

## Finances and Facilities

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We are continuous learners who are responsible, caring citizens in a global community.



## Finances and Facilities

## **Outcomes:**

To understand the current and near-term state of the district in terms of:

- Fiscal health
- Facilities status, and
- Ability to finance facility improvements



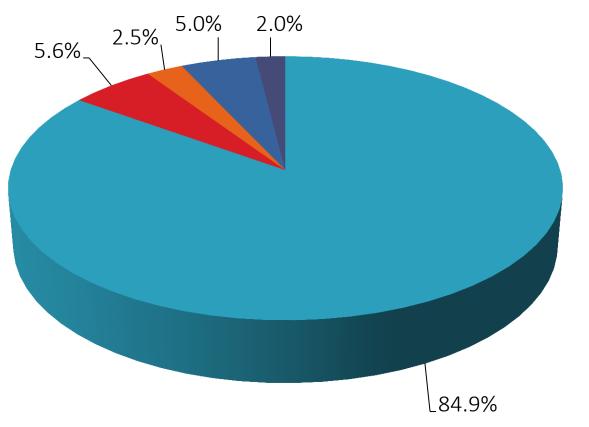
# Finances and Facilities

## Outline:

- Revenue Its drivers and status
- Expenditures Types and Benchmarks
- Debt Service and Ratio
- Fund Balance
- Facilities
  - Criteria used to identify improvements
  - By building snapshots
- Options for financing capital improvements



## Revenue



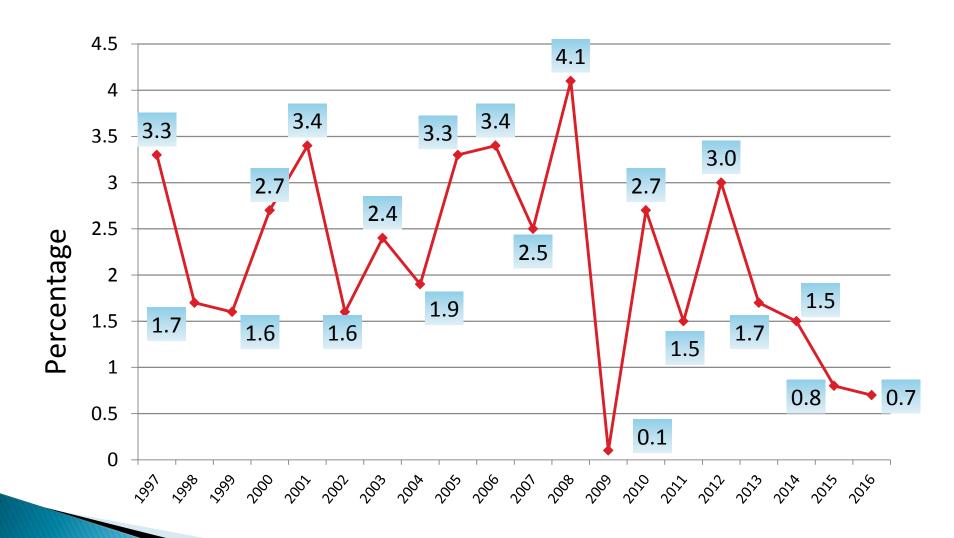
Direct Revenue – FY16

- Local Property Taxes (\$77,481,727)
- Other Local Revenue (\$5,148,567)
- General State Aid (\$2,239,630)
- Other State Revenue (\$4,574,429)
- Federal (\$1,794,783)



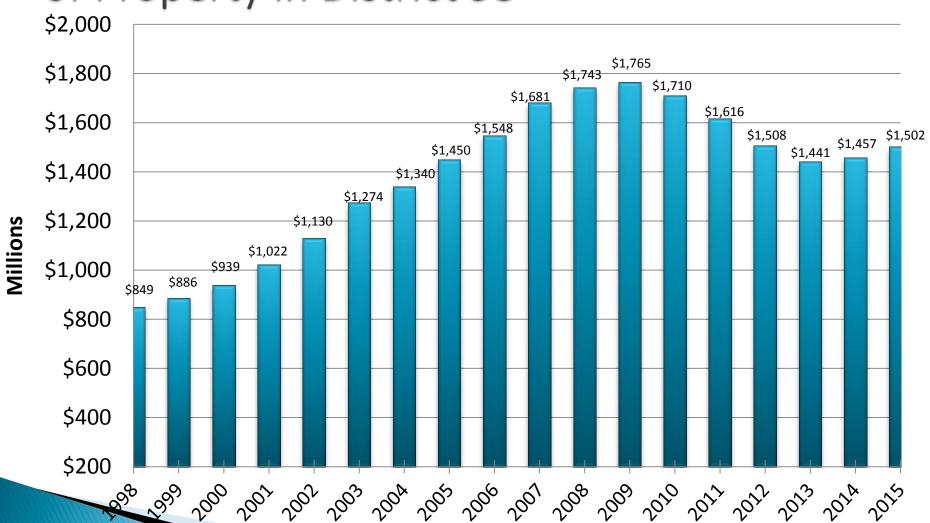
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# Consumer Price Index



