



# 2012-13 BUDGET

# TOWN OF SUFFIELD BUDGET INTRODUCTION FISCAL YEAR 2012-13

The Town Meeting on the budget will be held on Wednesday, May 9, 2012 at the Suffield High School Auditorium at 7:00 p.m. At this meeting, voters will be asked to approve the budget proposal described in this summary package. Amendments to decrease spending may be made at this meeting.

The proposed budget will require a mill rate of 24.84 mills, which is an increase of .67 mills or 2.79%. During the current tax year (2011-12), the taxes on a home with a market value of \$300,000 and assessed value of \$210,000 are \$5,076. That same home would have taxes of \$5,217 under this new budget (2012-13), an increase of \$141.

Summary of Expenditures	FY 2011-12	FY 2012-13
General Government Operating Departments	13,253,210	13,553,162
Contingency	200,000	200,000
Debt Service	2,248,430	2,184,530
Capital Expenditures	3,245,946	3,205,406
Board of Education	30,761,551	31,263,943
Transfer to OPEB	900,000	900,000
General Fund Total	50,609,137	51,307,041
Water Pollution Control Authority	2,695,306	2,755,054
Total Expenditures	53,304,443	54,062,095
Less: Estimated Revenues		
General Fund, other than current taxes	17,494,796	17,035,306
Water Pollution Control Authority	2,695,306	2,755,054
To be raised from taxes	33,114,341	34,271,735
Mill Rate	24.17	24.84

In this package			
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Revenues Expenditures	Pages 4-5 Pages 6-11	Capital Expenditure Plan	Page 16

# TOWN OF SUFFIELD BUDGET HIGHLIGHTS

Presented on the following pages is the proposed budget for the Town of Suffield for the upcoming fiscal year of 2012-13. This is a combined effort of all the Boards and Commissions and departments of the town including the Board of Education.

## Mill Rate Change:

The Board of Selectmen proposed a no-increase budget, which did not include the cost of a statemandated property revaluation (\$125,000). The Board of Finance increased that proposal by about \$300,000 including the revaluation cost. The Board of Education proposed an increase of slightly over \$500,000. The Board of Finance reduced the total budget increase by removing some funds from the Town's Fund Balance in the General Fund, Off Duty Fund and Insurance Fund. This left a total mill rate increase at 2.79% or .67 mills.

## The Budget Process:

The Board of Selectmen presented a budget for town government to the Board of Finance on March 5, 2012. Meetings were held by the Board of Finance to review the various town departments.

The Advisory Council on Capital Expenditures (ACCE) submitted their priority list of projects to the Board of Finance for inclusion in the proposed budget.

The Board of Education submitted their budget request to the Board of Finance on March 26, 2012 and returned on April 2, 2012 to explain it and to answer any questions.

The Public Hearing was held on April 25, 2012 at the High School Auditorium at 7:00 p.m. to discuss the proposed budget.

Board of Finance Justin Donnelly – Chairman Joseph Sangiovanni – Vice Chairman Ryan Anderson Christopher Childs Brian Kost Scott Lingenfelter F. Peter Boyd – Alternate Tracy Eccles – Alternate Eric Harrington – Alternate Board of Selectmen Edward G. McAnaney – First Selectman Brian Fitzgerald Eileen Moncrief Timothy Reynolds Joanne Sullivan Board of Education Susan Porcello – Chairman Mary Lou Sanborn – Vice Chairman Lori D'Ostuni – Secretary George Beiter Robert Eccles Jeanne Gee Mary Roy Scott Schneider Michelle Zawawi

#### **Question or Comments**

Questions or comments about the budget can be directed to any of the following:Town Budget:Edward G. McAnaney, First Selectman668-3838Justin Donnelly, Chairman, Board of Finance668-1305Deborah J. Cerrato, Director of Finance668-3851Board of Education Budget:668-3800Karen Baldwin, Superintendent of Schools668-3800Susan Porcello, Chairman, Board of Education668-4798

Susan Porcello, Chairman, Board of Education	668-4798
Edward A. Basile, Director of Fiscal Administration	668-3802

### TOWN OF SUFFIELD BUDGET FOR FY 2012-13 SUMMARY

	2011-12 BUDGET	2012-13 PROPOSED	% of	2011-12	E FROM BUDGET
_			TOTAL	% CHG	\$ CHG
<u>Summary by Group</u>					
Board of Education	30,761,551	31,263,943	60.93%	1.63%	502,392
Debt Service	2,248,430	2,184,530	4.26%	-2.84%	(63,900)
Transfer to Capital Expenditures	3,245,946	3,205,406	6.25%	-1.25%	(40,540)
Contingency	200,000	200,000	0.39%	0.00%	-
Transfer to OPEB	900,000	900,000	1.75%	0.00%	-
General Govt. Operations	13,253,210	13,553,162	26.42%	2.26%	299,952
Total	50,609,137	51,307,041	100.00%	1.38%	697,904
General Govt. Summary					
Salaries					
Continuing	5,935,193	6,277,835	12.24%	5.77%	342,642
Staff additions/reductions	0	(231,139)	-0.45%	0.00%	(231,139)
Total Salaries	5,935,193	6,046,696	11.79%	1.88%	111,503
Benefits	2,639,860	2,624,610	5.12%	-0.58%	(15,250)
Operating Expense	4,678,157	4,881,856	9.51%	4.35%	203,699
Total	13,253,210	13,553,162	26.42%	2.26%	299,952
<u>Revenue Summary</u>					
Property Taxes	33,729,341	34,886,735	68.00%	3.43%	1,157,394
Licenses, permits & fines	290,210	280,210	0.55%	-3.45%	(10,000)
Interest	100,000	30,000	0.06%	-70.00%	(70,000)
Fund Balance	450,000	450,000	0.88%	0.00%	-
Revenues from other agencies	8,000	24,000	0.05%	200.00%	16,000
State Grants & Federal Grants	7,021,463	6,204,345	12.09%	-11.64%	(817,118)
Education related revenues	7,612,867	7,672,896	14.95%	0.79%	60,029
Current Services	471,396	306,000	0.60%	-35.09%	(165,396)
Landfill	67,000	67,000	0.13%	0.00%	-
Recreation Programs	121,630	119,425	0.23%	-1.81%	(2,205)
Misc. & Special	275,000	350,000	0.68%	27.27%	75,000
Transfers	462,230	916,430	1.79%	98.26%	454,200
Total All Revenues	50,609,137	51,307,041	100.00%	1.38%	697,904
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Less: Revenues Other than Current Taxes	17,494,796	17,035,306	33.20%	-2.63%	(459,490)
Current Taxes Needed	33,114,341	34,271,735	66.80%	3.50%	1,157,394

# Tax (Mill) Rate Calculation

Tax ("Mill") Rate = Current property taxes needed / Net collectible Grand List **Grand List** is the total of all real and personal property at its assessed value Current property taxes needed = Total budgeted expenditures - Total estimated revenues from all other sources Tax Pate is expressed in \$ per \$1,000 of assessed value or "mills"

Tax Rate is expressed in \$ per \$	1,000 of assessed value or "mills"
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Total Expenditures	50,609,137	51,307,041	
Less: Revenues other than current taxes	17,494,796	17,035,306	
Current property taxes needed	33,114,341	34,271,735	
Divided by			
Net collectible grand list	1,370,005,896	1,379,443,826	
Results in			
Mill Rate	24.17	24.84	2.79%
Mill Rate increase/(decrease)	24.17	0.67	
Grand list (net collectable) in \$M	1,370	1,379	0.69%

		Y 2010-11 ACTUAL		Y 2011-12 BUDGET		Y 2012-13 ROPOSED	CHAN 2011-12 %		FROM UDGET \$
Property Taxes				202021			70		Ψ
Current list	\$	31,355,839	\$	33,114,341	\$	34,271,735			
Supplemental MV tax	·	210,993	·	210,000		210,000			
Interest & Fees		196,632		125,000		125,000			
Prior Year		335,738		280,000		280,000			
Total Property tax	\$	32,099,202	\$	33,729,341	\$	34,886,735	3.43%	\$	1,157,394
Licenses, permits & fines									
Building Dept.	\$	242,894	\$	260,000	\$	250,000			
Zoning & Planning		15,808		18,000		18,000			
ZBA		2,170		3,410		3,410			
Police permits Conservation		6,445 7,866		4,000 4,000		4,000 4,000			
Historic District Fees		300		4,000 800		4,000 800			
Total	\$	275,483	\$	290,210	\$	280,210	-3.45%	\$	(10,000)
Revenue from use of money & property									
Fund Balance	\$		\$	450,000	\$	450,000			
Investment Income	-	97,546		100,000	_	30,000	40 700/	•	(70.000)
Total	\$	97,546	\$	550,000	\$	480,000	-12.73%	\$	(70,000)
Revenues from other agencies									
Telecommunications Grant	\$	26,686	\$	8,000	\$	8,000			
East Granby - Animal Control Total	\$	- 26,686	\$	- 8,000	\$	16,000 24,000	200.00%	\$	16,000
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State & Federal Grants	¢	2 400 200	¢	0.040.740	¢	2 245 400			
PILOT, State Property	\$	3,466,399	\$	3,313,742	\$	3,345,108			
Mashantucket Pequot PILOT, Vessels		2,244,497 4,577		2,322,490 0		2,185,774 0			
PILOT, Mfg. Equipment		152,561		0		0			
PILOT, Disabled Tax Relief		857		900		1,090			
Veterans Exemption		7,938		7,900		7,200			
Elderly Tax Relief		78,621		85,000		87,820			
Municipal Revenue Sharing		0		0		143,374			
LoCIP Reimbursement				94,057		94,098			
State Aid Road		144,226		144,074		144,031			
Youth Services		14,000		14,000		14,000			
Capital Projects Reimbursements		0		1,007,300		157,850			
Federal Grants		0		0		0			
Miscellaneous Total	\$	149,130 6,262,806	\$	32,000 7,021,463	\$	24,000 6,204,345	-11.64%	\$	(817,118)
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Education Related Revenues	ሱ	717 000	ሱ	740.000	ሱ	000.000			
Tuition, Vo-Ag	\$	717,293	\$	719,280	\$	903,096			
Tuition, Other Out of District Fees		239,075		36,000 100,000		248,200			
Education Cost Sharing		5,220,206		6,082,494		6,183,966			
Vo-Ag Grant		234,775		203,250		229,272			
Other Educational Grants		7,406		7,520		7,218			
Pupil Transportation		116,479		109,323		101,144			
Federal Jobs Bill		,		355,000		0			
Total	\$	6,535,234	\$	7,612,867	\$	7,672,896	0.79%	\$	60,029

