent educators in the classroom, students are left with gaps in standards which leave them unprepared for the Florida Statewide Science Assessment.

English teachers are working with students who are below grade level. Some of which cannot read. With large class sizes of varying student levels it is challenging to provide the best education to students when the amount of differentiation that is required for students to be successful is so high.

Additionally, there has been an increase in students enrolling at the Prep with special needs, i.e. mental and physical impairments, learning disabilities, those who do not speak fluent English and numerous discipline issues from students who are entering throughout the year. When you combine these types of circumstances with overfilled classrooms it is detrimental to the learning environment. Teachers are doing the best they can, however the impact of these conditions comes at a cost, directly impacting student education and achievement. High teacher turnover rates may be attributed to teachers being spread too thin.

The teachers know that at this time there is nothing that can be done to alleviate the number of students in class, however, moving forward some suggestions are:

- Class Size
 - One additional teacher in each core subject Area: Hiring an additional teacher in Math, English, and Science would allow core classes to be smaller.
 - Additional ESE Staff: Staff members that are ESE certified don't always receive additional support in their class for ESE students because legally they are certified. This doesn't necessarily mean they are capable of teaching in oversized classes while providing direct instruction to a large number of ESE students in each class.
 - A better way to assign students to classes/more electives: Some classes, Chinese, Military Studies, Design and other subjects have as few as 5 students while other classes during the same period have upwards of 24. If there was a way to have some teachers i.e. perhaps Military Studies and Design teach five classes and one elective, this may help to even out student numbers in core classes. It will also put more students in Military Studies and design classes which can accommodate larger class sizes.
- Retaining Teachers
 - Additional Planning Time: At SMA High teachers have one 90 minute planning period a day with 3 classes to plan for. At the Prep teachers have one 50 minute planning period a day with 6 classes to plan for. Scheduling more planning time for teachers will help increase productivity during class since teachers will have the time to differentiate for the variety of student needs in classes, this is extremely important for Math, Science, English and History/Civics. Additional planning time will also allow teachers to have the opportunity to increase communication with parents, and grade papers so students receive feedback in a timely manner. All these factors have been proven to increase student achievement.
- Discipline
 - Teachers are spending a good portion of class time addressing student behavior. It only takes one disruptive student whose behavior takes away from the entire class's instructional time. The teacher has to address this behavior, redirect the student and then get the class back on task. In the core classes with up to 24 students this is not only challenging but very disruptive. After corrections in class

the teacher needs to make time to make contact with the parent, write the minor referral and ensure that the student has done an Approaches to learning assessment sheet. It takes three minor referrals before the behavior is addressed by the discipline department as a major.

There are several ideas that might help in the future:

1. Having set days every week, twice a week for afterschool detentions and Saturday school once a month. Last resort: Making use of the ten day suspension window allowed during the school year. The reasoning is that if a parent has not been helpful with correcting their child's behavior prior to receiving the detention, then perhaps, one time having to make arrangements for their student for after school or Saturday detention may help in engaging the parent in supporting the school in improving their child's behavior. Utilizing suspension from school, should be utilized when all of the above have failed in correcting the student's behavior.
2. Another solution would be to have the Dean of Discipline with a staff of two people. Each would be assigned to a grade level to document and handle discipline for that grade. A person assigned to each grade would help in quickly identifying a student who receives 30 or more referrals, those who have serious behavior problems and those who need to be put on contract to closely monitored and document their behavior. They would also be able to monitor those students entering the Prep throughout the year, who come with previous behavior issues from their other schools and are entering the Prep on a contract.

Thank-you for listening to our concerns and ideas.

Respectfully Submitted,

Terri Davis

Prep Teacher and Staff Representative.

To: Governing Board, Sarasota Military Academy
Through: SMA-COL Bowman, Christina, Executive Director
801 North Orange Avenue
Sarasota, Florida 34236

From: SMA-LTC Fout, Frederick T., Head of School
Sarasota Military Academy
801 North Orange Avenue
Sarasota, Florida 34236



Date: 08 February 2019

Re.: Board Report for Regular Sarasota Military Academy Board Meeting on
Wednesday, 14 February 2019

Accomplishments:

- Surveyed faculty regarding schedule options for SY 2019/2020
 - Met with Instructional Leadership Team (Department Chairs) to discuss survey and intent of survey IOT determine faculty buy-in for two scheduling options
 - Met with JROTC Department to discuss reasons for change in scheduling needs and get feedback
 - Ensure all cadets have JROTC year round, each year
 - Ensure all cadets earn four credits in JROTC - one credit per year - and still meet the curricular needs
 - Met with ELA Department Chair to discuss reasons for change in scheduling needs and get feedback
 - Provide additional ELA and learner support with the addition of a full year, Blue-Gold schedule, Pre-IB Inquiry Skills course required for all Freshmen
 - Ensure that ALL Sophomores are in an ELA course year round to ensure it coincides with the high stakes FSA ELA
- Hosted an 8th Grade visit from the Prep campus
 - Followed up with a letter home to parents of current Prep 8th grade cadets
 - Follow-up letter with course offerings planned for the week of February 11th
 - Counselors, IB Coordinator, ESE Liaison and Administrators will visit Prep campus tentatively during the first full week of March to schedule cadets for their Freshman Year
- Provided faculty and full staff monthly informational meetings
 - Met with Instructional Leadership Team (ILT) to discuss data and progress monitoring, policy review and revision process and committees, course descriptions and preparations for SY 2019/2020
- Participated in multiple school leadership meetings with SMA-HS Administrative Leadership regarding
 - School culture

- Development of a Technology Plan to meet educational needs
 - School discipline
 - Upcoming events
- Met with Instructional Leadership Team, to include Administration, Program Directors, and Department Chairs, to clarify and update on
 - Semester II scheduling and teaching assignments
 - School Wide Student Support Team
 - Positive Behavioral Interventions and Support - PBIS and Discipline
- Created a blended classroom site for the Cultural Design Think Tank which will meet for their second restorative circle on Wednesday, February 13th during 1st Period. Topics for discussion are 1) Civil Discourse and 2) Being a Change Agent. This group is Co-Facilitated by SMA-LTC Abby Williams
- Participated in the first of three sessions of Restorative Practices provided by Sarasota County School District
- Attended Professional Learning for PBS resources
- Hosted Leadership Sarasota for a meeting - topic was "Why SMA" - presented by SMA-LTC Abby Williams
- Attended Wrestling, Soccer and Basketball games
- Weekly meetings with Commandant
- Weekly meetings with Administrative Team
- Daily working lunch meetings with Administrative Team, schedule permitting
- Met with prospective cadets and parents for intake procedures prior to enrollment
- Multiple meetings with individual Teachers, Parents, and Cadets regarding issues related to cadet success at SMA

On-Going Projects:

- Presenting to the Sarasota Athletic District Meeting regarding Game/Event Culture on 13 FEB
- Review of Policy and Procedure to align to SMA Values, Mission and Vision
 - Development of Policy and Procedure Committees
 - Development of Policy Statements to be submitted for Governing Board approval
 - Development of Policy and Procedure documents and flow-charts to be posted to the website
 - Revision of handbooks and agreements
 - Cadet Handbook
 - Parent-Cadet-Academy Compact
 - Faculty and Staff Guide (HS)
- Continued evaluation of certified and non-certified personnel using the PRIDE protocol
- Continued classroom walkthroughs using the SMA Observation Protocol
 - Individualized walkthroughs focused on the Protocol and leading to Feedback and Coaching
 - Individualized walkthroughs focused on the PRIDE indicators

Upcoming Events:

- RIFLE Competition - 14-18 FEB 2019 at Oxford, Alabama
- Rise and Run 5K - 16 FEB 2019
- Girls and Boys Pre-Season Lacrosse @ Wellfield Park, 16 FEB at 9 am
- President's Day - NO SCHOOL, 18 FEB
- Boys Lacrosse, Home vs ODA, 19 FEB at 6 pm
- Girls Lacrosse, Away vs Manatee, 19 FEB at 6 pm
- Winter Banquet - Athletics, 21 FEB at 6 pm
- Girls and Boys Lacrosse, Away at St. Stephens, 22 FEB at 6 pm
- Girls Lacrosse, Home vs Calvary Christian, 25 FEB at 5:30 pm
- Girls Lacrosse, Away vs St. Pete, 26 FEB at 4 pm
- Boys Lacrosse, Home vs Mooney, 26 FEB at 6 pm
- ENROLLMENT INFO MEETING, 27 FEB at 7 am
- Girls and Boys Lacrosse, Away vs LWR, 27 FEB at 5:30 pm
- Girls Lacrosse, Home vs ODA, 1 MAR at 6 pm
- Boys Lacrosse, Home vs LWR, 5 MAR at 7 pm
- BLOOD DRIVE, 7-8 MAR - WE NEED DONORS
- Girls Lacrosse, Home vs LWR, 7 MAR at 5:30 pm
- Boys Lacrosse, Home vs Admiral Farragut, 7 MAR at 5:30 pm
- Girls and Boys Lacrosse, Away at Calvary Christian, 8 MAR at 5:30 pm
- Drill Meet - Area 5 at Riverside, 9 MAR, all day
- Drum Line, Area 5 Drill Meet at Riverside, 9 MAR at 8 am
- DAYLIGHT SAVINGS TIME, 10 MAR
- International Heritage Week Celebration, 11-13 MAR
- Girls Lacrosse, Away at Mooney, 12 MAR at 6 pm
- ENROLLMENT INFO MEETING, 13 MAR at 7 am
- SPRING CONCERT, 13 MAR at 6 pm
- End of 3rd Quarter Grading Period, 13 MAR
- Girls and Boys Lacrosse, Home vs Manatee, 14 MAR at 6 pm
- Professional Day, NO SCHOOL, 15 MAR