# Equalized Assessed Valuation of Property in District 95

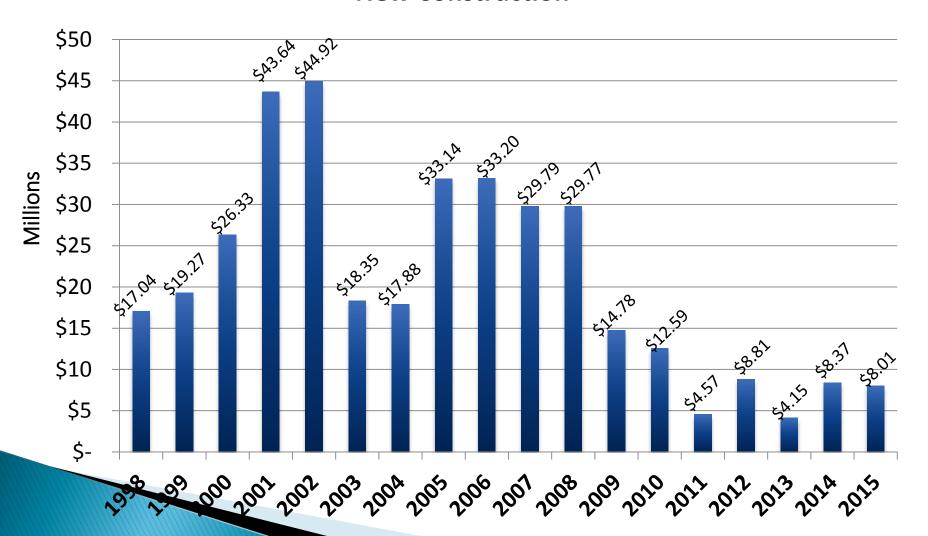




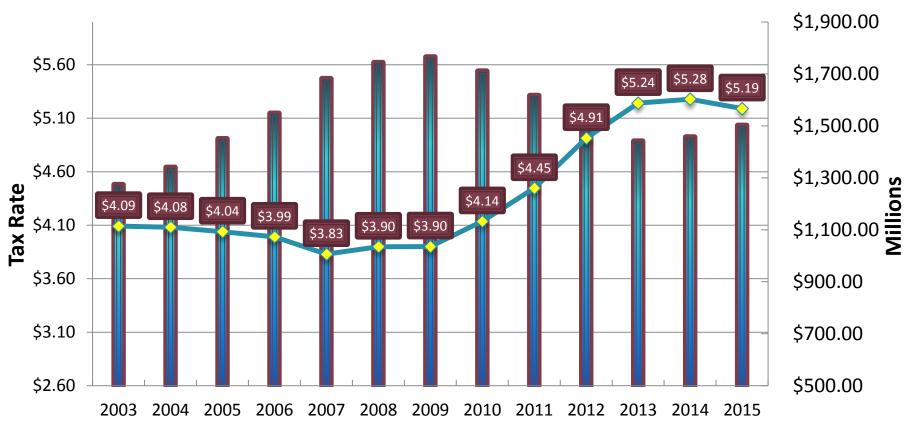
# New Property Value



### **New Construction**



# Tax Rate and Equalized Assessed Valuation



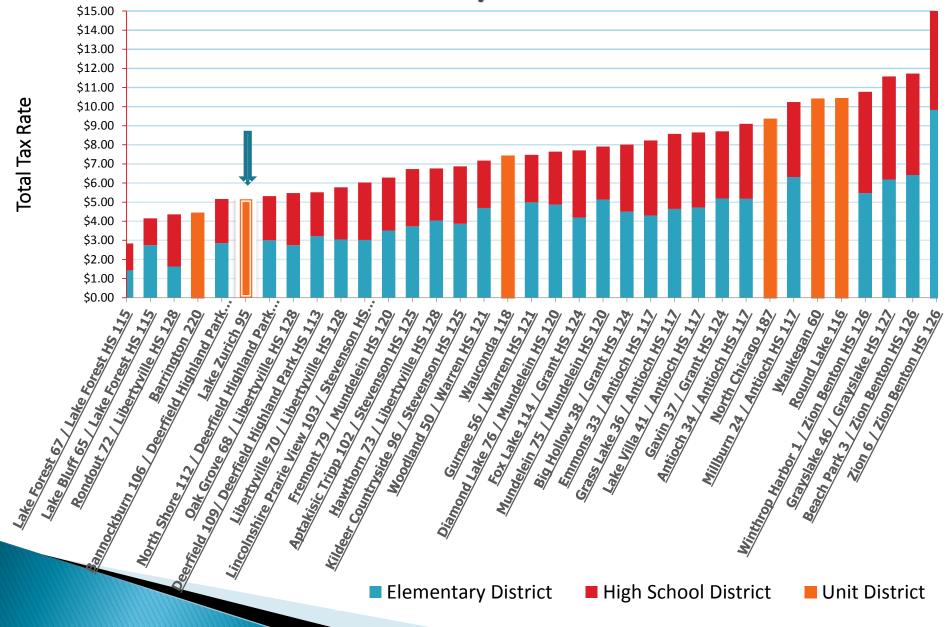
Levy Year