Assessor's Map Sales909Real Estate Conveyance Tax127,661Social Service, Mini-bus5,436Police Alarm Fees200Town Clerk Historic Document Fees2,842Town Clerk - PA 228129,963Total\$ 268,683Landfill\$ 41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	BUDGET \$ 2,000 1,000 325,396 4,000 1,000 3,600 14,400 120,000 \$ 471,396	PROPOSED           \$         2,000           1,000         160,000           4,000         1,000           3,600         14,400	%	\$
Bulky Waste\$1,672Assessor's Map Sales909Real Estate Conveyance Tax127,661Social Service, Mini-bus5,436Police Alarm Fees200Town Clerk Historic Document Fees2,842Town Clerk - PA 228129,963Total\$Landfill\$Landfill Operation\$Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	1,000 325,396 4,000 1,000 3,600 14,400 120,000	1,000 160,000 4,000 1,000 3,600 14,400		
Assessor's Map Sales909Real Estate Conveyance Tax127,661Social Service, Mini-bus5,436Police Alarm Fees200Town Clerk Historic Document Fees2,842Town Clerk - PA 228129,963Total\$ 268,683Landfill\$ 41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	1,000 325,396 4,000 1,000 3,600 14,400 120,000	1,000 160,000 4,000 1,000 3,600 14,400		
Real Estate Conveyance Tax127,661Social Service, Mini-bus5,436Police Alarm Fees200Town Clerk Historic Document Fees2,842Town Clerk - PA 228129,963Total\$ 268,683Landfill\$ 268,683Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	325,396 4,000 1,000 3,600 14,400 120,000	160,000 4,000 1,000 3,600 14,400		
Social Service, Mini-bus5,436Police Alarm Fees200Town Clerk Historic Document Fees2,842Town Clerk - PA 228129,963Total\$ 268,683Landfill\$ 268,683Landfill Operation\$ 41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	4,000 1,000 3,600 14,400 120,000	4,000 1,000 3,600 14,400		
Police Alarm Fees200Town Clerk Historic Document Fees2,842Town Clerk - PA 2282,842Town Clerk Recording Fees129,963Total\$ 268,683Landfill\$ 41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	1,000 3,600 14,400 120,000	1,000 3,600 14,400		
Town Clerk Historic Document Fees2,842Town Clerk - PA 228Town Clerk Recording Fees129,963Total\$ 268,683-Landfill\$ 41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	3,600 14,400 120,000	3,600 14,400		
Town Clerk - PA 228Town Clerk Recording Fees129,963Total\$ 268,683Landfill\$ 41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	14,400 120,000	14,400		
Town Clerk Recording Fees129,963Total\$ 268,683LandfillLandfill OperationLandfill Permits11,712Landfill - Sale of Scrap Metal15,590	120,000			
Total\$ 268,683LandfillLandfill Operation\$ 41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590				
Landfill Landfill Operation \$ 41,340 Landfill Permits 11,712 Landfill - Sale of Scrap Metal 15,590	\$ 471,396	120,000		((0=000)
Landfill Operation\$41,340Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	, -	\$ 306,000	-35.09% \$	(165,396)
Landfill Permits11,712Landfill - Sale of Scrap Metal15,590				
Landfill Permits11,712Landfill - Sale of Scrap Metal15,590	\$ 40,000	\$ 40,000		
Landfill - Sale of Scrap Metal 15,590	13,000	13,000		
	14,000	14,000		
Landfill Residential Permit 867,924	0	0		
Total Landfill \$ 936,566	\$ 67,000	\$ 67,000	0.00% \$	-
Recreation Summer Programs \$ 28,912	\$ 41,630	\$ 39,425		
Recreation Activity 98,957	80,000	80,000		
	\$ 121,630	\$ 119,425	-1.81% \$	(2,205)
Miscellaneous & Special				
	\$ 55,000	\$ 55,000		
Cell Tower Revenue 105,388	105,000	143,000		
Rent - Town Property 85,127	70,000	100,000		
Capital Expenditure Reimbursement 350,806	45,000	52,000		
Total Miscellaneous \$ 658,365	\$ 275,000	\$ 350,000	27.27% \$	75,000
Transfers				
Capital Non Recurring Fund	\$ 150,000	\$-		
Off Duty Fund 40,000	0	100,000		
BOE - School Resource Officer 54,000	52,230	56,430		
Medical Insurance Fund	0	500,000		
Sewer Assessment Fund 359,000	260,000	260,000		
Total Transfers \$ 453,000	\$ 462,230	\$ 916,430	98.26% \$	454,200
Total All Revenues \$ 47,741,440				