Board Report
2/14/19

1. Preparation for the AdvancEd team visit is moving along nicely. Much consideration has been given to the teams comfort and needs during their visit. Additionally, the admin team has worked diligently in preparing well constructed and researched narratives to help inform the team about who SMA is prior to their arrival in Sarasota on Feb. 25, 2019. The team will be housed at the LaQuinta on Cattleman and Fruitville near I75, for ease of access to both schools. Board members will be interviewed at SMA high school on Feb. 26, 2019, in the conference room, at 9:00 am.
2. This year (2018-19) will be the third graduating class of IBDP (International Baccalaureate Diploma Program) cadets. This particular class is the class that has been operating within the 4x4 schedule for two years. Through this experience, it has become evident that IB is correct in requiring concurrency of learning over two years, as the 4x4 schedule has presented extreme challenges to both teachers and cadets. Returning to the A/B schedule will help to get IB back on track and move the program at SMA forward in a positive manner. Another result of the previous scheduling issues is a decline in the number of students that enrolled in IB at SMA during for the 2019-20 (current juniors) cohort. The number of cadets registering for the 2020-21 (current sophomores) cohort and the 2021-22 (current freshmen) cohort is significantly larger. Another factor contributing to the increase in IB interest is the success of the MYP (middle years program) at Prep. Although five years is a good time to evaluate the effectiveness of a new program we must consider that the IB program at SMA suffered a considerable two-year set-back with the scheduling changes.
3. As we move forward the IBDP would benefit from a conscious inclusion of the program in advertising and promotion of the school. Consideration should be given to including IB at SMA in videos, advertising, brochures, and presentations about SMA. As an IB World School, we may utilize all IB logos as outlined in their copyright.
4. Also as the IBDP moves forward at SMA discussion about scheduling options provided to students should include increasing IB course offerings. Cadets may take IB courses in the same manner as they select AP (Advanced Placement) courses, and are not required to be an IBDP candidate. With the changes that the College Board is making to AP there is no financial advantages to offering AP course rather than IB courses, but there are student advantages in taking IB to earn college credit. As other IB high schools in Sarasota move forward with changes in course offerings SMA

should make similar considerations to remain competitive and attractive to incoming cadets.



Sarasota Military Academy

8 February 2019

From: MSG(Ret) Johnny Browning
Faculty Representative

Memorandum for: SMA-COL Christina Bowman/SMA-LTC Fredrick Fout / Admin Staff

SUBJECT: Concerns Expressed by Various Members of the SMA Faculty

Good afternoon, here are the comments that were presented to CPT Wyka and myself for the upcoming board meeting. Please let us know what is being/has been addressed at the local admin level, and what needs to be brought up at the board itself.

A concern is the lack of support for ESE students during the entire classroom period. I have so many needy students, and cannot possibly get to all of them to help them. It is impossible for one person to meet all of their needs.

Students deserve to have the support and resources allocated to them so that they can be successful.

Also- there is not equitable access to technology, and students need equal access to computers - especially in English classrooms where they are expected to write and do research. Computer labs are so booked with testing that it is rare to get the time that they need with computers. The laptop cart does not have enough laptops, and often, a good number are not working. Would also suggest that we consider adding a FULL TIME tech to be able to immediately support tech issues that teachers often have during classes and other times of the day when localized support might not be able to assist. This tech would also be able to constantly service/maintain existing tech equipment.

