Killingly Intermediate School School Improvement Plan 2018-2021



Killingly Public Schools Core Values

Positive Relationships Matter
Adult and Student Empowerment Matters
Clear and High Expectations Matter
Continuous Improvement Matters
Shared Responsibility Matters
Focused Collaboration Matters

KIS Mission: The mission of Killingly Intermediate School is to facilitate educational excellence in a nurturing, safe and professional atmosphere, inspiring students to maximize their potential abilities in preparation for high school, and as future productive citizens. As a professional learning community, dedicated to helping each and every child learn, we the staff, students, parents and community value.......

- Ways of thinking: creativity, critical thinking, problem solving, decision making and learning
- Ways of working: communication, collaboration and parent and community partnerships
- Tools for working: technology, literacy, numeracy and written and verbal communication
- Skills for living in the world: citizenship, career, and personal and social responsibility

Killingly Intermediate School Theories of Action

- 1. If we create opportunities for teachers to engage in professional learning communities related to instructional practice, then we create a shared vision for rigorous and relevant student-centered learning opportunities.
- 2. If we provide personalized professional development opportunities, then teacher content and pedagogy knowledge will increase, leading to enhanced instruction and improved student learning.
- 3. If we provide continuous opportunities across grade-levels and content areas for students to develop the Habits of Work and Growth Mindset that prepare them to be successful learners, then students will maximize their potential abilities in preparation for high school and as future productive citizens.
- 4. If we develop a climate that values positive relationships and Restorative Practices, then we will strengthen community and reduce conflict.
- 5. If we foster a culture where all stakeholders believe that all students are capable of achieving at high levels and create a system of supports, then students have the opportunity for success.

Theory of Action 1: Talent

If we create opportunities for teachers to engage in professional learning communities related to instructional practice, then we create a shared vision for rigorous and relevant student-centered learning opportunities.

1. Engage professional learning communities in a collaborative cycle of goal setting, action planning and reflection that involves teachers and school administration

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- 2. Engage in professional learning communities, which focus on improving instructional practice through increased understanding of standards-based grading, best practice and intervention strategies.
- 3. Conduct classroom observations on an ongoing basis and provide timely and specific feedback about implementation of instruction, curriculum, and assessment.

Action Plans (Connected to High Leverage Strategies)

Action Plan Descriptions

Aligned to High Leverage Strategy 1: Engage professional learning communities in a collaborative cycle of goal setting, action planning and reflection that involves teachers and school administration

- The KIS leadership team will provide structure, professional development, and continuous feedback to instructional coordinators.
- Professional learning communities will utilize consistent processes, protocols and data collection structures to facilitate meetings and engage in work around creating a proficiency-based learning system.
- The KIS leadership team will prioritize time on a monthly basis, and during Early Release Days and Professional Development Days for professional learning communities to engage in their collaborative work.

Mid-Year Report:

Focus	Strategic Action	Evidence of Progress
 KIS Leadership Team has provided 	 Instructional Coordinators met regularly 	 Professional Learning Communities
Instructional Coordinators ongoing	over the summer, and meet monthly	 PLC Agendas, Protocols, and Student
professional development in Proficiency-	during the school year to share progress	Achievement Data
Based Learning and facilitation.	and engage in professional learning.	 Proficiency-Based Learning Framework
	 Professional Learning Communities meet 	development
	1-2 times monthly to engage in the work	

of developing a Proficiency-Based Learning framework.

 Instructional Coordinators actively participate in League of Innovative Schools events.

End of Year Report:

Aligned to High Leverage Strategy 2: Engage in professional learning communities which focus on improving instructional practice through increased understanding of standards-based grading, best practice and intervention strategies.

- The KIS leadership team will meet with individual Instructional Coordinators to provide targeted feedback on individual PLC goals and objectives.
- The KIS leadership team will monitor and assess each professional learning community's progress toward goals and provide additional resources as needed.

Focus To provide strategic support to Instructional Coordinators with regard to individual PLC progress. Strategic Action The KIS Leadership Team meets monthly with individual Instructional Coordinators to review individual PLC progress and provide feedback on next steps. Evidence of Progress Proficiency-Based Learning Framework development

End of Year Report:

Aligned to High Leverage Strategy 3: Conduct classroom observations on an ongoing basis and provide timely and specific feedback about implementation of instruction, curriculum, and assessment.