# Lake County Tax Rates

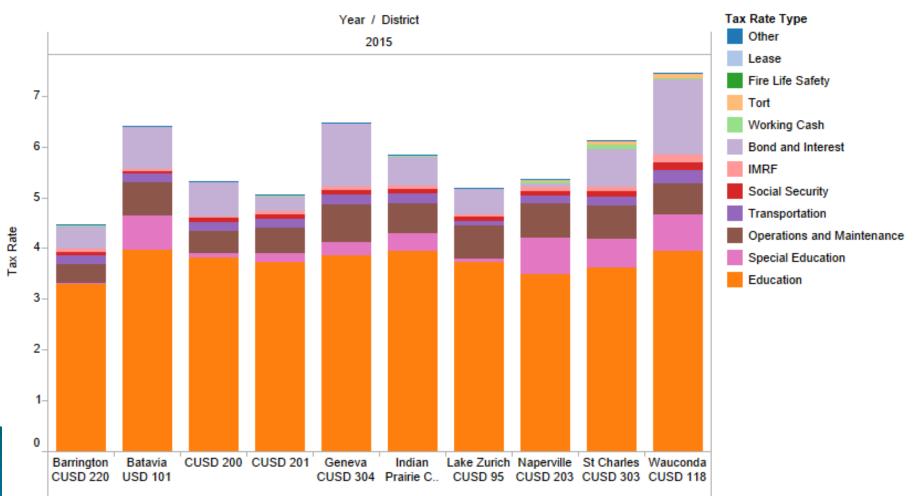


# Tax Rate – Peer Group

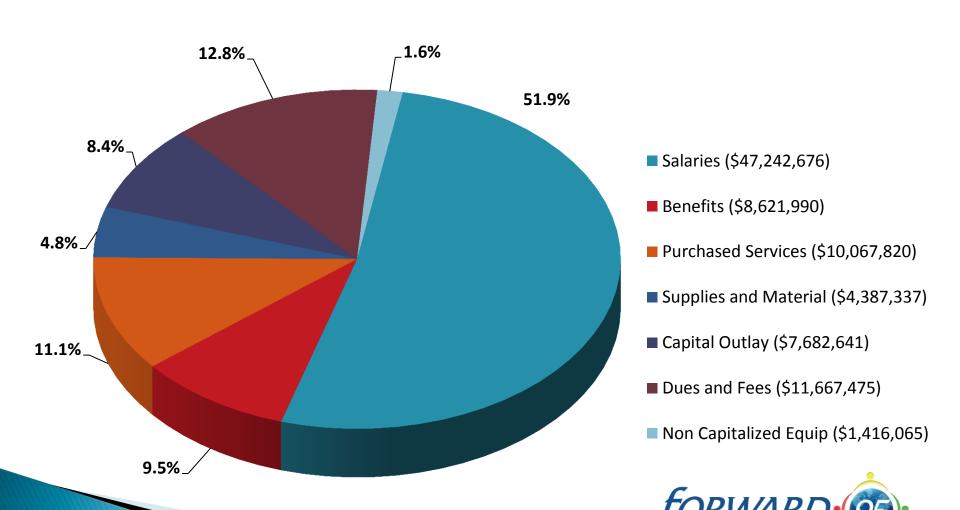


Tax Rates

Source: ISBE General State Aid data



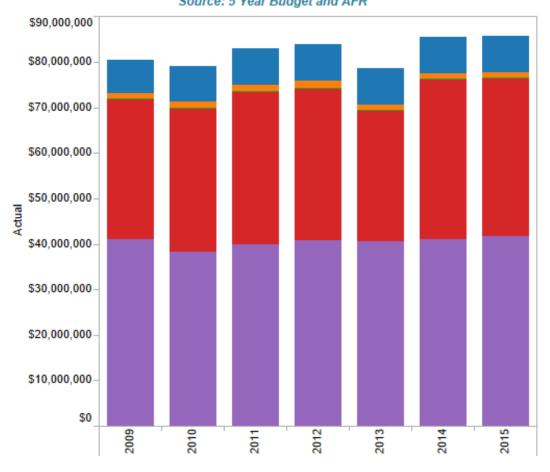
# Expenditures by Object – FY16



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# Expenses by Function

