School	Enrollment / Capacity Notes	Foodservice Notes	Extended Day Notes	Educational / Operational Notes
Birch Lake Elementary	 Enrollment: 280 Grades PK-5 Early Childhood: 65 I Full Day 3 ½ Day EBD and CDC Cluster programs FTE: 0.6 Spanish 0.6 Music 1.0 PE 	 Meal Count: 112 / 200 Staff: 2 No hot and cold wells for serving Does have a combi oven Compressor in room - gets very hot 	 Programs held here: Extended Day (40 AM / 30 PM) Bear Fundamentals (I) Youth Enrichment Spaces used: Cafeteria Media Center Staff Lounge All Phy Ed Spaces Outside Sped Suite BF room Staffing: I supervisor 5 staff I BF Teacher Storage is an issue Supervisor office not private for conversations (back of work/copy room) 	 Performance-type space desired Could be used for Art or other music Struggle with storage No conference room MacPhail relationship – 2 classrooms leased, offer some day programming, night lessons No art storage Remote entry system for Extended Day needed
Hugo Elementary	 Enrollment: 340 (K-I) Over 450 with EC Grades PK-I EC Programming at this site ASD Cluster program 	 Meal Count: 98 / 210 Staff: 2 Kitchen operations work well with current smaller population Would prefer equipment to be secured (currently is not) Has a steamer 	 Programs held here: Extended Day (25 AM / 30 PM) Bear Fundamentals (20 + waitlist, I room) Targeted Services Youth Enrichment Spaces used: All Phy Ed Cafeteria Outside Media Center BF room Staff: I supervisor 3 staff I BF Teacher Storage works well due to BF classroom Growth is anticipated 	 Limited parking, struggle with drop-off Staggered start time with Oneka (10 mins) EC coordinator is housed at Normandy Spent 4-5 years as a transitional building Remote entry system for Extended Day needed



1		Educational Adequacy	- Summary by building	
			 Just reopened last year Currently have a dedicated office (room 1218) 	
Lakeaires Elementary	 Enrollment: 405 at end of year; 390-400 for next year Grades K-5 DD (Dev. Delay) Cluster program 	 Meal Count: 78 / 263 Staff: 2-3 Adding hot/cold wells currently Has a steamer Does not have a walk-in freezer 	 Programs held here: Extended Day (45 AM / 35 PM) Bear Fundamentals (18+) Targeted Services Small amt of Youth Enrichment Spaces used: All Phy Ed Bear Fundamentals Room Media Center Cafeteria/Multipurp. Staff: I supervisor 8 staff I BF teacher Some space issues with Youth Enrichment – more offered at some sites than others Currently have a dedicated office (across from kitchen) 	 Desire to increase usability of media center – collaborative space More flexible learning space (using every corner, under stairs, etc) Utilize the lobby/hallway quite a bit Concerns with pick-up and drop off (on street currently) – safety issue Remote entry system for Extended Day needed
Lincoln Elementary	 Enrollment: 460 Grades K-5 EBD Cluster Program District-Wide Exploration Program Grades 3-5 Approx. 50 kids I.0 FTE each: Music Chinese PE 	 Meal Count: 73 / 257 Staff: 2-3 Was remodeled recently – has new oven, steamer, pass-thru's Only has one serving line Has a walk-in freezer, but does not have a walk-in cooler No hot/cold wells for serving due to an electrical issue 	 Programs held here: Extended Day (85 AM / 50 PM) Youth Enrichment, year round Targeted Services (varies greatly – 25 this year, 55 last year) Spaces used: All Phy Ed Cafeteria Rm 116 (current Chinese room) Stage Media Center Staff: I supervisor I activity leader 8 staff Cafeteria space is challenging due to size of program There is a year round wait list 	 No maker space or wet lab Could use media center for makerspace / robotics / multimedia experience Lack of flexible / breakout space Pick up and drop off is a major issue Struggle with gym space – do not have a dedicated space beyond the multipurpose shared with the cafeteria Theater program important Conference space desired to seat 12 (only seats 3 now) Art storage is in hallway Sensory room desired near EBD resource room No parent volunteer room Remote entry system for Extended Day needed