Specials issues Det Service Benefit / Responsibility Total         Scheduled payments on prior borrowing. Detail on page 12. \$ 2,363,265 \$ 2,248,430 \$ 2,184,530 4,26% -2.84% \$ (63,900)           Transfer to OPEB Benefit / Responsibility Total         Liability of Other Post Employment Benefits for employees. Benefit / Responsibility Total         Liability of Other Post Employment Benefits for employees. \$ 700,000 \$ 900,000 \$ 900,000 1.75% 0.00% \$ -           Transfer to 1999 School Building Project Fund Benefit / Responsibility Total         To fund the deficit fund balance of the 1999 School Building and Renovation Projects \$ 1,365,677 \$ - \$ - 0.00% 100.00% \$ -           Transfer to Capital Non Recurring Fund Benefit / Responsibility Total         See separate handout \$ 2,9536,866 \$ 30,761,551 \$ 31,263,943 60.93% 1.63% \$ 502,392           Board of Education Benefit / Responsibility Total         See separate handout \$ 2,9536,866 \$ 30,761,551 \$ 31,263,943 60.93% 1.63% \$ 502,392           General Government - Administrative Oversees town government; focal point for citizens' problems           Benefit / Responsibility Total         S 13,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137) 0.68% (613)           Benefit / Responsibility Salaries         S 139,966 \$ 239,165 \$ 237,147 0.46% -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Total         Handles the personnel issues for town government. Benefit / Responsibility S 2,314 \$ 81,152 \$ 84,485 0.17% -0.46% -0.84% \$ (2,018)           Hendles the personnel issues for town government. Benefit / Responsibility S 5,231 \$ 5,666 \$ 7,952 \$ 6,635 0.01% -17.82% \$ (1,417)           Benefit / Respon			2010-11 ACTUAL		2011-12 BUDGET		2012-13 PROPOSED	% of TOTAL		GE FROM 2 BUDGET \$ CHG	
Benefit / Responsibility Total         Scheduled payments on prior borrowing. Detail on page 12. 2,363,255 \$ 2,248,430 \$ 2,184,530 4,26% -2.84% \$ (63,900)           Transfer to OPEB Benefit / Responsibility Total         Liability of Other Post Employment Benefits for employees.           Benefit / Responsibility Total         To fund the deficit fund balance of the 1999 School Building and Renovation Projects \$ 1,385,677 \$ - \$ - 0.00% 100.00% \$ -           Transfer to Capital Non Recurring Fund Benefit / Responsibility Total         Capital Projects detail provided on page 16 \$ 3,700,161 \$ 3,245,946 \$ 3,205,406 6,25% -1.25% \$ (40,540)           Benefit / Responsibility Total         See separate handout \$ 29,536,866 \$ 30,761,551 \$ 31,263,943 60,93% 1.63% \$ 502,392           General Government - Administrative Selectmen Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137) 0.563 90,763 90,150 -0.68% (268) 0.0150 -0.68% (268) 0.0150 -0.68% \$ (2,018)           Huma Resources Benefits Other         Handles the personnel issues for torw government.         Handles the personnel issues for torw government.           Benefit Responsibility Salaries         \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 -0.68% 5 0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Salaries         \$ 8,231 4 \$ 81,152 \$ 84,850 0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Salaries         \$ 9,562 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)           Supervises all elections, referendums and maintains voter registration records for all voters.           Benefit /	•										
Total         \$         2,363,255         \$         2,248,430         \$         2,184,530         4,26%         -2.84%         \$         (63,900)           Transfer to OPEB Benefit / Responsibility Total         Liability of Other Post Employment Benefits for employees.         900,000         \$         900,000         1.75%         0.00%         \$         -           Transfer to 1999 School Building Project Fund Benefit / Responsibility Total         To fund the deficit fund balance of the 1999 School Building and Renovation Projects         -		<u> </u>				.,	10				
Transfer to OPEB Benefit / Responsibility TotalLiability of Other Post Employment Benefits for employees.Transfer to 1999 School Building Project Fund Benefit / Responsibility TotalTo fund the deficit fund balance of the 1999 School Building and Renovation Projects \$ 1,385,677 \$ - \$ - 0.00% 100.00% \$ -Transfer to Capital Non Recurring Fund Benefit / Responsibility TotalCapital Projects detail provided on page 16 \$ 3,700,161 \$ 3,245,946 \$ 3,205,406 6.25% -1.25% \$ (40,540)Benefit / Responsibility TotalCapital Projects detail provided on page 16 \$ 3,700,161 \$ 3,245,946 \$ 3,205,406 6.25% -1.25% \$ (40,540)Benefit / Responsibility TotalSee separate handout \$ 2,9536,866 \$ 30,761,551 \$ 31,263,943 60,93% 1.63% \$ 502,392General Government - Administrative Benefit / Responsibility BanefitsOversees town government; focal point for citizens' problemsBenefit / Responsibility Salaries\$ 139,966 \$ 137,856 \$ 136,719 0.27% 0.82% \$ (1,137) \$ 215,996 \$ 239,165 \$ 237,147 0.46% 0.68% (2018)Huma Resources Benefit / Responsibility SalariesHandles the personnel issues for town government.Benefit / Responsibility Total\$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,670 \$ 82,314 \$ 81,152 \$ 84,850 0.17% 4.56% \$ 3,698Probate Court Benefit / Responsibility TotalRequired by state law; handles all probate matters including wills & estates, certain custody issues.Benefit / Responsibility Total\$ 5,866 \$ 7,952 \$ 6,535 0.01% -17,82% \$ (1,417)Election Benefit / Responsibility Total\$ 19,552 \$ 24,115 \$ 30,385 0.06% 26,00% \$ 6,270 2,445% 462Benefit / Responsibility Total\$ 19,552 \$ 24				•				4.000/	0.040/	· (00	000)
Benefit / Responsibility Total         \$         700,000         \$         900,000         1.75%         0.00%         \$         -           Transfer to 1999 School Building Project Fund Benefit / Responsibility Total         To fund the deficit fund balance of the 1999 School Building and Renovation Projects \$         1,385,677         \$         -         \$         0.00%         \$         -           Transfer to Capital Non Recurring Fund Benefit / Responsibility Total         Capital Projects detail provided on page 16         5         3,245,946         \$         3,205,406         6.25%         -1.25%         \$         (40,540)           Board of Education Benefit / Responsibility Total         See separate handout         See separate han	Total	Ф	2,363,255	Ф	2,248,430	Ф	2,184,530	4.26%	-2.84%	<b>b</b> (63,	,900)
		Liability c	of Other Post Er	nploy	ment Benefits fo	or ei	mployees.				
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Total	\$	700,000	\$	900,000	\$	900,000	1.75%	0.00%	6	-
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Transfer to 1999 Schoo	l Buildina F	Project Fund								
Total         \$         1,385,677         \$         \$         0.00%         100.00%         \$         .           Transfer to Capital Non Recurring Fund Benefit / Responsibility Total         Capital Projects detail provided on page 16 \$         .				balan	ce of the 1999 S	Scho	ol Building and Re	enovation Pro	jects		
Benefit / Responsibility Total         Capital Projects detail provided on page 16 \$ 3,700,161 \$ 3,245,946 \$ 3,205,406 6.25% -1.25% \$ (40,540)           Board of Education Benefit / Responsibility Total         See separate handout           General Government - Administrative Selectme Diversees town government; focal point for citizens' problems         Oversees town government; focal point for citizens' problems           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Denefit / Responsibility Salaries         \$ 139,966 \$ 239,165 \$ 237,147 0.46% -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Salaries         \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 Enefits           Salaries Denefits Other Total         \$ 5,523 5,364 5,263 -1.88% \$ 0,675 8,904 0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.           Benefit / Responsibility Salaries         \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)           Election Benefit / Responsibility Salaries         \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 Chher         20,456 9,783 10,663 0.06% 24.00% \$ 6,270					-		-		-	6	-
Benefit / Responsibility Total         Capital Projects detail provided on page 16 \$ 3,700,161 \$ 3,245,946 \$ 3,205,406 6.25% -1.25% \$ (40,540)           Board of Education Benefit / Responsibility Total         See separate handout           General Government - Administrative Selectme Diversees town government; focal point for citizens' problems         Oversees town government; focal point for citizens' problems           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Denefit / Responsibility Salaries         \$ 139,966 \$ 239,165 \$ 237,147 0.46% -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Salaries         \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 Enefits           Salaries Denefits Other Total         \$ 5,523 5,364 5,263 -1.88% \$ 0,675 8,904 0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.           Benefit / Responsibility Salaries         \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)           Election Benefit / Responsibility Salaries         \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 Chher         20,456 9,783 10,663 0.06% 24.00% \$ 6,270											
Benefit / Responsibility Total         Capital Projects detail provided on page 16 \$ 3,700,161 \$ 3,245,946 \$ 3,205,406 6.25% -1.25% \$ (40,540)           Board of Education Benefit / Responsibility Total         See separate handout           General Government - Administrative Selectme Diversees town government; focal point for citizens' problems         Oversees town government; focal point for citizens' problems           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137)           Denefit / Responsibility Salaries         \$ 139,966 \$ 239,165 \$ 237,147 0.46% -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Salaries         \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 Enefits           Salaries Denefits Other Total         \$ 5,523 5,364 5,263 -1.88% \$ 0,675 8,904 0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.           Benefit / Responsibility Salaries         \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)           Election Benefit / Responsibility Salaries         \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 Chher         20,456 9,783 10,663 0.06% 24.00% \$ 6,270	Transfer to Canital Non	Recurring	Fund								
Total         \$ 3,700,161 \$ 3,245,946 \$ 3,205,406 6,25%         -1.25% \$ (40,540)           Board of Education Benefit / Responsibility Total         See separate handout         See separate handout           General Government - Administrative Selectmen Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137) 0.447         0.27% -0.82% \$ (268) -0.68% (613) -0.68% (613)           Other Total         \$ 139,966 \$ 137,856 \$ 239,165 \$ 237,147         0.46% -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Salaries         * 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Salaries         * 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 -0.84% \$ (2,018)           Handles the personnel issues for town government. Salaries         * 82,314 \$ 81,152 \$ 84,850 -0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Total         * 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)           Election Benefit / Responsibility Salaries         * 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 -1,416 1,845 2,297 245.00% 452 -0,06% 26.00% \$ 6,270				ail pro	vided on page	16					
$\begin{array}{c c c c c c c c c c c c c c c c c c c $				•	1 0		3.205.406	6.25%	-1.25%	6 (40.	.540)
Benefit / Responsibility Total         \$         29,536,866         \$         30,761,551         \$         31,263,943         60.93%         1.63%         \$         502,392           General Government - Administrative Selectmen Benefit / Responsibility Salaries         Oversees town government; focal point for citizens' problems           Benefit / Responsibility Salaries         \$         139,966         \$         137,856         \$         136,719         0.27%         -0.82%         \$         (1,137)           Benefits         \$         139,966         \$         137,856         \$         136,719         0.27%         -0.82%         \$         (1,137)           Benefits         \$         10,447         10,546         10,278         -2.54%         (268)           Other		Ŧ	0,100,101	Ŷ	0,210,010	Ŧ	0,200,100	012070	0,0	, (,	,
Total         \$         29,536,866         \$         30,761,551         \$         31,263,943         60.93%         1.63%         \$         502,392           General Government - Administrative Selectmen Benefit / Responsibility Salaries         \$         139,966         \$         137,856         \$         136,719         0.27%         -0.82%         \$         (1,137)           Benefits         \$         139,966         \$         137,856         \$         136,719         0.27%         -0.82%         \$         (1,137)           Benefits         \$         10,447         10,546         10,278         -2.54%         (268)         (2,018)           Human Resources         Benefit / Responsibility         \$         215,996         \$         239,165         \$         237,147         0.46%         -0.84%         \$         (2,018)           Human Resources         Benefit / Responsibility         \$         71,403         \$         67,113         \$         70,683         0.14%         5.32%         \$         3,570           Benefits         \$         5,323         5,364         5,263         0.17%         2.64%         \$         3,698           Probate Court         Required by state law; handles all probate	Board of Education	See sepa	arate handout								
	Benefit / Responsibility	•									
Selectmen Benefit / Responsibility Salaries         Oversees town government; focal point for citizens' problems           Selectmen Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137) 10,447 10,546 10,278 -2.54% (268) 0ther Total           Muman Resources Benefit / Responsibility Salaries         \$ 139,966 \$ 239,165 \$ 237,147 0.46% -0.68% (613) \$ 215,996 \$ 239,165 \$ 237,147 0.46% -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Salaries         Handles the personnel issues for town government.           Senefits Other Total         \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 5,523 5,364 5,263 -1.88% 0ther           Probate Court Benefit / Responsibility Total         \$ 82,314 \$ 81,152 \$ 84,850 0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.           Benefit / Responsibility Total         \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)           Election Benefits Other         Supervises all elections, referendums and maintains voter registration records for all voters.           \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 Benefitis Other         \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 24.50% 452		\$	29,536,866	\$	30,761,551	\$	31,263,943	60.93%	1.63% \$	<b>5</b> 02,	,392
Selectmen Benefit / Responsibility Salaries         Oversees town government; focal point for citizens' problems           Selectmen Benefit / Responsibility Salaries         \$ 139,966 \$ 137,856 \$ 136,719 0.27% -0.82% \$ (1,137) 10,447 10,546 10,278 -2.54% (268) 0ther Total           Muman Resources Benefit / Responsibility Salaries         \$ 139,966 \$ 239,165 \$ 237,147 0.46% -0.68% (613) \$ 215,996 \$ 239,165 \$ 237,147 0.46% -0.84% \$ (2,018)           Human Resources Benefit / Responsibility Salaries         Handles the personnel issues for town government.           Senefits Other Total         \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570 5,523 5,364 5,263 -1.88% 0ther           Probate Court Benefit / Responsibility Total         \$ 82,314 \$ 81,152 \$ 84,850 0.17% 4.56% \$ 3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.           Benefit / Responsibility Total         \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)           Election Benefits Other         Supervises all elections, referendums and maintains voter registration records for all voters.           \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 Benefitis Other         \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 24.50% 452	General Government	- Adminis	trative								
Benefit / Responsibility Salaries       \$ 139,966       \$ 137,856       \$ 136,719 $0.27\%$ $-0.82\%$ \$ (1,137)         Benefits       10,447       10,546       10,278 $-2.54\%$ (268)         Other $65,583$ 90,763       90,150 $-0.68\%$ (613)         Total       \$ 215,996       \$ 239,165       \$ 237,147 $0.46\%$ $-0.68\%$ (2,018)         Human Resources       Benefit / Responsibility       Handles the personnel issues for town government. $-0.68\%$ $(2,018)$ Benefit / Responsibility       Salaries       \$ 71,403       67,113       \$ 70,683 $0.14\%$ $5.32\%$ \$ 3,570         Benefits $5,523$ $5,364$ $5,263$ $-1.88\%$ $2.64\%$ $3.698$ Probate Court       Required by state law; handles all probate matters including wills & estates, certain custody issues. $3.698$ Probate Court       Supervises all elections, referendums and maintains voter registration records for all voters. $5.866$ $7.952$ $6.535$ $0.01\%$ $-17.82\%$ $(1,417)$ Election       Supervises all elections, referendums and maintains voter registration records for all voters. $5.952$ $2.4,115$ $30,385$ $0.06$				ent; fo	ocal point for citi	zen	s' problems				
Salaries       \$ 139,966 \$ 137,856 \$ 136,719       0.27%       -0.82% \$ (1,137)         Benefits       10,447       10,546       10,278       -2.54%       (268)         Other       65,583       90,763       90,150       -0.68%       (613)         Total       \$ 215,996 \$ 239,165 \$ 237,147       0.46%       -0.84% \$ (2,018)         Human Resources       Benefit / Responsibility       Salaries       \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570         Benefits       5,523 5,364       5,263 - 1.88%       0.14% 5.32% \$ 3,570         Other       5,388 8,675 8,904       2.64%       2.64%         Total       \$ 82,314 \$ 81,152 \$ 84,850       0.17% 4.56% \$ 3,698         Probate Court       Required by state law; handles all probate matters including wills & estates, certain custody issues.         Benefit / Responsibility       \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)         Salaries       \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270       \$ 1,416 1,845 2,297 24.50% 452         Salaries       \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270       \$ 6,270 24.50% 452         Other       20,456 9,783 10,663 9,038 10,663 9,00% 880       9,00% 880			0	,	•		1				
Benefits       10,447       10,546       10,278       -2.54%       (268)         Other $65,583$ 90,763       90,150 $-0.68\%$ (613)         Total       \$ 215,996 \$ 239,165 \$ 237,147 $0.46\%$ $-0.68\%$ (2018)         Human Resources       Handles the personnel issues for town government.       Handles the personnel issues for town government.         Benefit / Responsibility       \$ 71,403 \$ 67,113 \$ 70,683 0.14% $5.32\%$ \$ 3,570         Benefits $5,523$ $5,364$ $5,263$ Other $5,388$ $8,675$ $8,904$ $2.64\%$ Total       \$ 82,314 \$ 81,152 \$ 84,850 $0.17\%$ $4.56\%$ \$ 3,698         Probate Court       Required by state law; handles all probate matters including wills & estates, certain custody issues.       Election         Benefit / Responsibility       \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417) $(1,417)$ Election       Supervises all elections, referendums and maintains voter registration records for all voters. $(1,417)$ Salaries       \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270 $6,270$ Benefits $1,416$ $1,845$ $2,297$ $24,50\%$ $452$ Other $20,456$ $9,783$		\$	139,966	\$	137,856	\$	136,719	0.27%	-0.82%	6 (1,	,137)
Other Total $\frac{65,583}{\$}$ $90,763$ $90,150$ $-0.68\%$ $(613)$ Human Resources Benefit / Responsibility Salaries         Handles the personnel issues for town government. $-0.68\%$ $(2,018)$ Human Resources Benefits         S $71,403$ $67,113$ $70,683$ $0.14\%$ $5.32\%$ $3,570$ Benefits $5,523$ $5,364$ $5,263$ $-1.88\%$ $3,570$ Other $5,388$ $8,675$ $8,904$ $2.64\%$ $3,698$ Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues. $82,314$ $81,152$ $84,850$ $0.17\%$ $4.56\%$ $3,698$ Probate Court Benefit / Responsibility Total $85,866$ $7,952$ $6,535$ $0.01\%$ $-17.82\%$ $(1,417)$ Election Benefits / Responsibility Salaries $9,552$ $24,115$ $30,385$ $0.06\%$ $26.00\%$ $6,270$ Benefits Other $1,416$ $1,845$ $2,297$ $24.50\%$ $452$ Other $20,456$ $9,783$			10,447								
Total       \$ 215,996 \$ 239,165 \$ 237,147 $0.46\%$ $-0.84\%$ \$ (2,018)         Human Resources Benefit / Responsibility Salaries Other Total       Handles the personnel issues for town government.         Probate Court Benefit / Responsibility Total       \$ 71,403 \$ 67,113 \$ 70,683 0.14\% 5.32\% \$ 3,570 5,523 5,364 5,263 -1.88\% 0.17\% 2.64\% 5,388 8,675 8,904 2.64\% 3 82,314 \$ 81,152 \$ 84,850 0.17\% 4.56\% \$ 3,698         Probate Court Benefit / Responsibility Total       Required by state law; handles all probate matters including wills & estates, certain custody issues.         Supervises all elections, referendums and maintains voter registration records for all voters.       Supervises all elections, referendums and maintains voter registration records for all voters.         Selection Benefits Other       \$ 19,552 \$ 24,115 \$ 30,385 0.06\% 26.00\% \$ 6,270 452 0ther $9,00\%$ 880	Other								-0.68%		
Benefit / Responsibility       \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570         Benefits $5,523$ $5,364$ $5,263$ $-1.88%$ Other $5,388$ $8,675$ $8,904$ $2.64\%$ Total       \$ 82,314 \$ 81,152 \$ 84,850 0.17% $4.56\%$ \$ 3,698         Probate Court       Required by state law; handles all probate matters including wills & estates, certain custody issues.         Benefit / Responsibility       Total         Total       \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)         Election       Supervises all elections, referendums and maintains voter registration records for all voters.         Benefit / Responsibility       \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270         Benefits       1,416 1,845 2,297 244.50% 452         Other       20,456 9,783 10,663 9.00% 880	Total	\$	215,996	\$	239,165	\$	237,147	0.46%	-0.84%		
Benefit / Responsibility       \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570         Benefits $5,523$ $5,364$ $5,263$ $-1.88%$ Other $5,388$ $8,675$ $8,904$ $2.64\%$ Total       \$ 82,314 \$ 81,152 \$ 84,850 0.17% $4.56\%$ \$ 3,698         Probate Court       Required by state law; handles all probate matters including wills & estates, certain custody issues.         Benefit / Responsibility       Total         Total       \$ 5,866 \$ 7,952 \$ 6,535 0.01% -17.82% \$ (1,417)         Election       Supervises all elections, referendums and maintains voter registration records for all voters.         Benefit / Responsibility       \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270         Benefits       1,416 1,845 2,297 244.50% 452         Other       20,456 9,783 10,663 9.00% 880	Human Resources	Handles t	he nersonnel is	SUIPS	for town govern	mer	nt				
Salaries       \$ 71,403 \$ 67,113 \$ 70,683 0.14% 5.32% \$ 3,570         Benefits       5,523 5,364 5,263 -1.88%         Other       5,388 8,675 8,904         Total       \$ 82,314 \$ 81,152 \$ 84,850         Probate Court       Required by state law; handles all probate matters including wills & estates, certain custody issues.         Benefit / Responsibility       Total         Total       \$ 5,866 \$ 7,952 \$ 6,535         Benefit / Responsibility       Supervises all elections, referendums and maintains voter registration records for all voters.         Benefit / Responsibility       Supervises all elections, referendums and maintains voter registration records for all voters.         Benefits       19,552 \$ 24,115 \$ 30,385       0.06% 26.00% \$ 6,270         Benefits       1,416       1,845       2,297         Other       20,456       9,783       10,663				0400	ier term geven						
Benefits $5,523$ $5,364$ $5,263$ $-1.88\%$ Other $5,388$ $8,675$ $8,904$ $2.64\%$ Total       \$ 82,314 \$ 81,152 \$ 84,850 $0.17\%$ $4.56\%$ \$ 3,698         Probate Court       Required by state law; handles all probate matters including wills & estates, certain custody issues.         Benefit / Responsibility       Total       \$ 5,866 \$ 7,952 \$ 6,535 $0.01\%$ $-17.82\%$ \$ (1,417)         Election       Supervises all elections, referendums and maintains voter registration records for all voters.       Senefit / Responsibility       Supervises all elections, referendums and maintains voter registration records for all voters.         Benefits $19,552$ $24,115$ $30,385$ $0.06\%$ $26.00\%$ \$ 6,270         Benefits $1,416$ $1,845$ $2,297$ $24.50\%$ $452$ Other $20,456$ $9,783$ $10,663$ $9.00\%$ $880$		\$	71,403	\$	67,113	\$	70,683	0.14%	5.32%	6 3.	.570
Other Total         5,388         8,675         8,904         2.64%         3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.         3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.         (1,417)           Election Benefit / Responsibility Salaries Benefits         Supervises all elections, referendums and maintains voter registration records for all voters.         (1,417)           Senefits         19,552         24,115         30,385         0.06%         26.00%         6,270           Benefits         1,416         1,845         2,297         24.50%         452           Other         20,456         9,783         10,663         9.00%         880		Ŧ		Ŷ		Ŧ		0111/0		, 0,	
Total         \$ 82,314 \$ 81,152 \$ 84,850         0.17%         4.56% \$ 3,698           Probate Court Benefit / Responsibility Total         Required by state law; handles all probate matters including wills & estates, certain custody issues.           Supervises all elections, referendums and maintains voter registration records for all voters. Benefit / Responsibility Salaries         Supervises all elections, referendums and maintains voter registration records for all voters.           Benefits         19,552 \$ 24,115 \$ 30,385         0.06%         26.00% \$ 6,270           Other         20,456         9,783         10,663         9.00%         880											
Benefit / Responsibility Total         \$         5,866 \$         7,952 \$         6,535         0.01%         -17.82% \$         (1,417)           Election Benefit / Responsibility Salaries Benefits         Supervises all elections, referendums and maintains voter registration records for all voters.         Supervises all elections, referendums and maintains voter registration records for all voters.         6,270           Benefits         19,552 \$         24,115 \$         30,385         0.06%         26.00% \$         6,270           Benefits         1,416         1,845         2,297         24.50%         452           Other         20,456         9,783         10,663         9.00%         880		\$		\$		\$		0.17%		<b>5</b> 3,	,698
Benefit / Responsibility Total         \$         5,866 \$         7,952 \$         6,535         0.01%         -17.82% \$         (1,417)           Election Benefit / Responsibility Salaries Benefits         Supervises all elections, referendums and maintains voter registration records for all voters.         Supervises all elections, referendums and maintains voter registration records for all voters.         6,270           Benefits         19,552 \$         24,115 \$         30,385         0.06%         26.00% \$         6,270           Benefits         1,416         1,845         2,297         24.50%         452           Other         20,456         9,783         10,663         9.00%         880	Probato Court	Poquirod	by state low: br	ndlo	s all probato ma	ttore		octatos corta	in custody issu	100	
Total         \$         5,866         \$         7,952         \$         6,535         0.01%         -17.82%         \$         (1,417)           Election         Supervises all elections, referendums and maintains voter registration records for all voters.         Supervises all elections, referendums and maintains voter registration records for all voters.         \$         19,552         \$         24,115         \$         30,385         0.06%         26.00%         \$         6,270           Benefits         1,416         1,845         2,297         24.50%         452           Other         20,456         9,783         10,663         9.00%         880		Required	by state law, he		s all probate ma	liers	s including wills &		in cusiouy issu	165.	
Election         Supervises all elections, referendums and maintains voter registration records for all voters.           Benefit / Responsibility         5           Salaries         \$           19,552         \$           24,115         \$           30,385         0.06%         26.00%           Benefits         1,416         1,845         2,297         24.50%         452           Other         20,456         9,783         10,663         9.00%         880		¢	5 866	¢	7 052	¢	6 535	0.01%	-17 82%	E (1	/17)
Benefit / Responsibility         Salaries         \$ 19,552 \$ 24,115 \$ 30,385 0.06% 26.00% \$ 6,270           Benefits         1,416         1,845         2,297         24.50% 452           Other         20,456         9,783         10,663         9.00% 880	ισιαι	φ	5,000	Ψ	1,902	φ	0,000	0.0170	-17.02/0	ν (I,	,+17)
Salaries\$19,552\$24,115\$30,3850.06%26.00%\$6,270Benefits1,4161,8452,29724.50%452Other20,4569,78310,6639.00%880	Election	Supervise	es all elections,	refere	endums and mai	intai	ns voter registratio	on records for	all voters.		
Benefits         1,416         1,845         2,297         24.50%         452           Other         20,456         9,783         10,663         9.00%         880	Benefit / Responsibility						-				
Benefits         1,416         1,845         2,297         24.50%         452           Other         20,456         9,783         10,663         9.00%         880	Salaries	\$	19,552	\$	24,115	\$	30,385	0.06%	26.00%	<b>6</b> ,	,270
Other 20,456 9,783 10,663 9.00% 880	Benefits		1,416		1,845		2,297		24.50%		452
Total         \$ 41,424 \$ 35,743 \$ 43,345         0.08%         21.27% \$ 7,602	Other		20,456		9,783		10,663		9.00%		880
	Total	\$	41,424	\$	35,743	\$	43,345	0.08%	21.27%	§ 7,	,602