Myself (and other JROTC instructors) feel that the SMA-Ranks of Admin and higher are a little off. Would like to propose to the board that the structure go this way: Asst. Heads of School: SMA-LTC's; Heads of Schools: SMA-COL; Executive Dir. Of Schools: SMA-GEN. Currently the Asst and Heads are all LTC's. There is no separation between offices, as there is in every other capacity. The proposed change would be more in line with the military structure that our academy is based around.

V/r
MSG(Ret) Johnny Browning
Faculty Representative

SARASOTA MILITARY ACADEMY

Commandant
801 North Orange Avenue
Sarasota, Florida 34236

04 February 2019

MEMORANDUM FOR GOVERNING BOARD, SARASOTA MILITARY ACADEMY

THROUGH EXECUTIVE DIRECTOR OF SCHOOLS

SUBJECT: Significant Activities Report

Significant activities past thirty days:

- County Rifle Competition @ SMA 19 January
- Brandon Drill Meet 19 January
- Army Junior National Rifle Competition @ Ft Benning Ga 23-27 January
- Prep School Visit @ SMA 24 January
- University of Tampa Drill Meet 02 February
- Veterans of Foreign Wars "Voice of Democracy" State Banquet (SMA District winner in attendance), Orlando 02 February
- Color Guard for the Rotary Club @ Robards Arena 02 February
- JROTC Leadership visit to Mariner High School JROTC 06 February
- LET I Drill Meet @ Southeast High School 09 February
- Color Guard for Opening of Girls Softball 09 February
- Army JROTC Service Marksmanship @ Alabama 14-18 February
- Veteran's of Foreign Wars State Dinner Support @ VFW Post 16 February
- Cadet Command approved a 60K uniform request (no cost to SMA)

Significant activities next thirty days:

- Honor Guard 01 March @ Sarasota Yacht Club "Sundown Ceremony"
- JROTC Instructors begin advanced curriculum training 04 March @ Ft Knox, Ky
- Drill Team competes Area 5 Competition 09 March @ Riverview High School

"One School, Two Campuses"!

Respectfully,

Ben Weiss

Ben Weiss
Lieutenant Colonel (Retired), Special Forces
Commandant

Sarasota Military Academy
Balance Sheet- By Campus
As of December 31, 2018

	HS	Prep	Total
ASSETS			
Current Assets			
Bank Accounts			
1110 Cash and cash equivalents			
1109 Petty Cash	400	400	800
1111 WF Operating Account	361,353		361,353
1113 SMA PTCC Account	17,024		17,024
1116 WF Advancement Account	80,773		80,773
1117 WF Credit Card Machine	15,524		15,524
1118 WF Business Market Savings	314,453		314,453
1119 SMA Prep Checking		82,899	82,899
1120 Athletics Account	58,013		58,013
1121 WF Prep PTCC Account		34,447	34,447
1123 Prep CC Machine		18,828	18,828
1124 SMA Wreaths	3,778		3,778
Total 1110 Cash and cash equivalents	\$ 851,318	\$ 136,574	\$ 987,892
8-1111 Sport Team Bank Accounts	72,318		72,318
Total Bank Accounts	\$ 923,636	\$ 136,574	\$ 1,060,210
Other Current Assets			
1130 Accounts Receivable	8,984	8,984	17,968
1160 Stifel Reserve	127,606		127,606
1220 Due from Other Governments			
1221 A/R ROTC	30,767		30,767
1222 A/R Due from District	93,287	74,406	167,693
Total 1220 Due from Other Governments	\$ 124,054	\$ 74,406	\$ 198,460
Total Other Current Assets	\$ 260,644	\$ 83,390	\$ 344,034
Total Current Assets	\$ 1,184,280	\$ 219,964	\$ 1,404,244
Fixed Assets			
1300 Fixed Assets			
1310 Land	973,750	7,424,550	8,398,300
1320 Land Improvements	73,227	42,750	115,978
1330 Building & Improvements	11,657,658	2,017,648	13,675,306
1340 Furniture, Fixtures & Equipment	1,570,551	351,387	1,921,937
1350 Motor Vehicles	535,364	232,835	768,199
1370 Capital Lease Equipment	53,300		53,300
1380 Audio-visual Material & Softwar			
1381 Audio-visual Materials	1,504		1,504
1382 Computer Software		93,386	93,386
Total 1380 Audio-visual Material & Softwar	\$ 1,504	\$ 93,386	\$ 94,890
1390 Computer Equipment	119,588	399,901	519,489
Total 1300 Fixed Assets	\$ 14,984,942	\$ 10,562,457	\$ 25,547,398