		Educational Adequacy	- Summary by building	
			 High space needs due to high enrollment (and high number of EBD students) Currently have a dedicated office (small room on the stage) Storage is an issue 	
Matoska International	 Enrollment: 580 Grades K-5 Magnet Program Tier II Sped program Have a waiting list due to lack of space 	 Meal Count: 72 / 330 Staff: 3 Does not have a walk-in freezer Needs a steamer 	 Programs held here: Extended Day (75 AM / 60 PM) Targeted Services Youth Enrichment Spaces used: All Phy Ed Media Center Used to have classroom space, but do not anymore Staff: I supervisor I activity leader 9 staff Currently have a combined office / storage room (room off of multipurpose) Storage is in hallway due to space constraints - lacking 	 Traffic issues (70-100 parents pick up/drop off) People crossing traffic Increase in enrollment has led to classroom space and storage space pressure Lacking in collaborative space and small group space Special Education space is in three small rooms Music / Spanish / Orchestra all on a cart currently No wet lab or art room Remote entry system for Extended Day needed
Oneka Elementary	 Enrollment: 690 Grades 2-5 ASD Cluster program I.3 FTE each: Spanish PE Music 	 Meal Count: 121 / 413 Staff: 4 Reported to be the best Kitchen in the District Could use another oven due to current serving loads Would like the servery to be more open 	 Programs held here: Extended Day (100 AM / 55-60 PM) Targeted Services Youth Enrichment Open gym as a partnership with the City of Hugo/Comm Ed Spaces used: Cafeteria Stage All Phy Ed Media Center 2 Web Labs Staff: I supervisor I activity leader 10 staff Used to have a purpose-built classroom but has been converted to 	 Media center: reading nook is extremely loud (echo) Not enough lockers for student population Breakout spaces and multipurpose labs are well utilized Storage for outdoor equipment is an issue Cafeteria space (when above 700) can be tight Remote entry system for Extended Day needed



		Educational Adequacy	Janimary By Banama	
			 another grade-level section Storage is an issue now that they have lost their classroom Cafeteria at the end of the day is extremely busy; parents are picking up while ED is trying to check students in Have started doing check-in upstairs 	
Otter Lake Elementary	 Enrollment: 600 Grades K-5 ASD and DCD Cluster programs 	 Meal Count: 134 / 369 Staff: 3 No hot/cold wells for serving Serving is across the hall from cafeteria Dry storage space very small 	 Programs held here: Extended Day (110-125 AM / 90 PM) Targeted Services Youth Enrichment Bear Fundamentals (2 rooms) Spaces used: Both BF rooms Art / Web Lab space Media Center Cafeteria All Phy Ed Stage Staff: I supervisor 2 activity leaders 12 staff Main issue at this site is security – not locked down Use the entrance in the "916" wing for ED as the cafeteria area is used for school operations Storage is a big issue at this site due to the large size of the program There is a waitlist of 15 currently – would like to open another section of Bear Fundamentals 	 Sinks are an issue - handwashing before lunch Playground and cafeteria remote from one another - long walks Issues with main office No conference room - major challenge with IEP meetings and others Part of building owned by 916 One section of the building is not AC'd Remote entry system for Extended Day needed
Vadnais Heights Elementary	 Enrollment: 425 Grades K-5 EBD Cluster program 	 Meal Count: 97 / 289 Staff: 2 Does not have a walk-in freezer It is possible that dry storage cold house this Does not have hot/cold wells for serving due to electrical challenges Serving setup is awkward 	 Programs held here: Extended Day (45 AM / 30 PM) Targeted Services Youth Enrichment Spaces used: All Phy Ed Media Center Cafeteria Staff: 	 Some years intervention does not get a space Layout of sped spaces does not work well Easy to get on roof; poorly lit exterior No multipurpose space (science, art, performances?) 2nd Grade classrooms reported to be small Kindergarten is separated Remote entry system for Extended Day needed Lack of flexible / breakout space Media Center as opportunity Remote entry system for Extended Day needed