- The KIS leadership team will utilize the Educator Evaluation plan, along with regular classroom visits, to observe teacher practice and provide timely feedback on classroom environment, and instructional and assessment practices.
- PLC members will routinely visit each other's classrooms to support the implementation of best practice instructional strategies in their respective content areas.

Mid-Year Report:		
Focus	Strategic Action	Evidence of Progress
 The KIS leadership team will utilize the 	 Weekly KIS Admin meeting focus on 	Shared Google Doc
Educator Evaluation plan, along with	collegial calibration of Domains 1-4	

regular classroom visits, to observe teacher practice and provide timely feedback on classroom environment, and instructional and assessment practices.

 PLC members engage in collegial classroom visits

- Frequent classroom visits with focused/shared feedback
- Co-observations.
- Promote the use of protocols to drive discussion around evidence of learning, including lesson plans, students work, and practice.
- Observation feedback
- PLC agendas

End of Year Report:

Theory of Action 2: Talent

If we provide personalized professional development opportunities, then teacher content and pedagogy knowledge will increase, leading to enhanced instruction and improved student learning.

High Leverage Strategy

- 1. Involve teachers in the design of professional development opportunities.
- 2. Provide choice for professional development opportunities.
- 3. Utilize a combination of in-person and asynchronous professional learning opportunities.

Action Plans (Connected to High Leverage Strategies)

Action Plan Descriptions

Aligned to High Leverage Strategy 1: Involve teachers in the design of professional development opportunities.

- KIS will involve teachers in the design of professional development opportunities as they relate to the curriculum design process and district and school-based priorities and goals.
 - Instructional Coordinators
 - Standards-based grading and reporting
 - Science Task Force (STF)
 - Restorative Practices
 - Student-Led Conferences (SLC Committee driven)

- o Technology Integration
- Teacher-led book studies

Mid-Year Report:

Focus	
•	KIS will involve teachers in the design of
	professional development opportunities
	as they relate to the curriculum design
	process and district and school-based
	priorities and goals.

◆ Instructional Coordinators are given level of autonomy to structure PLC meetings to support needs of individual PLC.

- SLC Committee guidance and oversight of SLC planning and revision of Teacher Handbook and student portfolios
- Interdisciplinary Team Leaders Book Study with choice from three books.
- Ongoing tech coaching support from Library Media Specialist
- Ongoing literacy coaching support from Reading Specialist.

Evidence of Progress

- PLC Agendas
- Revisions to SLC Handbook and student portfolios
- Wide-spread use of Google Classroom
- Implementation of TC Reading Units of Study in Grades 7 and 8.

End of Year Report:

Aligned to High Leverage Strategy 2: Provide choice for professional development opportunities.

• KIS will utilize time on full-day professional development days to provide choice blocks where teachers can select the most relevant and personalized learning opportunity as it relates to their assignment and professional learning goals.

Mid-Year Report:

Focus	Strategic Action	Evidence of Progress
 Personalized professional learning 	This has only been realized this year	PLC Agendas
	through coaching support and	
	Professional Learning Communities. Full-	
	day PD Days have been used for whole-	
	school areas of focus.	
End of Year Report:		

Aligned to High Leverage Strategy 3: Utilize a combination of in-person and asynchronous professional learning opportunities.

- Science Task Force Webinars
- Book Study discussion groups
- Mandated trainings

Mid-	Year .	Rep	ort:
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Focus	Strategic Action	Evidence of Progress
 Utilize a combination of in-person and asynchronous professional learning opportunities. 	 Proficiency-Based Learning webinars and in-person meeting Book studies, guest speakers, and mandated trainings related to social-emotional learning 	Professional learning agendas

Theory of Action 3: Achievement

If we provide continuous opportunities across grade-levels and content areas for students to develop the Habits of Work and Growth Mindset that prepare them to be successful learners, then students will maximize their potential abilities in preparation for high school and as future productive citizens.