1550 Accumulated Depreciation			
1329 AD- Land Improvements	(39,573)	(12,205)	(51,777)
1339 AD- Buildings & Improvements	(2,715,939)	(192,549)	(2,908,488)
1349 AD- Furniture, Fixtures & Equip	(1,325,575)	(195,889)	(1,521,464)
1359 AD- Motor Vehicles	(313,436)	(67,978)	(381,414)
1379 AD- Capital Lease Property	(53,300)		(53,300)
1389 AD- Computer Software	(28,937)	(358,729)	(387,666)
1399 AD - Audio Visual	(201)		(201)
Total 1550 Accumulated Depreciation	\$ (4,476,961)	\$ (827,349)	\$ (5,304,310)
Total Fixed Assets	\$ 10,507,981	\$ 9,735,108	\$ 20,243,089
Other Assets			
1625 Due From SMA Prep - Long-term	2,127,797	(2,127,797)	0
1626 Due from Foundation	132,541	25,000	157,541
Total Other Assets	\$ 2,260,337	\$ (2,102,797)	\$ 157,541
TOTAL ASSETS	\$ 13,952,598	\$ 7,852,276	\$ 21,804,874
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2120 Accounts Payable	23,739	49,884	73,622
Total Accounts Payable	\$ 23,739	\$ 49,884	\$ 73,622
Credit Cards			
2150 Wells Fargo Visa CC			
2151 Carmen Diaz	533		533
2152 Stephen Kok	69,005		69,005
2153 Monika Wysocka	1,006		1,006
2155 Kevin Nasby	654		654
2156 Christina Bowman	502		502
2160 CJ Bannister	92		92
2161 Pamela Donehew	471		471
2163 Amy Mazner	889		889
2164 Donna Hoefler HS	1,552		1,552
Total 2150 Wells Fargo Visa CC	\$ 74,703	\$ -	\$ 74,703
2180 Wells Fargo SMA Prep Visa CC			
2181 Pam Hammond		98	98
2183 Stephen Kok		22,176	22,176
2185 Rebecca Morris		56	56
2186 Betty Bultemeier		1,224	1,224
2191 Lisa Currie		125	125
2193 Beth Harris		48	48
Total 2180 Wells Fargo SMA Prep Visa CC	\$ -	\$ 23,727	\$ 23,727
Total Credit Cards	\$ 74,703	\$ 23,727	\$ 98,430
Other Current Liabilities			
2110 Accrued Payroll			
2112 Accrued Payroll	248,443	180,648	429,090
Total 2110 Accrued Payroll	\$ 248,443	\$ 180,648	\$ 429,090
2170 Accrued Payroll Liabilities	7,351	5,389	12,740

2200 Other Current Liabilities			
2230 Current Portion of LTD	155,000	441,314	596,314
Total 2200 Other Current Liabilities	\$ 155,000	\$ 441,314	\$ 596,314
8-2290 Funds Held on Behalf of Others	72,318		72,318
Total Other Current Liabilities	\$ 483,112	\$ 627,351	\$ 1,110,462
Total Current Liabilities	\$ 581,554	\$ 700,961	\$ 1,282,515
Long-Term Liabilities			
2320 Bonds Payable			
2323 Educational Bond - 2012	4,568,000		4,568,000
2326 Prep Bond Payable - \$7.5M		6,475,914	6,475,914
2327 Prep Bond Payable - \$1M		873,419	873,419
2328 Wells Fargo Equipment Loan for Building 5		75,290	75,290
Total 2320 Bonds Payable	\$ 4,568,000	\$ 7,424,623	\$ 11,992,623
2330 Accrued Vacation	18,307		18,307
2380 Interest Rate Swap	252,844		252,844
2410 Deferred Revenues	41,681	(41,681)	0
Total Long-Term Liabilities	\$ 4,880,832	\$ 7,382,942	\$ 12,263,774
Total Liabilities	\$ 5,462,386	\$ 8,083,903	\$ 13,546,289
Equity			
3010 Invested In Capital Assets, Net	5,684,547	1,846,620	7,531,166
3020 Temporarily Restricted Net Assets	73,001	13,911	86,911
3030 Unrestricted Net Assets	2,601,289	(1,925,235)	676,054
Net Income	131,376	(166,923)	(35,547)
Total Equity	\$ 8,490,212	\$ (231,627)	\$ 8,258,585
TOTAL LIABILITIES AND EQUITY	\$ 13,952,598	\$ 7,852,276	\$ 21,804,874