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			 I supervisor 4 staff Storage is shared which is challenging Currently have a dedicated office, but it is in the media center (have to transport materials across the building 4x a day) Supervision is a challenge to be spread out so much across the building (especially given the student population) 	
Willow Lane Elementary	 Enrollment: 417 Grades K-5 Tier II Sped program Very different demographics (and as a result, different challenges) than most of the District 63% F&R I.0 FTE each: Music Spanish PE 	 Meal Count: 151 / 318 Staff: 3-4 Does not have a food prep sink Does not have a walk-in freezer No hot/cold wells for serving due to utilities issues Only I serving line Have to receive daily shipments due to lack of onsite storage Highest % of F&R – lots of feeding 	 Programs held here: Extended Day (45 AM / 15-20 PM) Targeted Services (100 every afternoon, almost year round) Youth Enrichment (small) Spaces used: Media Center (part of the time) Cafeteria All Phy Ed Staff: I supervisor 3 staff (some blended for rectime with TS) Currently have a dedicated office across from the kitchen Use a "reading nook" in the multipurpose space Less storage problems at this building Struggle for TS – sharing of classrooms, storage of materials 	 Lack of flexible / breakout space Media Center as opportunity Main entry – furniture Remote entry system for Extended Day needed
Central Middle School	 Enrollment: 1,100 Grades 6-8 7 period day EBD, DCD, and ASD programs Staffing: 1.4 FTE Art 3.4 FTE PE 1.3 FTE FACS 1.0 FTE Health 1.5 FTE IT (incl. PLTW) 	 Meal Count: 60 / 684 Staff: 11-12 3 serving lines – lines get long Have both storage and serving challenges Kitchen is far too small for demand Equipment needs replacing 	 Programs held here: Flex (only PM and summer) Spaces used: Cafeteria Commons Gyms Staff: I flex supervisor 2 staff 2 Promise Fellows Flex is changing to a free, unregistered program (afterschool from 2:40- 	 Showers not commonly used DAPE moves around (uses District Office sometimes) due to lack of space Kitchen/cafeteria space very challenging Gym and active space is a challenge Lack of flexible / breakout space Commons is underutilized Lacking small group space Parking / drop off are an issue Remote entry system for Extended Day needed



	 2.4 FTE Band 1.1 FTE Choir 1.2 FTE Orchestra 0.6 FTE DAPE X FTE Language 		5:00p.m.) Attendance can vary from 25-175 due to not needing to register; hard to staff Snacks are also hard to prep with this Summer program is fee-based, 90-110 students enrolled Part of Promise Fellows is after school – collaborate with Dist. Programs (60 kids – 30 each) Struggle with access to gyms – used by MS and HS sports as well as youth sports regularly Summer School is also held here – lots of competition for space Most storage is at DO and brought over every day No office space – huge issue	
Sunrise Middle School	 Enrollment: 825 Grades 6-8 6 Period Day EBD, DCD, and ASD programs Staff: I.0 FTE Choir I.5 FTE Band I.2 FTE Orch 0.8 FTE FACS 2.8 FTE PE 0.8 FTE DAPE 	 Meal Count: 92 / 507 Staff: 9 Kitchen was remodeled in the 90's, has pretty good space as it relates to the current enrollment Operates 3 serving lines (2 hot, I cold) – serving area is somewhat tight for circulation Salad bar is far away Do weekly shipments (all that can be done with storage that is available onsite) 	 Programs held here: Flex (only PM; all summer is at Central) Spaces used: Cafeteria Commons/Hallway Gyms Media Center (mostly Promise Fellows and Breakout) Staff: I flex supervisor 2 staff (PT – 2.5H/day) 2 Promise Fellows Flex is changing to be a free program – are anticipating daily participation of 75 or so Not required to register Flex supervisor does a lot of programming during the school day, including running small groups, etc. Struggle with access to gyms – used by MS and HS sports as well as youth sports regularly Safety and security is challenging as people linger in the building – usually if they are not "in" a program by 3:10, they are asked to leave 	 Reopened in 1993 Front door security is an issue – not same secure vestibule as other buildings Orchestra practice space Lacking gym space, assembly space (no auditorium) Have to run 4 lunch periods due to space Remote entry system for Extended Day needed