High Leverage Strategy

- 1. Engage staff in cross-disciplinary discussions about instructional strategies related to school-wide Habits of Work and how they provide opportunities for feedback and reflection.
- 2. Use school-wide reporting practices and an online student-information system to provide updated and detailed information about student progress and learning.
- 3. Utilize classroom observation data to monitor fidelity of implementation of school-wide Habits of Work standards and provide feedback to ensure practices are adjusted accordingly.
- 4. Develop a communication and engagement strategy to inform family members about proficiency-based learning systems and collaborate with them in the design, implementation, and refinement of the proficiency-based learning system in your school or district.

Action Plans (Connected to High Leverage Strategies)

Action Plan Descriptions

Aligned to High Leverage Strategy 1: Engage staff in cross-disciplinary discussions about instructional strategies related to school-wide Habits of Work and how they provide opportunities for feedback and reflection.

- The School Improvement Team (SIT) will monitor progress toward implementation of standards-based grading and reporting to inform faculty level discussions.
- Continuous refinement of Student-Led Conferences (SLC) model to promote growth mindset by engaging students in an ongoing cycle of goal setting and reflection.
- The School Improvement Team and KIS leadership team will utilize the League of Innovative Schools and the Principals Learning group (PLG) to elicit feedback on standards-based grading practices.

Mid-Year Report:

_	The Tour Reports		
F	Focus	Strategic Action	Evidence of Progress
	 Monitor progress toward development of 	 Monthly Instructional Coordinator 	 IC meeting agendas
	Proficiency-based Learning Framework to	meetings elicit feedback on level of	 Student Portfolios
	inform faculty-level conversations.	understanding and need for future	
	 Revise SLC model and student portfolio to 	direction.	
	highlight goals, growth, and reflection.	School-wide portfolio template	

End of Year Report:

Aligned to High Leverage Strategy 2: Use school-wide reporting practices and an online student-information system to provide updated and detailed information about student progress and learning.

• Provide professional development and ongoing support for Gradebook Pro. An online gradebook that enables scoring and reporting of content standards and school-wide Habits of Work

Mid-Year Report:

Focus	Strategic Action	Evidence of Progress
 Develop Gradebook Pro to include 	 Initial planning meeting with EASTCONN 	•
content Proficiencies and Performance	for technical support.	
Indicators		
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End of Year Report:

Aligned to High Leverage Strategy 3: Utilize classroom observation data to monitor fidelity of implementation of school-wide Habits of Work (HOW) standards and provide feedback to ensure practices are adjusted accordingly.

- Interdisciplinary team meetings
- Professional Learning Communities
- Rtl, SRBI, KSST

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Focus	Strategic Action	Evidence of Progress
 Utilize Habits of Work data to drive 	 Ongoing HOW discussion within PLCs 	HOW Data
decisions.	 Use of HOW data to drive KSST process 	PLC Agendas
		KSST plans

End of Year Report:

Aligned to High Leverage Strategy 4: Develop a communication and engagement strategy to inform family members about proficiency-based learning systems and collaborate with them in the design, implementation, and refinement of the proficiency-based learning system in your school.

- Maintain school and classroom banners and posters communicating school-wide Habits of Work standards.
- Multi-year communication at all school-wide, open house and parent-teacher conference events, as well as grade 5 orientation.
- Letter to accompany standards-based reporting system with all progress reports and report cards.

Mid-Year Report:

Focus	Strategic Action	Evidence of Progress
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Fnd of Year Report:		

Theory of Action 4: Climate and Culture

If we develop a climate that values positive relationships and Restorative Practices, then we will strengthen community and reduce conflict.

- 1. Communicate a vision and mission that focuses on school climate and building positive relationships.
- 2. Include faculty, students and families in the review of discipline data and the refinement of discipline policies.

3. Provide professional development for teachers to increase their understanding of Restorative Practices and positive relationships.

Action Plans (Connected to High Leverage Strategies)

Action Plan Descriptions

Aligned to High Leverage Strategy 1: Communicate a vision and mission that focuses on school climate and building positive relationships

- The KIS leadership team will continue to designate Domain 1a, using Restorative Practices language, as the school-wide CCT Focus.
- Continue to revise language specific to Restorative Practices in our Student-Parent Handbook and Faculty Handbook.
- Implementation of a Restorative Room.