		2010-11 ACTUAL		2011-12 BUDGET		2012-13 PROPOSED	% of TOTAL			FROM JDGET \$ CHG
Bd of Finance	Is the finan	cial and budge	et mak	ing authority of	the	Town		// 0110		<i> </i>
Benefit / Responsibility		iolal and budg	ot mar	ing dutionly of	uio					
Salaries	\$	3,494	\$	3,200	\$	3,288	0.01%	2.75%	\$	88
Benefits	Ψ	279	Ψ	245	Ψ	245	0.0170	0.00%	Ψ	-
Other		9,609		7,380		7,380		0.00%		-
Total	\$	10,907	\$	10,825	\$	10,913	0.02%	0.81%	\$	88
i otal	Ψ	10,007	Ψ	10,020	Ψ	10,010	0.0270	0.0170	Ψ	00
Assessors	۵۹۹۹۹۹۹	all real & nerso	nel nr	operty in town.	mai	ntains grand list o	f \$1 396 589	754		
Benefit / Responsibility	/ 00000000		noi pr	oporty in town,	mai	intainio grana not o	ι φ1,000,000,	701.		
Salaries	\$	78,503	\$	97,106	\$	105,406	0.21%	8.55%	\$	8,300
Benefits	Ψ	6,082	Ψ	7,505	Ψ	7,929	0.2170	5.65%	Ψ	424
Other		41,514		35,105		160,191		356.32%		125,086
Total	\$	126,099	\$	139,716	¢	273,526	0.53%	95.77%	¢	133,810
Total	Ψ	120,099	Ψ	159,710	Ψ	275,520	0.0076	95.1170	Ψ	155,010
<b>Bd of Tax Review</b> Benefit / Responsibility	Hears asse	essment appea	als as i	equired by sta	te la	w.				
Total	\$	422	\$	1,450	\$	1,450	0.00%	0.00%	\$	-
i otai	Ψ	122	Ψ	1,100	Ψ	1,100	0.0070	0.0070	Ψ	
Tax Collector	Sends tax	bills annually,	collect	\$33M in currer	nt ta	xes with a 98% +	collection rate	e.		
Benefit / Responsibility		•								
Salaries	\$	126,479	\$	124,538	\$	132,260	0.26%	6.20%	\$	7,722
Benefits	Ŧ	9,741	+	9,527	Ŧ	9,983		4.79%	Ŧ	456
Other		25,202		25,750		26,159		1.59%		409
Total	\$	161,422	\$	159,815	\$	168,402	0.33%	5.37%	\$	8,587
	Ŧ	- ,	•	,		, -				-,
Tax Rebate	\$	59,775	\$	40,000	\$	40,000	0.08%	0.00%	\$	-
<b>Finance</b> Benefit / Responsibility	Handles all	l accounting, p	ayroll,	and assists wi	th ei	mployee benefits a	administratior	n for the town		
Salaries	\$	204,455	\$	196,967	\$	202,534	0.39%	2.83%	\$	5,567
Benefits	Ŧ	15,611	÷	15,451	Ŷ	15,269	010070	-1.18%	Ŷ	(182)
Other		37,784		47,785		48,625		1.76%		840
Total	\$	257,850	\$	260,203	\$	266,428	0.52%	2.39%	\$	6,225
	Ŷ	201,000	Ψ	200,200	Ψ	200, 120	0.0270	2.0070	Ψ	0,220
Information Technology	,									
Benefit / Responsibility		nformation tec	hnoloc	v software and	d hai	dware, maintenar	nce of critical	files and trair	nina f	or the town.
Salaries	\$	79,640		137,085		133,322	0.26%	-2.75%		(3,763)
Benefits	Ŧ	6,168	+	10,487	Ŧ	10,070		-3.98%	Ŧ	(417)
Other		167,101		185,698		180,597		-2.75%		(5,101)
Total	\$	252,909	\$	333,270	\$	323,989	0.63%	-2.78%	\$	(9,281)
	Ŧ	_0_,000	Ŷ	000,210	Ŷ	0_0,000	010070		Ŷ	(0,201)
Town Counsel	\$	106,136	\$	85,000	\$	85,000	0.17%	0.00%	\$	-
Town Clerk										
Benefit / Responsibility	Maintains a	all official reco	rds, co	llects ~\$250K i	in fe	es.				
Salaries	\$	136,757		139,608		147,046	0.29%	5.33%	\$	7,438
Benefits	¥	9,759	Ŧ	10,910	¥	11,109	0.2070	1.82%	Ŧ	199
Other		29,112		34,946		33,686		-3.61%		(1,260)
Total	\$	175,628	\$	185,464	2	191,841	0.37%	3.44%	\$	6,377
10101	Ψ	110,020	Ψ	100,404	Ψ	101,041	0.0170	0.777/0	Ψ	0,077