Sarasota Military Academy
Profit and Loss - Monthly - By Campus
December 2018

	HS	Prep	Total
Income			
3100 Federal Direct	30,767		30,767
3300 Revenue from State Sources	448,802	300,239	749,042
3400 Revenue from Local Sources	256,201	197,595	453,796
Total Income	\$ 735,770	\$ 497,834	\$ 1,233,604
Gross Profit	\$ 735,770	\$ 497,834	\$ 1,233,604
Expenses			
4100 Salaries	404,747	282,441	687,188
4200 Employee Benefits	96,056	74,753	170,809
4300 Purchased Services	62,447	40,190	102,637
4400 Energy Services	8,731	12,123	20,854
4500 Materials & Supplies	37,331	16,210	53,541
4600 Capital Outlay	5,547	6,108	11,655
4700 Other Expenses	81,699	42,389	124,089
Total Expenses	\$ 696,559	\$ 474,214	\$ 1,170,773
Net Operating Income	\$ 39,211	\$ 23,620	\$ 62,832
Net Income	\$ 39,211	\$ 23,620	\$ 62,832

Sarasota Military Academy
Profit and Loss - YTD - By Campus
July - December, 2018

	HS	Prep	Total
Income			
3100 Federal Direct	182,041		182,041
3200 Federal Through State & Local	(800)	(800)	(1,600)
3300 Revenue from State Sources	2,751,958	1,838,250	4,590,208
3400 Revenue from Local Sources	1,463,847	832,278	2,296,125
Total Income	\$ 4,397,045	\$ 2,669,728	\$ 7,066,774
Gross Profit	\$ 4,397,045	\$ 2,669,728	\$ 7,066,774
Expenses			
4100 Salaries	2,389,972	1,611,308	4,001,280
4200 Employee Benefits	541,891	415,908	957,799
4300 Purchased Services	486,015	337,705	823,720
4400 Energy Services	63,288	69,726	133,014
4500 Materials & Supplies	176,148	88,224	264,372
4600 Capital Outlay	34,017	45,548	79,565
4700 Other Expenses	574,338	268,232	842,570
Total Expenses	\$ 4,265,669	\$ 2,836,651	\$ 7,102,321
Net Operating Income	\$ 131,376	\$ (166,923)	\$ (35,547)
Net Income	\$ 131,376	\$ (166,923)	\$ (35,547)

SMA Prep PTCC Read Ahead 14 January 2019

The Prep PTCC is gearing up for a great second semester.

We provided lunch to the 8th grade cadets as they toured SMA High as an option for their high school years.

We sponsored a Spring Dance on February 8th. We had 171 cadets attend. A great time was had by all.

We will also have a spring book fair which will be held the week of April 1st. We have worked with staff to request books of interest to our cadets.

Chief Development Officer's Report

Feb 14, 2098

Activity/Marketing/Sponsorship/Events:

- Raiders Rise and Run 5K Feb 16th
- Cash Bash & SMA Giving Challenge
- Les Stroud Survivorman Concert & VIP Kayaking Tour
- Website & Social Media Updates
- SMA Video
- SMA Day
- SMA Foundation Gala (Community Military Ball)

Please find the list of media mentions attached.

****Marketing drives development! Please continue to support SMA by sharing our posts on social media and forwarding our press releases to your friends and family. You can also support SMA by inviting friends and family to a tour of one or both of our campuses, please reach out to me to schedule any time.***

****Please let me know as soon as possible the amount of your pledge for 2019, it will really help with budgeting for the Foundation in the next year.***

SMA

Date	Topic
6/26/2018	<u>SMA enlists local veteran to head foundation</u>
7/12/2018	<u>SMA grads accepted to West Point</u>
7/14/2018	<u>SMA new head of school: Fred Fout</u>
7/30/2018	<u>SMA receives \$10,000 Gilbert Waters Grant</u>
8/8/2018	<u>Lowe Morrison Joins SMA Foundation Board</u>
8/20/2018	<u>Students Receive Recognition in Athletic Shooting Competitions</u>
8/28/2018	<u>Sarasota Military Academy Announces 2018 – 2019 Inspire Project Speaker List</u>
9/4/2018	<u>Dr. McElheny elected to Sarasota Military Academy Board of Directors</u>
9/21/2018	<u>Sarasota Military Academy IB Program Plans International Heritage Week</u>
9/26/2018	<u>Sarasota Military Academy Partners with Nonprofits for Hurricane Victims Donation Drive</u>
10/11/2018	<u>Sarasota Military Academy Cadets Celebrate National Hispanic Heritage Month</u>
10/30/2018	<u>SMA Cadets plan Community Holiday Family Mini Session Photo Fundraiser</u>
11/1/2018	<u>SMA Announces 2018 Wreaths Across America Campaign</u>
12/8/2018	<u>SMA Recognized for Community Clean-up Project</u>
12/19/2018	<u>Sarasota Teacher Selected as United Nations Sustainability Ambassador</u>
12/21/2018	<u>Sarasota Military Academy Launches Improved Conservation Club</u>
1/25/2019	<u>Sarasota Military Academy Plans 2nd Annual 5k Event</u>
1/31/2019	<u>Sarasota Military Academy Announces 2019 - 2020 Enrollment Opportunities</u>
2/7/2019	<u>Sarasota County Sheriff's Office Supports Charter School with Safety Training, Resource Officers</u>