Mid-Year Report:

Focus	Strategic Action	Evidence of Progress
Building culture that reflects Restorative Practices	 Offer Restorative Practices as school-wide CCT Focus Area Language specific to Restorative Practices in Student/Parent and Faculty Handbooks Tiered behavioral intervention support. 	 Teacher Summary Goal Forms Handbooks Weekly meetings with Restorative Room facilitator to review data/observations

End of Year Report:

Aligned to High Leverage Strategy 2: Include all stakeholders in the review of discipline data and the refinement of discipline policies.

- Climate Survey
- Interim Surveys
- Educator Handbook

Mid-Year Report:

Focus	Strategic Action	Evidence of Progress
Climate Survey	 Research survey instruments/questions that reflect current level of implementation 	Review Mid-Year Survey Data
End of Year Report:		

Aligned to High Leverage Strategy 3: Provide professional development for teachers to increase their understanding of Restorative discipline and positive communication.

- Year-long faculty book study with: Embarrassment, And the Emotional Underlife of Learning by, Thomas Newkirk
- Professional Development focusing around social emotional development

Mid-Year Report:

Focus	Strategic Action	Evidence of Progress
 Building culture that reflects Restorative 	 Year long faculty books study with: 	 PD and Faculty Meeting agendas
Practices	Embarrassment and the Emotional	
	Underlife of Learning; Thomas Newkirk	
	 November Professional Development - 	
	Nourishing School and Classroom Climate	
	through Authentic Relationships and	
	Restorative Practices	
End of Year Report:		

Theory of Action 5: Climate and Culture

If we foster a culture where all stakeholders believe that all students are capable of achieving at high levels and create a system of supports, then students have the opportunity for success.

High Leverage Strategy

- 1. Optimize structures during, and after the school day to provide intervention, enrichment, and acceleration through a comprehensive system of interventions in order to ensure that struggling students receive the academic and personal support they need.
- 2. Regularly communicate and engage with all parents.
- 3. Establish a school-wide system for monitoring student performance and socialization issues.
- 4. Have guidance counselors work closely with teachers to provide practical and timely support for behavior needs

Action Plans (Connected to High Leverage Strategies)

Action Plan Descriptions

Aligned to High Leverage Strategy 1: Continue structures during, and after the school day to provide intervention, enrichment, and acceleration through a comprehensive system of interventions in order to ensure that struggling students receive the academic and personal support they need.

- Fidelity to the SRBI Model and KSST process utilizing Intervention Block and the After School Intervention and Enrichment program.
 - o Content specific support during Intervention/Enrichment block
 - o Tiered model of intervention for reading and math during the school day
 - o Extension of grade 5 math block
 - After school support/enrichment programs
 - o Implementation of a Restorative Room

Mid-Year Report:		
Mid-Year Report: Focus Continue structures during, and after the school day to provide intervention, enrichment, and acceleration through a comprehensive system of interventions in order to ensure that struggling students receive the academic, social/emotional support needed.	Strategic Action Tiered reading/math support provided during school day and after school Content specific support during intervention/Enrichment block Math intervention for grades 5 and 6 Restorative Room Implementation	Skill block structure (6th - 8th grade) Monday - Wednesday → Alliance Programming - Includes enrichment programs (i.e. Mode UN/TSA/Invention Convention) Utilizing the KSST model to drive intervention (teams meet every 6-8 weeks) Bi-weekly SSP meetings to identify chronic absenteeism
		identify chronic absenteeism and/or truancy • Weekly meetings to discuss Restorative Room data/observations to implemen student specific plans

Aligned to High Leverage Strategy 2: Regularly communicate and engage with all parents.

- Open House
- Fall Parent-Teacher Conference and Spring Student-Led Conferences
- Quarterly Newsletters
- School Website and Teacher Webpages
- Parent-Teacher Organization
- Finalsite

Mid-Year Report:

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Focus	Strategic Action	Evidence of Progress
Regularly communicate and engage with all parents	 Open House Fall Parent Teacher Conferences and Spring Student Led Conferences Quarterly Newsletters School Website and Teacher Webpages Parent Teacher Organization Family Night/Game Night Electronic Academic Updates (progress reports) 	 Fall and Spring Conference sign-ups (Signup Genius) 504/IEP meetings SSRB meetings Friday Newsletters (electronic) Follow-up contact from team member after KSST and/or team meetings (every 6-8 weeks) Follow-up on Educator Handbook Referrals Continual update of PowerSchool Teachers utilizing Remind App Updates of teacher and/or team website Related Services member contacting family/guardian(s) per team discussions

End of Year Report:

Aligned to High Leverage Strategy 3: Establish a school-wide system for monitoring student performance and social/emotional needs.