Lake Zurich CUSD 95 - Expenses Bar Chart By: Function Source: 5 Year Budget and AFR





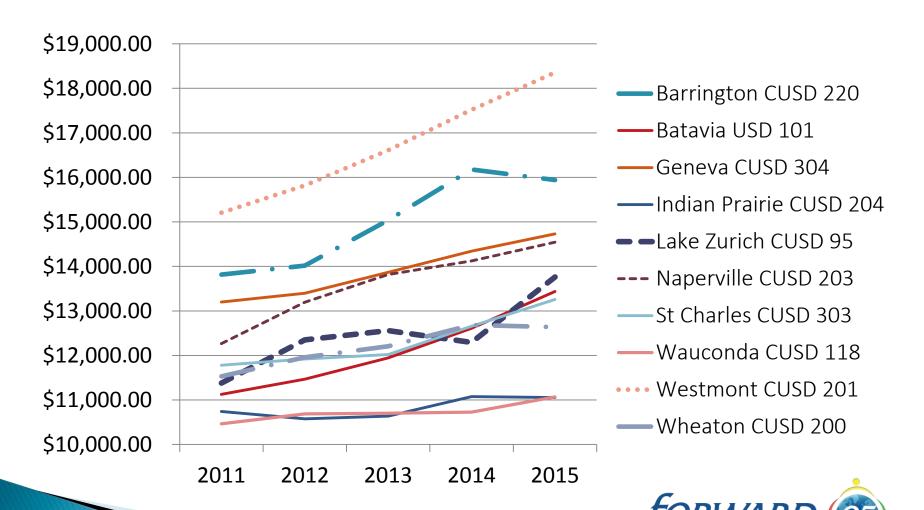
5000 Debt Services

1000 Instruction

3000 Community Services 2000 Support Services

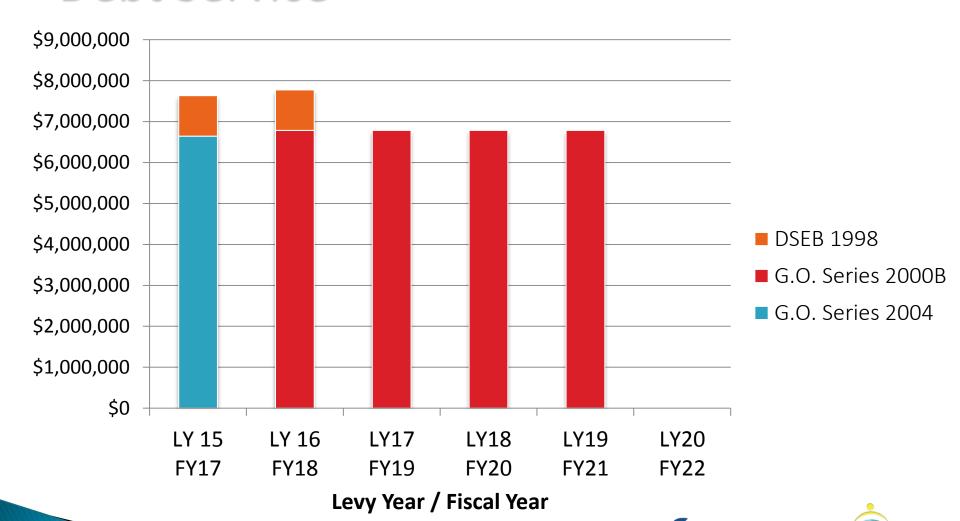
4000 Payments to other Districts & Govt. Units

