



January 11, 2016

Dr. Mary Jo Heatherington
Director
American International School of Mozambique
Rua do Rio Raraga
266 Bairro da Costa do Sol
Maputo, Mozambique

Dear Dr. Heatherington:

This is to confirm that the Middle States Commissions on Elementary and Secondary Schools has received, reviewed and accepted the Mid-Term Report completed for American International School of Mozambique. The report was found to be complete, and shows evidence of faithful implementation of the strategic plan for growth and improvement.

You and your school's staff are to be commended for not only meeting the objectives you set for yourselves but also for your reflective practices that address the realities as they are presented, as opposed to as they were expected at the time of the MSA visit. You are also to be commended for addressing the needs of the students with additional human resources, specifically the Director of Teaching and Learning and the (part-time or full time) Mathematics Coach. By continuing to open your doors to scholarship students and reformulating your strategic plan with, as you describe, *an unconventional process called Outward Mapping*, you exemplify a dynamic and reflective school system. Data collection and data reporting are clear and concise as designed. In the future, consideration of following the same (cohort group) students overtime may prove useful in determining success and for decision making.

As noted, your finances are stable and have allowed you to complete the first of three phases of facilities additions. As stated, you are dependent on enrollment (economic) stability for continued progress on subsequent phases.

You are expected to continue to conduct and maintain Periodic Reviews of the progress on your goals. It is not required that these Periodic Reviews be submitted to Middle States, but they do assure continuing assessment of your progress on your goals.

Your school is accredited until December 1, 2019. We will contact you in the spring of 2017 to initiate the reaccreditation process.

Please do not hesitate to contact me if I can assist you in any way at pfeir@msa-cess.org or 917-207-8968. Best wishes as you continue to provide your students with every opportunity to realize their maximum potential.

Sincerely,

A handwritten signature in cursive script that reads "Priscilla L. Feir".

Priscilla L. Feir, Ph.D.

Accreditation Officer

cc: Kristy Lamoureux, Asst. Director of Accreditation