• Utilize Universal Screening data, Early Warning Indicators through Power School and discipline data through Educator's Handbook.

• Review data from Restorative Room to inform decision-making around student specific plans

Focus	Strategic Action	Evidence of Progress
 Establish school-wide system for monitoring student performance and socialization issues. 	 Weekly meetings to review Restorative Room data. Utilize Universal Screening data Early Warning Indicators through Power School Discipline data through Educator's Handbook Data from Restorative Room 	 Professional development time dedicated to reading of Embarrassment Teacher/Related Services/Administration collaboration around Restorative Circle implementation/topics Weekly social groups in which students were identified through team discussions Educator Handbook Data Restorative Room Data Team leader meetings Grade-level team meetings Related Services Educator Handbook Discussion ERD meetings Forgive and Forget - Improve Student Culture/Student Leadership Group NASSP Global Citizenship Awareness Project - NJHS

End of Year Report:

Aligned to High Leverage Strategy 4: Have guidance counselors work closely with teachers to provide practical and timely support for behavior needs.

- Guidance counselors routinely visit/observe grade level classrooms to understand student behavior in different settings.
- Guidance counselors attend all SRBI/KSST meetings for students in the respective grade-level assignments.
- Guidance counselors collaborate with KIS leadership team and teachers to develop behavior plans and implement strategies to meet social/emotional/behavioral needs.

Mid-Year Report:							
Focus	Strategic Action	Evidence of Progress					
 Providing teachers with timely support for 	Weekly meetings with grade-level	 Related Services Action Plan 					
behavioral needs.	counselors	 Regularly attending team meetings 					
	 Meetings with grade level teams 						

KILLINGLY INTERME	DIATE SCHOOL CONTINUOUS IMP Guidance counselors routinely	PROVEMENT PLAN • Monitor Educator Handbook with
	visit/observe grade-level classrooms to understand student behavior in different settings Guidance counselors attend all SRBI/KSST meetings for students for their respective grade level assignments.	 administrative support Push-in classroom support Weekly social groups in which students were identified through team discussions (SSRB, KSST)
End of Year Report:		

KPS Professional Development focus 2018-2019							
Area of Focus	Strategic Actions	Time of implementation	Targeted Evidence of Progress				
Professional Learning Communities	Summer and Monthly IC meetings to support PLC facilitator role	Year-long					
Implementation of TC Reading Units of	Interactive Read-aloud and mini-	Year-long					
Study	lesson development - Grades 7 & 8						
Implementation of Next Generation	FOSS Kit Training	3x/year					
Science Standards	Assessment Writing – Grades 7 & 8	TBD					
	NGSX Part 1 - Remaining Science	September					
	Teachers						
Technology Integration – Google Initiative	School-wide implementation of	March					
	Google Classroom						
Global Best Practices	NESSC Fall Conference	October					
 1.2 – Personalization and 							
Relevance	NESSC Annual Conference -	March					
 1.4 – Proficiency-Based Education 	Proposal for Presentation						

Restorative Practices	Whole-School Book Study:	Year-long Year-long	
	Discipline with Dignity		
Math	Develop Math Interventionist role,	Year-long	
	responsibilities and capacity		

Killingly Public Schools Data and Performance Measures

Grade Level	Number Students			EL	F/R Lunch		
		N	%	N	%	N	%
PK	159	33	21%	0	0%	69	43%
K	185	27	15%	6	3%	88	48%
1	163	15	9%	7	4%	69	42%
2	176	28	16%	9	5%	88	50%
3	165	21	13%	7	4%	84	51%
4	168	12	7%	8	5%	78	46%
5	170	28	16%	3	2%	86	51%
6	157	19	12%	2	1%	77	49%
7	165	28	17%	1	0.6%	70	42%
8	182	31	17%	3	2%	85	47%
9	231	35	15%	0	0%	82	35%
10	198	13	7%	1	0.5%	71	36%
11	191	15	8%	0	0%	63	33%
12	180	39	22%	1	0.5%	64	36%
OD	91	91	100%		-	-	-