# Operating Expense Per Pupil



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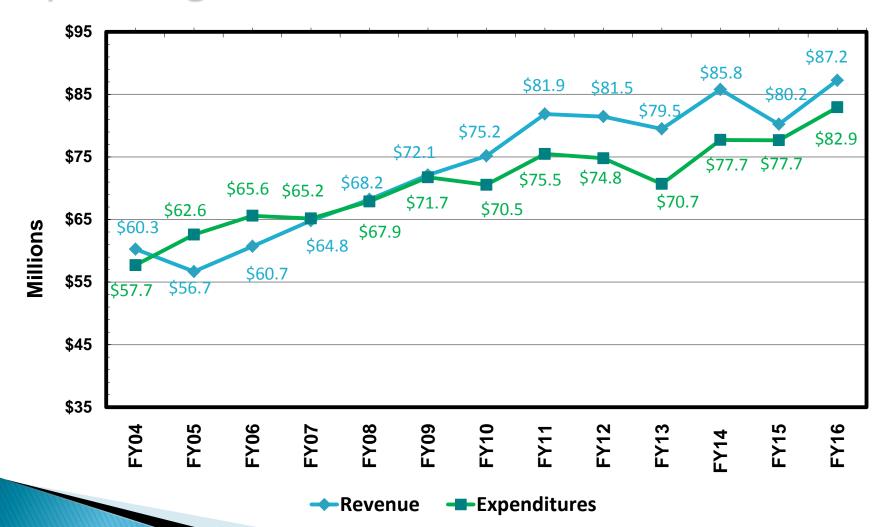
# **Debt Service**



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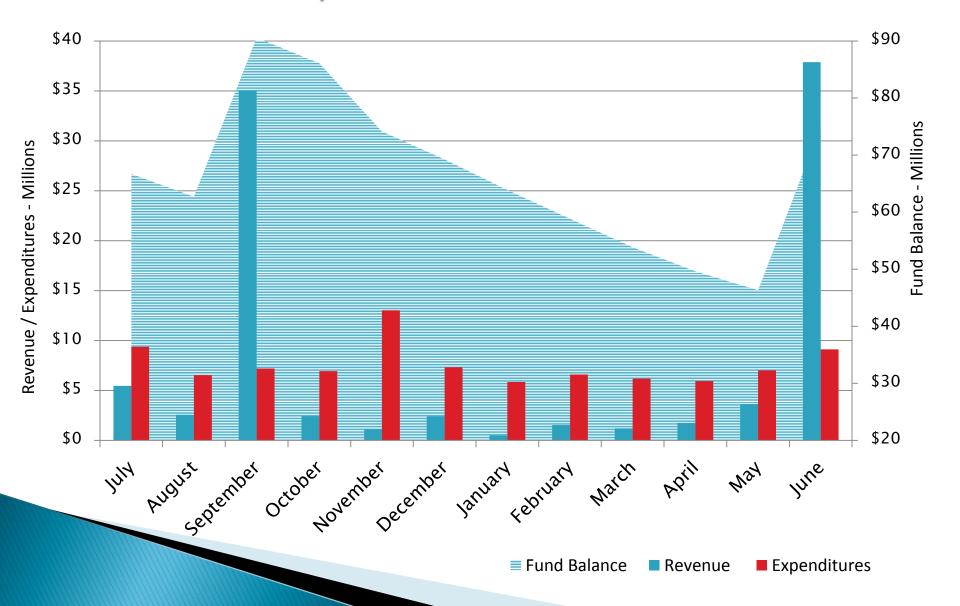
# Revenue vs. Expenditures – Operating Funds





Education Fund – Operations and Maintenance Fund – Transportation Fund – IMRF/Social Security Fund

# Revenue – Expenditures - Fund Balance



# Financial Profile Score – FY15

Category	Score
Fund Balance to Revenue Ratio	4
Expenditure to Revenue Ratio	4
Days Cash on Hand	4
Percentage of Short-Term Borrowing Maximum Remaining	4
Percentage of Long-Term Debt Margin Remaining	4