SMA				
Date	Topic	Publication	Link	
1/31/2019	SMA Announces 2019 - 2020 Enrollment Opportunities	Sarasota Patch	https://patch.com/florida/sarasota/sa	
1/29/2019	SMA Todd Brown - UN Appointment	Fox 13	http://www.fox13news.com/news/wh	
1/27/2019	Sarasota Military Academy Plans 2nd Annual 5k Event	Tampa Bay Newswire	https://www.tampabaynewswire.com	
1/25/2019	Sarasota Military Academy Plans 2nd Annual 5k Event	Sarasota Patch (Event link)	https://patch.com/florida/sarasota/ca	
1/25/2019	Sarasota Military Academy Plans 2nd Annual 5k Event	Sarasota Patch (Article link)	https://patch.com/florida/sarasota/sa	
1/23/2019	Sarasota Charter Schools on road to improvement	Herald Tribune	https://www.heraldtribune.com/news	
TBD	SMA Todd Brown - UN Appointment	Observer	Waiting for article/story link	
1/18/2019	CJ Bannister - ABC7 Veterans Panel/Roundtable Discussion	ABC7	http://www.mysuncoast.com/video/2	
1/14/2019	Planning for Wreaths across America	Herald Tribune	https://www.ocala.com/news/20190	
1/8/2019	Teacher: Spanning time with innovative human connectivity	Herald Tribune	https://www.heraldtribune.com/news	
1/8/2019	Wreaths Across America Update	Herald Tribune	https://www.heraldtribune.com/news	
12/28/2018	Brown Named UN Ambassador	SRQ Magazine	https://www.srqmagazine.com/srq-d	
12/19/2018	SMA Teacher Selected as UN Sustainability Ambassador	Tampa Bay Newswire	https://www.tampabaynewswire.com	
12/19/2018	SMA Teacher Selected as UN Sustainability Ambassador	Sarasota Patch - Community	https://patch.com/florida/sarasota/sa	
12/19/2018	Sarasota Teacher Selected For UN Honor	Sarasota Patch - Editor	https://patch.com/florida/sarasota/sa	
12/19/2018	SMA Teacher Selected as UN Sustainability Ambassador	ABC7	https://www.mysuncoast.com/2018/	
12/10/2018	SMA recognized for community clean-up (KSCB)	Sarasota Patch	https://patch.com/florida/sarasota/lo	
12/10/2018	SMA recognized for community clean-up (KSCB)	Tampa Bay Newswire	https://www.tampabaynewswire.com	
12/7/2018	Dec Chalkboard Champion: SMA- Capt. Goodman	ABC7	https://www.mysuncoast.com/2018/	
11/26/2018	SMA Wreaths Across America feature story (video)	Fox 13	https://www.fox13news.com/news/3	
11/26/2018	SMA Wreaths Across America feature story (video)	Fox 13	http://www.fox13news.com/news/wh	
11/14/2018	SMA student honored for philanthropy day	Herald Tribune	https://www.heraldtribune.com/news	
11/7/2018	SMA Cadets plan Holiday Photo Fundraiser	Intown Beat	https://intownbeat.com/florida/north	
11/3/2018	SMA Wreaths Across America	SRQ Magazine	https://www.srqmagazine.com/srq-d	
11/1/2018	SMA Announces 2018 Wreaths Across America	Sarasota Patch	https://patch.com/florida/sarasota/sr	
10/30/2018	SMA Cadets plan Holiday Photo Fundraiser	Sarasota Patch	https://patch.com/florida/sarasota/sr	
10/30/2018	SMA Cadets plan Holiday Photo Fundraiser	Tampa Bay Newswire	https://www.tampabaynewswire.com	
10/30/2018	SMA Cadets plan Holiday Photo Fundraiser	MSN News!	https://www.msn.com/en-us/news/o	
10/28/2018	Sponsor a wreath for Wreaths Across America	Youtube	https://www.youtube.com/watch?v=	
10/22/2018	SMA's CJ Bannister in Leadership Sarasota	Herald Tribune	https://www.heraldtribune.com/news	