		2010-11 ACTUAL		2011-12 BUDGET		2012-13 PROPOSED	% of TOTAL	-	GE FROM 2 BUDGET \$ CHG	
<b>Town Hall</b> Benefit / Responsibility Total	Operation \$	of town office 163,872		s. 156,500	\$	153,300	0.30%	-2.04% \$	6 (3	3,200)
Insurance & Employee B										
Benefit / Responsibility Total	Employee \$	e benefits and i 2,490,902		ce premiums fo 2,704,363		operty, casualty, a 2,640,258	and liability in 5.15%	esurance for the -2.37%		4,105)
General Government -	Planning									
Zoning & Planning Benefit / Responsibility	Regulates	development	throug	hout the town.	coll	ects ~\$18K in fee	s			
Salaries	\$	132,153	•	134,765		142,877	0.28%	6.02%	6 8	3,112
Benefits		10,254	·	10,310		10,815		4.90%		505
Other		27,458		30,500		26,333		-13.66%	(4	4,167)
Total	\$	169,865	\$	175,575	\$	180,025	0.35%	2.53% \$	6 4	4,450
Zoning Bd of Appeals										
Benefit / Responsibility	Hears app	peals regarding	g zonin	g issues; colled		\$4K in fees.				
Salaries	\$	1,682	\$	2,171	\$	2,231	0.00%	2.76% \$	5	60
Benefits		129		166		166		0.00%		-
Other		2,216		3,400		3,400		0.00%		-
Total	\$	4,027	\$	5,737	\$	5,797	0.01%	1.05% \$	6	60
Economic Development										
Benefit / Responsibility						base; manages S				
Salaries	\$	84,847	\$	83,261	\$	87,666	0.17%	5.29% \$	6 4	4,405
Benefits		6,509		6,369		6,527		2.48%		158
Other	-	52,818	<b>^</b>	49,900	_	47,700	/	-4.41%		2,200)
Total	\$	144,174	\$	139,530	\$	141,893	0.28%	1.69% \$	5 2	2,363
Historic District Comm Benefit / Responsibility	Regulates			historic district.						
Total	\$	468	\$	885	\$	885	0.00%	0.00% \$	6	-
Conservation										
Benefit / Responsibility	Regulates		•	nt and manage						
Total	\$	52,906	\$	56,133	\$	57,774	0.11%	2.92% \$	6	1,641