KIS Progress Monitoring through STAR

STAR Reading Assessment 2016-2017

STAR Reading Assessment Comparison 14/15 to 16/17

Grade	Number of Students	Fall Scaled Score	Spring Scaled Score	Change	Fall Percentile Rank	Spring Percentile Rank	Change
Fifth	159	576	690	114	49	53	4
Sixth	154	674	797	123	44	50	6
Seventh	167	769	885	116	43	49	6
Eighth	166	920	979	59	49	48	1
Grade	Percentile Rank 14/15	Percen tile Rank 15/16	Percent ile Rank 16/17	SGP 16/17			
Fifth	56	53	53	54			
Sixth	56	54	50	59			

Seventh	51	54	49	50
Eighth	53	52	48	50

STAR Mathematics Assessment 2016-2017

STAR Mathematics Assessment Comparison 14/15 to 16/17

Grade	Number of Students	Fall Scaled Score	Spring Scaled Score	Change	Fall Percentile Rank	Spring Percentile Rank	Change
Fifth	159	665	734	69	57	62	5
Sixth	154	730	773	43	56	56	0
Seventh	168	751	788	37	49	51	2
Eighth	166	798	813	15	55	50	5
Grade	Percentile Rank 14/15	Percen tile Rank 15/16	Percen tile Rank 16/17	SGP 16/17			
Fifth	57	60	62	47			
Sixth	63	59	56	49			
Seventh	51	58	51	42			
Eighth	50	54	50	33			

Smarter Balanced Results 2016-2017

	Reading			
Grade Level	Number of Students Tested	Percent at Level 3 or Above		
5th	162	60		
6th	158	61		
7th	177	52		
8th	167	49		

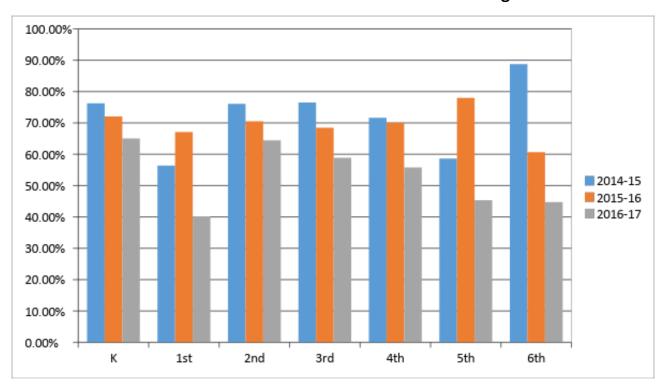
	Math			
Grade Level	Number of Students Tested	Percent at Level 3 or Above		
5th	162	31		
6th	158	35		
7th	175	26		
8th	165	21		

Percent of Students at Grade Level in Reading

GRL							
Grade Level Comparison							
	2013-14 2014-15 2015-16 2016-17						
5th		58.6%	78.0%	45.3%			
6th		88.8%	60.7%	44.7%			

KPS 2016-17 Guided Reading Level Data							
Grade Level	Total Number of Students At/Above Goal	Total in Grade	Percent at Benchmark or Above				
5th	72	159	45.3%				
6th	67	150	44.7%				

Percent of Students at Grade Level in Reading



KPS Attendance Data 2010-17

KIS	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Attendance	94.55%	94.60%	95.13%	94.78%	95.04%	93.7%
Chronic	86.45%	85.75%	86.89%	83.07%	81.89%	80.5%
# of chronic	116/812	102/781	80/747	71/766	94/739	94/680
% of Chronic	14.29%	13.06%	10.71%	9.27%	12.72%	13.8%

KIS Discipline Totals

KIS	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-17
ISS	364	307	229	162	134	93	66
OSS	99	144	94	47	21	53	37
BUS	23	23	14	5	7	5	51
OFFICE	1361	1748	1387	880	546	665	566