PROFILE SCORE: 4.0 -- RECOGNITION



# **Facilities Review**

- DLA Architects conducted a Facilities Assessment of all District 95 buildings in 2015
  - DLA looked at overall building conditions, identified and made recommendations for what we should plan and budget for in the next 10 years.
  - The Facilities Committee, with the assistance of DLA, developed ideas for Capital Improvements that would improve and align our buildings with 21<sup>st</sup> Century teaching practices
  - The Facilities Committee investigated and suggested funding options to the Board of Education
- Concurrently DLA performed a Life Safety Inspection of all schools except the High School
  - Life Safety is defined as "problems that present an immediate hazard to the safety of students" (Urgent) or "are necessary for a safe environment but present less of an immediate hazard" (Required) – Illinois School Code 105 ILCS 5/2-3.12



# Methodology for Prioritization

The Facilities Committee developed a list of criteria to evaluate capital improvement projects

- Impact on creating a culture of learning
- Immediate need
- Mandated/code required
- Security
- Form follows function
- Parity/equity
- Community value

Future decisions will be evaluated on a cost/benefit analysis.





# Isaac Fox Elementary School

**Built** – 1993

Additions – 1996

**Size** – 63,295 Sq. Ft.

**Height** – Single Story

Houses – K thru 5<sup>th</sup> Grade

Student Population – 505 (As of 9-1-16)

**Staff** – 54

**Air-conditioning** – No

Capital, Life Safety and Maintenance Expenditures (FY's 13 - 16) \$824,139.98



## Isaac Fox Elementary

**Life Safety/Maintenance** – \$2,906,730

Roof Replacement Floor Replacement

Ceilings Doors and Door Frames

Plumbing Electrical

Capital Improvement – \$1,775,000

Library Programming

**ELL/Special Education Programming** 

Air-conditioning - \$3,480,000 (2013 AC Feasibility Study)

Total Capital Needs – \$8,161,730

Furniture - \$10,000/Classroom & \$83,000/Library\*

\*Not included in the "Total Capital Needs" figure at this time





# May Whitney Elementary School

Original Structure – 1929

**Additions** – 1952, 1959, 1990

**Size** – 125,958 Sq. Ft. - includes an unoccupied second floor

**Height** – 3 Stories

Houses – PK – 5<sup>th</sup> Grade

Student Population – 495 (As of 9-1-16)

**Staff** – 69

**Air Conditioning** – No

Capital, Life Safety and Maintenance Expenditures (FY's 13 – 16) \$1,320,916.92



## May Whitney Elementary

**Life Safety/Maintenance** - \$2,798,378

Roof Replacement Floor Replacement

Ceilings Doors and Door Frames

Plumbing Electrical

**ADA** 

Capital Improvement - \$2,996,000

Secure Front Entrance

**ELL/Special Education Programming** 

Library Programming

Air-conditioning - \$7,076,000 (2013 AC Feasibility Study)

Total Capital Needs - \$12,870,378

Furniture – \$10,000/classroom & \$83,000/Library\*

\*Not included in the "Total Capital Needs" figure at this time





# Sarah Adams Elementary School

Original Structure – 1981

**Additions** – 1990, 1999

**Size** – 59,462 sq. ft.

**Height** – Single Story

Houses – K – 5<sup>th</sup> Grade

Student Population – 371 (As of 9-1-16)

**Staff** – 66

**Air-conditioning** – No

Capital, Life Safety and Maintenance Expenditures (FY's 13 – 16) \$1,223,568.10



## Sarah Adams Elementary

Life Safety/Maintenance - \$2,341,347

Roof Replacement Parking/Hardscape Surfaces

Mechanical Electrical

Plumbing ADA

Capital Improvement - \$1,445,000

Library Programming

**ELL/Special Education Programming** 

Air-conditioning - \$3,016,000 (2013 AC Feasibility Study)

Total Capital Needs - \$6,802,347

Furniture – \$10,000 per classroom & \$83,000/Library\*

\*Not included in the "Total Capital Needs" figure at this time





# Seth Paine Elementary School

**Built** – 1957, Rebuilt in 1967

**Additions** – 1967, 1996

**Size** – 55,055 Sq. Ft.

**Height** – Single Story w/Basement Cafeteria

Houses – K thru 5<sup>th</sup> Grade

Student Population – 408 (As of 9-1-16)

**Staff** – 49

Air-conditioning - No

Capital, Life Safety and Maintenance Expenditures (FY's 13 - 16) \$236,629.12



## Seth Paine Elementary

Life Safety/Maintenance - \$3,502,881

Roof Replacement Parking Lot Building Envelope Electrical

Plumbing Mechanical

Capital Improvement – \$3,675,000

Above grade Cafeteria and Kitchen

Library Programming

**ELL/Special Education Programming** 

Air-conditioning - \$2,552,000 (2013 AC Feasibility Study)