		2010-11 ACTUAL		2011-12 BUDGET		2012-13 PROPOSED	% of TOTAL	-	GE FROM 2 BUDGET \$ CHG
General Government	- Public Sa	fety							
Fire Dept.									
Benefit / Responsibility				to fire and othe		•			
Salaries	\$	598,050	\$	621,427	\$	620,325	1.21%	-0.18% \$	( ) = )
Benefits		45,144		47,539		47,412		-0.27%	(127)
Other		162,223		180,481		206,468		14.40%	25,987
Total	\$	805,417	\$	849,447	\$	874,205	1.70%	2.91% \$	5 24,758
Police Dept.									
Benefit / Responsibility	Provides b	basic police an	d disp	atching service	es ar	ound the clock, plu	us 911 servic	e for Suffield.	
Salaries	\$	1,751,250	\$	1,809,561	\$	1,836,568	3.58%	1.49% \$	6 27,007
Benefits		136,134		138,661		140,497		1.32%	1,836
Other		269,817		226,887		315,552		39.08%	88,665
Total	\$	2,157,201	\$	2,175,109	\$	2,292,617	4.47%	5.40% \$	5 117,508
Civil Preparedness									
Benefit / Responsibility	Plans for I	natural disaste	rs, coo	ordinates with o	othe	public safety age	ncies.		
Salaries	\$	12,906	\$	12,906	\$	13,261	0.03%	2.75% \$	355
Benefits		987		987		987		0.00%	-
Other		2,360		3,370		3,370		0.00%	-
Total	\$	16,253	\$	17,263	\$	17,618	0.03%	2.06% \$	355
Building									
Benefit / Responsibility	Reviews p	lans for new b	uilding	s and renovati	ons	for compliance wit	h codes and	inspects const	ruction
Salaries	\$	166,393	\$	167,647	\$	177,544	0.35%	5.90% \$	S 9,897
Benefits		12,824		12,825		13,315		3.82%	490
Other		12,653		21,450		19,050		-11.19%	(2,400)
Total	\$	191,870	\$	201,922	\$	209,909	0.41%	3.96% \$	5 7,987
Engineer									
Benefit / Responsibility	Provides e	engineering for	r public	works projects	s.				
Salaries	\$	89,239	\$	87,555	\$	92,212	0.18%	5.32% \$	6 4,657
Benefits		6,907		6,698		6,865		2.49%	167
Other		10,859		16,420		14,071		-14.31%	(2,349)
Total	\$	107,005	\$	110,673	\$	113,148	0.22%	2.24% \$	6 2,475
Animal Control									
Benefit / Responsibility	Handles a	II animal comp	olaints.						
Salaries			\$	69,370	\$	66,233	0.13%	-4.52% \$	6 (3,137)
Benefits			•	5,307	Ŧ	4,924		-7.22%	(383)
Other				8,222		12,129		47.52%	3,907
Total	\$	85,899	\$	82,899	\$	83,286	0.16%	0.47% \$	

	2010-11 ACTUAL			2011-12 BUDGET		2012-13 PROPOSED	% of	CHANGE FROM 2011-12 BUDGET		
	,			BODOLI			TOTAL	% CHG	\$ CHG	
<i>General Government -</i> Public Works	Public We	orks								
Benefit / Responsibility	Oversees	the maintenar	nce of	town buildings	and	arounds.				
Salaries	\$	170,413		167,475		130,161	0.25%	-22.28%	\$ (37,314)	
Benefits		12,906	•	12,812		9,733		-24.03%	(3,079)	
Other		263,832		287,205		334,552		16.49%	47,347	
Total	\$	447,151	\$	467,492	\$	474,446	0.92%	1.49%	\$ 6,954	
Highway										
Benefit / Responsibility	Maintains	roads, vehicle	mair	ntenance for tow	n ve	hicles and mowing	g town prope	rty and fields.		
Salaries	\$	731,373	\$	695,396	\$	666,595	1.30%	-4.14%	\$ (28,801)	
Benefits		56,309		53,198		50,843		-4.43%	(2,355)	
Other		389,360		372,000		429,091		15.35%	57,091	
Total	\$	1,177,042	\$	1,120,594	\$	1,146,529	2.23%	2.31%	\$ 25,935	
State Aid Road	\$	144,074	\$	144,074	\$	144,031	0.28%	-0.03%	\$ (43)	
Public Utilities										
Benefit / Responsibility	Street ligh	ts and fire hyc	Irants	for town.						
Total	\$	494,432	\$	510,000	\$	510,000	0.99%	0.00%	\$-	
Landfill										
Benefit / Responsibility	Operates <sup>•</sup>	the transfer sta	ation	and bulky waste	at l	andfill site; coordir	nates curbsid	e pickup.		
Salaries	. \$	126,945		127,846		101,669	0.20%	-20.48%	\$ (26,177)	
Benefits		9,844		9,780		7,778		-20.47%	(2,002)	
Other		844,104		1,011,742		999,814		-1.18%	(11,928)	
Total	\$	980,893	\$	1,149,368	\$	1,109,261	2.16%	-3.49%	\$ (40,107)	
General Government	- Health &	Social Serv	ices							
Health & Social Service	nound o									
Benefit / Responsibility	Variety of	services provi	ded ii	ncluding North C	Cent	ral Health, Emerge	ency Aid Asso	ociation, and o	thers.	
Total	\$	187,626		191,190		191,890	0.37%	0.37%		
Social Services Commis	cion									
Benefit / Responsibility		Social Service	as dei	hartments such :	as S	Senior Center, Mini	hus and You	th Services		
Salaries	\$			1,500				2.87%	\$ 43	
Benefits	Ŷ	89	Ψ	115	Ψ	115	0.0070	0.00%	÷	
Other		-		-		-		0.00%	-	
Total	\$	1,250	\$	1,615	\$	1,658	0.00%	2.66%	\$ 43	
Senior Center										
Benefit / Responsibility	Programs	for senior citiz	ens.							
Salaries	\$	64,677		64,260	\$	69,158	0.13%	7.62%	\$ 4,898	
Benefits	Ŧ	4,775	+	4,916	Ŧ	5,189		5.55%	273	
Other		47,791		25,855		22,380		-13.44%	(3,475)	
Total	\$	117,243	\$	95,031	\$	96,727	0.19%	1.78%		
Mini-bus										
Benefit / Responsibility	Provides I	ocal transport	ation	to elderly and ha	andi	capped. Buses pu	rchased with	grant and don	ations.	
Salaries	\$	136,793		138,853		147,577	0.29%	6.28%		
Benefits		10,257	•	10,622		11,215		5.58%	593	
Other		35,730		44,928		55,178		22.81%	10,250	
Total	\$	182,780	\$	194,403	\$	213,970	0.42%	10.07%		