High School, North Campus	 Enrollment: I,274 Grades 9-10 Staff 2.2 FTE Music X FTE Tech 0.2 FTE IT I.6 FTE FACS X FTE WL X FTE Music 	 Meal Count: 162 / 722 Staff: 14 Kitchen is very small, and serving very tight Shipping space is not appropriate Freezer/cooler are small for population Dish room not accessible from cafeteria – staff have to bring dishes around Archery stores materials in cafeteria Desired change in philosophy on the snack bar – would rather have a "convenience store", student-led experience 	 Cafeteria currently has to run 4 lunch periods - would rather be 3 (schedule issues) Lack of flexible / breakout space Four Pathways: IT Information Technology Manufacturing Construction Healthcare (growing quickly) Not mandatory Orchestra will be coming to this building - will need to be handled at that time Media Center redone recently - love this type of space Gym space is a major challenge Updated signage - making things easier for visitors and those new to the building
High School, South Campus	 Enrollment: 1,150 Grades 11-12 Staff 1.9 FTE Art 2.0 FTE FACS 1.6 FTE Industrial Tech 1.0 FTE Vocal 1.0 FTE Instrumental 2.0 FTE Health 3.0 FTE PE/DAPE 1.1 FTE Business 1.0 FTE EL 8.4 FTE SS 3.6 FTE WL 7.4 FTE Math 8.2 FTE LA 8.1 FTE Science 	 Meal Count: 82 / 502 Staff: 14 Ships to all south sites – storage is tight Desired change in philosophy on the snack bar – would rather have a "convenience store", student-led experience Have a 2nd freezer for shipping sites Would like cooler space in concessions In general, would like more "collegiate" experience Students like the "just made" philosophy No hot wells at serving 	 Cannot offer as much PE as desired due to space constraints with gyms Inadequate parking – sell out student parking in less than 2 hours currently Appropriate space for career pathways programs (see North notes) Storage is a big issue, especially for activities and athletics Adjoining 916 space (DCD program) Lack of flexible / breakout space Starting to need more staff office space with increase in demand on classrooms Locker room space is a challenge
Area Learning Center	 Enrollment (changes due to the program) Oct. I - I15 Highest is around 188 I65 feels like max Class size should be I5-20 but is sometimes higher On the quarter system 2 rooms used by Insight Program (recovery program) 	 Meal Count: 21 / 50 Staff: I No walk-in freezer Appropriately sized for the current population; would be challenging if was converted back to ES 	 Have summer school for 3 weeks in June (N, S, ALC all here) Serving 200; 300 were referred District-wide space: "The Closet" Career Pathways (construction program) could be better supported as it is popular (shared with Art currently) Need: washer/dryer, shower facilities, more home ec/life skills opportunities Security at main entry – do not have comparable secure vestibule Insight Program - Eat lunch in their classrooms