Total Capital Needs – \$9,729,881

Furniture – \$10,000/Classroom, \$83,000/Library & \$75,000/Cafeteria\*

\*Not included in the "Total Capital Needs" figure at this time





## Houses – K thru 5<sup>th</sup> Grade

Student Population – 526 (As of 9-1-16)

**Staff** – 57

**Air-conditioning** – Yes

Capital, Life Safety and Maintenance Expenditures (FY's 13 - 16) \$246,641.09

# Spencer Loomis Elementary School

Original Structure – 2003

Additions – None

**Size** – 62,734 sq. ft.

**Height** – Two Story



## **Spencer Loomis Elementary**

Life Safety/Maintenance – \$648,285

Doors and Door Frames Windows

Flooring Sidewalks

Ceilings Roof

Capital Improvement – \$1,750,000

Library Programming

**ELL/Special Education Programming** 

Air-conditioning – \$87,000

**Total Capital Needs –** \$2,2,485,285

Furniture – \$10,000/Classroom & \$62,500/Library\*

\*Not included in the "Total Capital Needs" figure at this time





## Middle School North

Original Structure – 2003

**Size** - 133,387 sq. ft.

**Height** – Two Story

Houses – 6<sup>th</sup> thru 8<sup>th</sup> Grade

Student Population – 714 (As of 9-1-16)

**Staff** – 81

Air-conditioning – Yes

Capital, Life Safety and Maintenance Expenditures (FY's 13 - 16) \$397,534.88



### Middle School North

Life Safety/Maintenance – \$1,304,917

Mechanical Electrical

Plumbing Roadway/Parking

Flooring Roof

Capital Improvement – \$2,800,000

STEM Lab

Library Soundproofing Improvements

Air-conditioning – \$87,000

Total Capital Needs – \$4,191,917

**Furniture** – \$15,000/Classroom & \$100,000/STEM Lab\*

\*Not included in the "Total Capital Needs" figure at this time





## Middle School South

Original Structure – 1993

**Additions** – 1996, 1999

**Size** - 148,124 sq. ft.

**Height** – Single Story

Houses – 6<sup>th</sup> thru 8<sup>th</sup> Grade

Student Population – 640 (As of 9-1-16)

**Staff** – 67

**Air-conditioning** – No

Capital, Life Safety and Maintenance Expenditures (FY's 13 - 16) \$824,314.00



### **Middle School South**

**Life Safety/Maintenance** – \$5,625,887

Roof Replacement Floor Replacement

Ceilings Doors and Door Frames

Mechanical Plumbing

Electrical

Capital Improvement – \$2,510,000

**STEM Lab** 

**Library Upgrades** 

Air-conditioning - \$6,728,000 (2013 AC Feasibility Study)

**Total Capital Needs** – \$14,863,887

**Furniture** – \$15,000/Classroom & \$100,000/STEM Lab\*

\*Not included in the "Total Capital Needs" figure at this time





## Lake Zurich High School

Original Structure – 1971

**Additions** – 1991, 1994, 2003

**Size** – 349,999 sq. ft.

**Height** – Two Story

Houses – 9<sup>th</sup> thru 12<sup>th</sup> Grade

Student Population – 1912 (As of 9-1-16)

**Staff** – 212

Air-conditioning – Yes

Capital, Life Safety and Maintenance Expenditures (FY's 13 - 16) \$7,410,489.96



## Lake Zurich High School

**Life Safety/Maintenance** – \$7,968,055

Roof Replacement Flooring

Electrical Mechanical

Plumbing Ceilings

ADA Parking/Roadway

Capital Improvement – \$7,025,000

Library Programming

Secure entrance

Second Floor Classroom Renovations

Air-conditioning - \$465,000

**Total Capital Needs –** \$15,458,055

Furniture – \$375,000/Second Floor Classrooms & \$165,000/Library\*

\*Not included in the "Total Capital Needs" figure at this time





## **Administrative Building**

Original Structure – Unknown

**Size** – 9600 sq. ft.

**Height** – Two Story with basement

**Houses** – Superintendent, Curriculum, Business and Finance, Human Resources, Special Education

**Staff** − 21

Air-conditioning – Yes

Capital, Life Safety and Maintenance Expenditures (FY's 13 - 16) \$46,435.25



## Administrative Building

Operations/Maintenance – \$366,935 (Existing Building)