		2010-11 ACTUAL		2011-12 BUDGET		2012-13 PROPOSED	% of TOTAL			FROM UDGET \$ CHG
EMS/Ambulance										
Benefit / Responsibility	Provides	emergency me	dical	service to Suffie	eld. ۱	Volunteers provide	e the majority	/ of staffing.		
Salaries	\$	194,674	\$	203,664	\$	208,191	0.41%	2.22%	\$	4,527
Benefits		13,977	_	15,580		15,537		-0.28%	-	(43)
Total	\$	208,651	\$	219,244	\$	223,728	0.44%	2.05%	\$	4,484
General Government	- Library,	Parks & Recr	eatio	n						
Library										
Benefit / Responsibility		community refe			۴	007 700	0.000/	F 400/	¢	47.000
Salaries	\$	329,685	\$	320,460	\$	337,768	0.66%	5.40%	\$	17,308
Benefits Other		25,518 152,986		24,991 164,675		25,545 162,180		2.22% -1.52%		554 (2,405)
Total		508,189		510,126		525,493		3.01%		(2,495) 15,367
Less: Revenues		81,133		87,500		84,500		-3.43%		(3,000)
Net GF support	\$	427,056	\$	422,625	\$	440,993	0.86%	4.35%	\$	18,368
Descrition										
Recreation	Dovelope	and maintaina	norko	e other reares	tion	facilitian Drovidan	o vorioty of	programa		
Benefit / Responsibility Salaries	Develops \$	216,686		212,642		facilities. Provides 227,372	0.44%	6.93%	¢	14,730
Benefits	φ	16,205	φ	16,573	φ	17,252	0.44 /0	4.10%	φ	679
Other		17,368		17,418		16,854		-3.24%		(564)
Total	\$	250,259	\$	246,633	\$	261,478	0.51%	6.02%	\$	14,845
Decreation Activity										
Recreation Activity Benefit / Responsibility	Drovidoo	a variaty of act	ivition	for Suffield citiz						
Total	FIOVILIES \$	68,180		75,000		75,000	0.15%	0.00%	\$	-
		,	·	-,	·	-,			•	
Recreation Summer Pro	-									
Benefit / Responsibility				hildren during tl			0.070/	40.000	•	(0,000)
Total	\$	29,726	\$	39,261	\$	35,335	0.07%	-10.00%	\$	(3,926)
Youth Services										
Benefit / Responsibility						d middle school a				
Salaries	\$	77,558	\$	56,014	\$	58,993	0.11%	5.32%	\$	2,979
Benefits		5,522		4,285		4,392		2.50%		107
Other Total	\$	4,957 88,037	\$	10,800 71,099	¢	10,800 74,185	0.14%	0.00%	\$	- 3,086
Total	Ψ	00,007	Ψ	71,033	Ψ	74,103	0.1470	4. <b>J</b> 470	Ψ	3,000
Tree Warden										
Benefit / Responsibility	Removal	and trimming c								
Total	\$	9,015	\$	15,000	\$	15,000	0.03%	0.00%	\$	-
Cemeteries										
Benefit / Responsibility	Supplem					3 cemeteries in t				
Total	\$	31,000	\$	34,790	\$	34,790	0.07%	0.00%	\$	-
Contingencies	\$	-	\$	200,000	\$	200,000	0.39%	0.00%	\$	-
-								·	<u> </u>	
Total	\$	50,416,981	\$	50,609,137	\$	51,307,041	100.00%	1.38%	\$	697,904

#### TOWN OF SUFFIELD BUDGET FOR FY 2012-13 OTHER CLASSIFICATIONS

Below is the detail of what comprises the material "Other" line items:

Below is the detail of what comprises the material C	2010-11 ACTUAL		2011-12 BUDGET		2012-13 PROPOSED		CHANGE FROM 2011-12 BUDGET		
							% CHG	\$ CHG	
Board of Selectmen:									
Professional Services	\$	33,916	\$	55,000	\$	55,000	0.00% \$	-	
all other detail		31,667		35,763		35,150	-1.71%	(613)	
Total Other	\$	65,583	\$	90,763	\$	90,150	-0.68% \$	(613)	
Assessors:									
Software	\$	12,300	\$	10,000	\$	11,000	0.00% \$	1,000	
Contracted Services		12,025		2,100		2,100	100.00%	-	
Revaluation						125,000			
all other detail		17,189		23,005		22,091	-3.97%	(914)	
Total Other	\$	41,514	\$	35,105	\$	160,191	356.32% \$	125,086	
Finance:									
Contracted Service	\$	1,209	\$	10,000	\$	10,000	0.00% \$	-	
Audit		27,000		27,810		28,650	3.02%	840	
all other detail		9,575		9,975		9,975	0.00%	-	
	\$	37,784	\$	47,785	\$	48,625	1.76% \$	840	
Information Technology:									
Contracted Service	\$	19,958	\$	38,000	\$	30,000	-21.05% \$	(8,000)	
Service Maintenance Contracts		109,168		114,000		116,000	1.75%	2,000	
WAN - Internet Costs		14,788		17,483		17,483	0.00%	-	
all other detail		23,187		16,215		17,114	5.54% \$	899	
Total Other	\$	167,101	\$	185,698	\$	180,597	-2.75% \$	(5,101)	
Town Clerk									
Cott Indexing System	\$	17,806	\$	18,800	\$	19,364	3.00% \$	564	
all other detail		11,306		16,146		14,322	-11.30%	(1,824)	
Total Other	\$	29,112	\$	34,946	\$	33,686	-3.61% \$	(1,260)	
Town Hall:									
Electricity	\$	40,000	\$	35,000	\$	35,000	0.00% \$	-	
Rentals		99,161		96,000		88,156	-8.17%	(7,844)	
all other detail		24,711		25,500		30,144	18.21%	4,644	
Total Other	\$	163,872	\$	156,500	\$	153,300	-2.04% \$	(3,200)	
Insurance & Employee Benefits:									
Pension	\$	588,117	\$	602,232	\$	678,596	12.68% \$	76,364	
457 Plan - Employer Match		61,535		60,000		54,000	-10.00%	(6,000)	
Group Insurance		1,330,048		1,369,541		1,370,559	0.07%	1,018	
Group Life Insurance		14,322		17,500		13,000	-25.71%	(4,500)	
Disability Insurance		71,549		70,000		45,000	-35.71%	(25,000)	
Sick Time - unused payment		73,374		60,000		68,000	13.33%	8,000	
Workers Compensation		192,465		210,000		235,860	12.31%	25,860	
General Liability & Property Insurance		147,056		225,000		169,140	-24.83%	(55,860)	
all other detail Total Other	\$	<u>12,436</u> 2,490,902	¢	90,090 2,704,363	\$	6,103 2,640,258	<u>-93.23%</u> -2.37% \$	(83,987)	
	φ	2,430,302	Ψ	2,104,505	Ψ	2,040,200	-2.3170 Ø	(04,100)	
Zoning & Planning Contracted Service	¢	2,732	¢	10,000	\$	10,000	0.00% \$		
	\$		Φ	-	φ	-		-	
Legal Fees		10,647		12,000		7,833	-34.73%	(4,167)	
all other detail	<b>*</b>	14,079	۴	8,500	۴	8,500	0.00%	-	
Total Other	\$	27,458	\$	30,500	\$	26,333	-13.66% \$	(4,167)	