Transition Education Center	 3 programs here, all Federal Setting IV Transitions Plus: 35 students 8:00a.m 2:00 p.m. TAPP: 12 students Grades I I - 12 and up to 21 9:00 a.m 2:00 p.m. AWARE: Accountability with Academics and Restorative Education I0 students at a time or Grades 6-12 Alternative to suspension 8:00 a.m 2:35 p.m. Meal Count: 7 / 12 No access to public transportation is very limiting to this population, or collaboration with local businesses Metro Mobility stops at County J Staff lounge is small Additional classroom space desired; size of classrooms considered to be too small Do the backpack program for the entire District Have to eat in classrooms Lack of flexible learning space No intercom system or cameras Limited meeting / conferencing space (lots of IEP demand) Kitchen is not HCAP accessible and does not look like a "home" kitchen – life skills type space desired No PE space or opportunities Heating and cooling is a challenge 22 students are working out in the community Staff have to drive them Loss of traveling staff A new situation was under planning to increase classroom space and correct some deficiencies, but this was put on hold Like having separate site (and has to be)
District Office	 Community Ed team has space issues in general Use of Board Rm by various programs (AC'd space) No loading dock - very challenging for receiving shipments Demand on theater due to lack of space at Central and no performance space at Sunrise
Extended Day – Multiple Sites	Operational Notes: Officed at DO - Comm Ed space challenged (looking now to see if new furniture could help) Oversees programs at I I buildings There is a supervisor at every building Supervisors are on site all day long Hours: 8:00 am - 5:00 pm All Day Shift 6:30 am - 11:30 am Split Shift A 2:00 pm - 5:30 pm Split Shift B Services discussed: Extended Day, Bear Fundamentals, Youth Enrichment, Targeted Services Summer locations: Number of sites is related to total demand 2:017-18:3 ES, 1 MS 2:018-19:4 ES, 1 MS (projected) Als orelated to close work with Dan R. on construction/maintenance projects Finding access to cool spaces is challenging (MS sometimes uses Board Rm for this reason) One of the top issues is safety and security All sites but Otter only have front door open before/after school Extended Day staff have key fobs Lots of people coming and going Youth Enrichment and Targeted Services do not ID parents Need appropriate office and storage space at every site



1	Eddeddonar Adequaey Sammary By Banama
	 Confidentiality and private conversations Tech and files security Programming has expanded to include science, music, cooking (not just "play") - has real storage needs Snacks are a collaboration with FS; have to store cold items in the kitchens Need to be serve safe certified FS staff prep snacks Targeted Services and Youth Enrichment also get snack Collaboration works but is not ideal Always a grain, protein, fruit/veggie and milk Willow is a free feeding site - serve supper (5 items) for both Extended Day and Targeted Services Technology: Programs have their own Chromebook carts Targeted Services is quite variable by population (run by Community Education) Bear Fundamentals locations, etc. is a question every year Bear Fun is all day; PreK is only part time
Normandy Park (Early Childhood and Adult Programs)	 Transportation is a major issue (seniors hitting buses, the turn is too sharp) ECSE has tripled in size (growth has led to challenges with supporting staff) ECFE rooms are the only rooms that are not 100% full Rooms are scheduled in a very chaotic manner Limited child-friendly bathrooms Toilets are adult height Changing "counters" are not safe Extremely full Long Range Vision: Family Achievement Center Health clinic, County Services, Screening, Enrollment. Etc. Transit challenges given that the District is in three separate counties (Washington, Ramsey, Anoka) Class Size Targets: 18 Students (8 SpEd, 8-10 Reg Ed) ECFE: 12-15 kids, 15-20 adults Confidentiality is a struggle with lack of office space (moves around building) Rooms being scheduled 100% creates this demand Lack of conference and meeting space in general Growing demand at Hugo Unique relationship with Seniors Central shipping for all commodities (lots of storage)
Nutrition Services	 Operational Notes: There is a central warehouse and freezer at Normandy Park Maintenance person is at maintenance building FS, Menu, Admin, Support Supervisor all sit by Mike (Transportation) on 3rd floor of DO HS does some cooking for ES HS does most shipping which is then distributed (N → N Elementaries; S → S Elementaries; Normandy → Central Shipping) Community would like to see more sctratch cooking, less frozen Provides FS services for 4 private schools and several 916 buildings (contract; close to break even) Maintenance issues: Most kitchens do not have dehumidification or AC - lots of fans Compressors need to move to the roof in some instances