Roof Replacement Mechanical

Doors and Door Frames Windows

Capital Improvement – \$2,000,000

Replacement of existing building due to space constraints on operations for full District administrative staff, meeting, storage, processing, ADA accessibility

Total Capital Needs – \$2,000,000



# Summary of District 95 Capital Needs

Life Safety / Maintenance	\$27,096,480
Capital Improvements	\$25,976,000
Air-conditioning	\$23,491,000
Architectural, Engineering and Contingencies	\$10,147,800
Grand Total	\$86,711,280



# Multiple Funding Opportunities



**Option A -** Current budget for major Life Safety/Maintenance and Capital Improvements

~\$3.3 million per year

**Option B -** Reissue debt under Debt Service Extension Base

No increase in tax rate

~\$4.5million every 4 years or

~\$15.5 million for 20 years

Option C - Reissue Existing Debt

No increase in tax rate - requires referendum approval Up to ~\$70.3 million could be issued

Option D - Tax Increase

Increase in tax rate - requires referendum approval Greater than \$70.3 million available

## Option A

## Continue current practice to fund projects out of available O & M Operating Budget

#### What we can address

- Most currently identified Life Safety projects (additional priority items will emerge over time)
- > Select, high priority, capital investment projects as funds allow
- High priority environmental projects

#### What we cannot address

- All Life Safety and environmental projects
- Many capital investment projects
- Many of the equity issues among various buildings

## Funding

Through the current "pay as you go" process

#### **Timeline**

Approx. 13 years to complete - "Finished" in summer of 2028

#### **Considerations**

- Longest timeline
- As facilities age, the costs of operation and need for maintenance will increase
- Delayed implementation of 21<sup>st</sup> century learning environments
- Deferring maintenance based on available funding funds may not continue to be available at the current level



## Option B

## Debt Service Extension Base and current spending

#### What we can address

- Most currently identified Life Safety items (additional priority items will emerge over time)
- Select, high priority, capital investment projects as funds allow
- High priority environmental projects

#### What we cannot address

- All Life Safety and environmental projects
- Many important capital investment projects
- Many of the equity issues among various buildings

### **Funding**

- Every four years additional financing is available to fund the improvement of our facilities under the Long Range Plan with manageable debt and no tax rate increase
- Continue to fund many projects through current "pay as you go" process

#### **Timeline**

Approximately 9 years to complete – Completed 4 years earlier than Option A

#### **Considerations**

- As facilities age, the cost of operation and need for maintenance will increase
- Delayed implementation of 21st century learning environments
- Deferring maintenance based on available funding funds may not continue to be available at the current level in the future

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## Option C

## New financing for Capital Improvements

#### What we can address

- All currently identified Life Safety items (additional priority items will emerge over time)
- Majority of capital improvement projects
- Implementation of many 21st Century improvements
- Greater equity and parity across all District buildings
- Lower the on-going cost of operation and maintenance for our facilities
- Positions the facilities to meet future needs

#### What we cannot address

Lower priority projects

## **Funding**

- Reissue expiring debt with no tax rate increase with taxpayer approval
- The option every four years for additional financing is available to address on-going capital needs
- "Pay as you go" funds to be used for on-going and preventative maintenance

### **Timeline**

Approximately 4-6 years to complete

#### **Considerations**

- Fulfills the priorities identified in the "Methodology for Prioritization"
- Reduces on-going maintenance costs
- Establishes 21st Century Learning environments for a generation of learners



## **Option D**

## **New financing for Capital Improvements**

#### What we can address

- All currently identified Life Safety items (additional priority items will emerge over time)
- Accomplishes all identified capital improvement projects
- Implementation of 21<sup>st</sup> Century improvements
- Greater equity and parity across all District buildings
- Lower the on-going cost of operation and maintenance for our facilities
- Positions the facilities to meet future needs

#### What we cannot address

Only projects not selected for completion at this time

### **Funding**

- Reissue expiring debt with a tax rate increase with taxpayer approval
- The option every four years for additional financing is available to address on-going capital needs
- "Pay as you go" funds to be used for on-going and preventative maintenance

#### **Timeline**

Approximately 4-6 years to complete

#### **Considerations**

- Fulfills the priorities identified in the "Methodology for Prioritization"
- Reduces on-going maintenance costs
- Establishes 21st Century Learning environments for a generation of learners