10/12/2018	SMA celebrates National Hispanic Heritage Month	Tampa Bay Newswire	https://www.tampabaynewswire.com
10/11/2018	SMA cadets celebrate Hispanic Heritage Month	Sarasota Patch	https://patch.com/florida/sarasota/sr
10/2/2018	SMA/SCF dual-enrollment arrangement	Herald Tribune	https://www.heraldtribune.com/news
9/26/2018	SMA partners with nonprofits for donation drive	Tampa Bay Newswire	https://www.tampabaynewswire.com
9/25/2018	SMA Collects donations for hurricane victims	EIN News Desk	https://www.einnews.com/pr_news/4
9/24/2018	Lowe Morrison joins SMA Foundation Board	Herald Tribune	https://www.heraldtribune.com/news
9/21/2018	SMA IB Program - International Heritage Week	Tampa Bay Newswire	https://www.tampabaynewswire.com
9/11/2018	SMA Cadets participate in USF 9/11 Ceremonies	Observer	https://www.yourobserver.com/photo
9/11/2018	SMA students remember 9/11 - ABC7 feature	ABC7	http://www.mysuncoast.com/news/c
9/8/2018	SMA Cadets participate in USF 9/11 Ceremonies	Sarasota Patch	https://patch.com/florida/sarasota/tw
9/7/2018	SMA Cadets participate in USF 9/11 Ceremonies	Herald Tribune	https://www.heraldtribune.com/news
9/7/2018	SMA Cadets participate in USF 9/11 Ceremonies	Bradenton Herald	https://www.bradenton.com/news/lo
9/5/2018	McElheny Joins Sarasota Military Academy Board	SRQ Magazine	https://www.srqmagazine.com/srq-d
9/4/2018	McElheny Joins Sarasota Military Academy Board	Tampa Bay Newswire	https://www.tampabaynewswire.com
8/28/2018	SMA Inspire Project speaker lineup announced	Tampa Bay Newswire	https://www.tampabaynewswire.com
8/20/2018	Students receive recognition in shooting competition	Tampa Bay Newswire	https://www.tampabaynewswire.com
8/17/2018	SMA featured as a "Cool School" - Fox 13	Fox 13	http://www.fox13news.com/good-da
8/9/2018	Lowe Morrison joins SMA Foundation Board	Tampa Bay Newswire	https://www.tampabaynewswire.com
8/1/2018	In Support of the Cadet Life	SRQ Magazine	https://www.srqmagazine.com/srq-d
8/1/2018	SMA receives \$10,000 Gilbert Waters Grant	American Towns	https://www.american towns.com/ne
7/30/2018	SMA receives \$10,000 Gilbert Waters Grant	Tampa Bay Newswire	https://www.tampabaynewswire.com
7/14/2018	SMA new head of school: Fred Fout	Tampa Bay Newswire	https://www.tampabaynewswire.com
7/14/2018	SMA grads accepted to West Point	SRQ Magazine	https://www.srqmagazine.com/srq-d
7/12/2018	SMA grads accepted to West Point	Tampa Bay Newswire	https://www.tampabaynewswire.com
7/7/2018	SMA enlists local veteran to head foundation	SRQ Magazine	https://www.srqmagazine.com/srq-d
7/6/2018	SMA cadet receives Dolphin Aviation scholarship	ABC7	http://www.mysuncoast.com/news/d
7/3/2018	SMA cadets receive blood bank scholarship	Herald Tribune	http://www.heraldtribune.com/news/
6/30/2018	Charter schools complying with security laws	Herald Tribune	http://www.heraldtribune.com/news/
6/28/2018	SMA enlists local veteran to head foundation	SNN	http://www.snn tv.com/2018/06/28/lo
6/27/2018	School district grades	Observer	https://www.yourobserver.com/articl
6/27/2018	SMA enlists local veteran to head foundation	redefinEDonline	https://www.redefinedonline.org/201
6/26/2018	SMA enlists local veteran to head foundation	Tampa Bay Newswire	https://www.tampabaynewswire.com
		Fox 13	
		Herald Tribune	
		Suncoast View	