#### TOWN OF SUFFIELD BUDGET FOR FY 2012-13 OTHER CLASSIFICATIONS

#### Below is the detail of what comprises the material "Other" line items:

Below is the detail of what comprises the material	:	2010-11 ACTUAL		2011-12 BUDGET		2012-13 COPOSED	2011-12	E FROM BUDGET
							% CHG	\$ CHG
Economic Development:								
EDC Business Infrastructure	\$	18,772	\$	30,000	\$	30,000	0.00% \$	-
all other detail		34,046		19,900		17,700	-11.06%	(2,200)
Total Other	\$	52,818	\$	49,900	\$	47,700	-4.41% \$	(2,200)
Conservation:								
Contracted Service	\$	34,500	\$	34,500	\$	35,535	3.00% \$	1,035
all other detail		18,406		21,633		21,633	0.00%	-
Total Other	\$	52,906	\$	56,133	\$	57,168	1.84% \$	1,035
Fire Department:								
Maintenance - Fire Trucks,								
Equipment & Radios	\$	58,355	\$	58,545	\$	61,485	5.02% \$	2,940
Equipment - Fire Stations,								
Firefighting & Radios		11,045		15,500		24,500	58.06%	9,000
Electricity - all stations		17,298		17,964		17,964	0.00%	-
Fuel Oil, Natural Gas - all stations		15,522		14,165		14,165	0.00%	-
Medical Exams		5,367		9,679		15,811	100.00%	6,132
all other detail		60,003		74,307		88,354	18.90%	14,047
Total Other	\$	162,223	\$	180,481	\$	206,468	14.40% \$	25,987
Police Department:								
Electricity	\$	25,395	\$	24,000	\$	24,000	0.00% \$	-
Gas & Diesel		76,951		65,098		87,863	34.97%	22,765
Service Maintenance Agreements		21,547		30,811		36,111	17.20%	5,300
Uniforms & Cleaning		10,167		18,500		18,500	0.00%	-
Fuel Oil, Natural Gas		7,107		10,500		10,500	0.00%	-
R & M Vehicles		30,715		15,000		20,000	33.33%	5,000
Continuing Education		11,658		14,000		9,000	-35.71%	(5,000)
Police Cruisers		46,497		-		60,000	100.00%	60,000
all other detail		39,780		48,978		49,578	1.23%	600
Total Other	\$	269,817	\$	226,887	\$	315,552	39.08% \$	88,665
Town Engineer:								
Contracted Service	\$	8,445	\$	12,000	\$	10,300	-14.17% \$	(1,700)
all other detail		2,414		4,420		3,771	-14.68%	(649)
Total Other	\$	10,859	\$	16,420	\$	14,071	-14.31% \$	(2,349)
Public Works:								
Electricity	\$	14,463	\$	15,000	\$	15,000	0.00% \$	
Contracted Service	\$	-	\$	5,246		44,000	738.73%	38,754
Service Maintenance Contracts		12,100		13,000		13,000	0.00%	-
Testing		15,543		23,330		26,000	11.44%	2,670
Custodial Contracts		23,364		30,829		30,829	0.00%	-
Maintenance - Buildings		81,781		80,000		80,000	0.00%	-
Maintenance - Grounds		89,827		90,000		89,000	-1.11%	(1,000)
Milfoil Infestation		7,252		10,000		10,000	0.00%	-
all other detail	-	19,502	*	19,800	<b>^</b>	26,723	34.96%	6,923
Total Other	\$	263,832	\$	287,205	\$	334,552	16.49% \$	47,347

#### TOWN OF SUFFIELD BUDGET FOR FY 2012-13 OTHER CLASSIFICATIONS

#### Below is the detail of what comprises the material "Other" line items:

Below is the detail of what comprises the material "Of	2010-11 ACTUAL		2011-12 BUDGET		2012-13 PROPOSED		CHANGE FROM 2011-12 BUDGET		
		ACTORE		BODOLI			% CHG	\$ CHG	
Highwaya									
Highways: Road Maintenance	\$	34,371	\$	47.000	\$	38,000	-19.15%	(9,000)	
Road Painting	Ψ	13,971	Ψ	14,000	Ψ	14,000	0.00%	-	
Road Salt/Sand		120,000		120,000		120,000	0.00%	-	
Gas & Diesel		64,001		45,000		70,091	55.76%	25,091	
Electricity		10,671		8,000		11,000	37.50%	3,000	
Natural Gas/Propane		12,350		9,000		9,000	0.00%	-	
Outside Services		47,659		45,000		73,000	62.22%	28,000	
Repairs & Maintenance		49,152		47,000		48,000	2.13%	1,000	
Tools & Equipment		15,117		15,000		15,000	0.00%	-	
Culverts		10,681		10,000		10,000	0.00%	-	
all other detail		11,387		12,000		21,000	75.00%	9,000	
Total Other	\$	389,360	\$	372,000	\$	429,091	15.35%		
State Aid Road Funds									
Road Salt	\$	120,000	\$	-	\$	-	0.00% \$	6 -	
Road Maintenance	+	24,074	*	144,074	+	144,074	0.00%	-	
Total Other	\$	144,074	\$	144,074	\$	144,074	0.00%	ş -	
Landfill:									
Burning Fees - CRRA	\$	286,350	\$	359,324	\$	324,324	-9.74%	(35,000)	
Hauling - Townwide Pickup		500,051		595,368		555,000	-6.78%	(40,368	
SubContractors		22,545		23,000		83,000	260.87%	60,000	
Hazardous Waste Day		14,338		14,000		14,000	0.00%		
all other detail		20,820		20,050		23,490	17.16%	3,440	
Total Other	\$	844,104	\$	1,011,742	\$	999,814	-1.18% \$		
Public Utilities:									
Electricity - Street Lights	\$	91,519	\$	100,000	\$	90,000	-10.00% \$	6 (10,000)	
Water - Fire Hydrants		402,913		410,000		420,000	2.44%	10,000	
Total Other	\$	494,432	\$	510,000	\$	510,000	0.00% \$	- 6	
Health & Social Services:									
North Central CT District Health Services	\$	61,301	\$	63,230	\$	67,419	6.63% \$	\$ 4,189	
Suffield Emergency Aid Association		30,200		30,200		30,200	0.00%	-	
New Directions		21,173		21,508		21,508	0.00%	-	
Social Services Suffield EAA		67,004		66,304		69,876	5.39%	3,572	
all other detail		7,948		9,948		9,948	0.00%	-	
Total Other	\$	187,626	\$	191,190	\$	198,951	4.06% \$	5 7,761	
Senior Center:									
Electric	\$	9,650	\$	9,500	\$	10,000	0.00% \$		
all other detail		38,141		16,355		12,380	-24.30%	(3,975)	
Total Other	\$	47,791	\$	25,855	\$	22,380	-13.44% \$	\$ (3,475)	
Library:			¢		•				
Electricity	\$	33,656	\$	35,000	\$	35,000	0.00% \$		
Fuel Oil/Natural Gas - Heating		8,866		8,000		9,000	12.50%	1,000	
Books		38,364		45,000		40,000	-11.11%	(5,000)	
Automation - Circulation		44,000		41,694		43,000	3.13%	1,306	
Tools & Equipment		8,015		11,500		11,500	0.00%	-	
all other detail		00.005		00.101			/	100	
all other detail	\$	20,085 152,986		23,481		23,680	0.85%	199 (2,495)	

#### TOWN OF SUFFIELD BUDGET FOR FY 2012-13 DEBT SERVICE

# PRINCIPAL & INTEREST

A Date of Issue	1994	1995	2005	
Purpose	Sewer (Clean Water Fund)	Sewer (Clean Water Fund)	Refunding of School Const. & Renovation Project	
Amount of Issue (\$000)	1,600	540	14,305	
Rate	2.0%	2.0%	3%, 4.5-5.0%	TOTAL
2012-13	95,593	36,687	2,052,250	2,184,530
2013-14	39,830	36,687	1,986,250	2,062,768
2014-15	0	15,286	1,895,000	1,910,286
2015-16		0	1,824,750	1,824,750
2016-17			1,749,500	1,749,500
2017-18			1,674,500	1,674,500
2018-19			1,604,750	1,604,750
2019-20			1,540,000	1,540,000
2020-21			1,470,000	1,470,000
Total	135,424	88,661	15,797,000	16,021,084

#### TOWN OF SUFFIELD BUDGET FOR FY 2012-13 CAPITAL EXPENDITURE SUMMARY

	Board of Finance Final Approved List				
Project	Cost	State or Federal Grants or Other Sources	Net Cost to Suffield Taxpayers		
Public Works					
Roofing			-		
Middle School Roof - Phase 5	315,700	157,850	157,850		
Town Buildings					
Town Hall Upgrade	400,000	-	400,000		
Library Upgrade	400,000		400,000		
Replace Electrical Panel at Main Fire Station	16,500				
Replace Ext Windows/Doors at Main Fire Station	30,000		30,000		
Landfill	20,000		00,000		
Replace 1988 Payloader - 2nd yr. of 5 yr. payoff	36,000		36,000		
Highway Replace Payloader - Final payment	27,146		27,146		
Replace 1988 Ford 6 Wheel Dumptruck with F550	60,000		60,000		
Replace 11' Wing Mower	40,000		40,000		
Replace 1988 Paving Machine	45,000		45,000		
Replace Highway Foreman Pick-up	20,000		20,000		
White's Pond Outlet Structure	177,000		177,000		
Board of Education			-		
Resurface Middle/McAlister Schools Parking Lot - year 1	180,000		180,000		
CL&P Energy Conservation Program	160,010		160,010		
Town Engineer	,		,		
Pavement Management Plan	880,000	94,098	785,902		
Drainage Projects (Off-Road)	20,000		20,000		
Small Bridge Projects	50,000		50,000		
Replace Boston Neck Rd Bridge	250,000		250,000		
MiniBus Department					
Replace 2005 MiniBus	52,000	52,000	-		
	02,000	02,000			
Information Technology					
Computer Replacement/Virtualization	20,000		20,000		
Upgrade to Exchange Server 2010	26,050		26,050		
Total General Fund Proposed	3,205,406	303,948	2,858,908		