1	Educational Adequacy Summary By Bunding
	 Breakfast: served; second chance breakfast at HS; also desired at MS Extended day uses kitchens for cold storage - not ideal as it is less secure Change of philosophy / experience desired at HS level: Grab and go to be more "convenience store" style Digital signage desired
Student Services	 South side of the District needs increased special education space There are some rooms with doubled-up teaching Likely need close to double the amount of space (if there are 2 rooms, need 3) Conferencing space: a big challenge to have large meetings or IEP meetings either due to a total lack of conference room or it being already booked at many of the buildings Issue at many of the buildings Social Worker presence has increased in all the buildings, and they need confidentiality Should ideally be its own space (no sharing) It is challenging to try to quantify amount of special education space needed Changes so much with individual student needs Each Elementary building likely needs one Cross-Categorical room + suite of small group rooms (½ classroom with breakout spaces) Would like to create in-District Setting IV A great deal of funding goes with these students - would like to serve more of them in-District Staffing plan seems like it would work out Challenges:
Intervention	 What is included? Math, Reading, Behavior, EL Currently, small pull-out groups is the main delivery model (6:1 or smaller) There are at least two or more of these small groups going on at any given time in a building There is not much consistency across the District (some buildings have major space issues and others do not) Quite likely to get "kicked out" of their space - musical chairs every year Struggle for the principals - needing to provide appropriate space Would like to do much more push-in delivery model, but there is not appropriate space in the classrooms themselves or in nearby breakout spaces in most of the buildings Are doing more pull-out model than desired because of space constraints (not large enough push-in space or flexible space nearby) Students are spending too much time in transit When looking at Strategic Plan, there is a strong correlation between these services and appropriate space needs Learning needs to drive the space conversations Need to consider how you want to operate in the future (less thinking about how to fit the programs you have now) Trying to re-evaluate based on how a student might experience intervention
Technology	 The electricity grid in the area historically has been unreliable, which has driven the implementation of the generators and robust system that has been developed Student connectivity access at home is a topic to be explored (not all have WiFi) Student Agency as a main driver in the Strategic Plan: Technology is a conduit to students having more agency over their own learning Fiber Optic: There was a significant investment in fiber optic approximately 10 years ago Network Switches and Devices: Network switches and access points were put in 5 years ago



	Educational Adequacy – Summary by Building
	 Network Cabling: Sunrise MS and Normandy Park need to be re-cabled to CAT6 All other buildings have CAT6 cabling Server: Generator added to central server at District Office just last year Trying to make a transition to more cloud-based services and other hosting platforms There is a secondary server at Oneka Phone: Currently installing a new YolP phone system at every site Devices: Currently run 9,000 Chromebooks that are almost entirely cloud-based Reliance on cloud services is essential - downtime seriously effects the learning experience given the reliance on technology Classroom technology standards as a "rolling" standard Summary:
Transportation	Operational Notes: District owns part of building Well centrally located but location might not be ideal (neighborhood, proximity to school) All "maintenance" is done here whenever possible, but "repairs" have to be sent offsite Would be advantageous operationally & financially if more repairs could be done onsite 5 total employees in Transportation All transportation used to be contracted out Have 95 vehicles total (including grounds) 8 4P passenger (large) Ridership is good - 85-90% at most sites Low at South Campus (all upperclassmen) Everybody rides to N Campus, then shuttle buses (2) to South Campus An't S starts 20-30 min later Pht': S goes later than N so they shuttle to the Sunrise MS buses Some lower ridership at Central Contracting: Large buses: mostly contracted Special needs / field trips: District operated First Student (in Hugo) Special needs / field trips: District operated First Student (in Hugo) Do routing in-house (software maps student s& generates routes) Not as accurate as some other software - this is desired Space-fablenges and concerns: Only I bathroom in facility is a major challenge Parking for extremely full with program growth Lot needs repairs Tanks were put in 18 years ago - needs new monitoring system No lift for bus maintenance

- Video systems in busses need replacement
- No chemical storage
- Garage floor is sinking
- Air compressor system is outdated
- There is no bus wash buses rust faster
- Garage door size has height limitations
- Busing concerns:
 - o In general, lots of parents are mixing with buses which is not ideal or safe
 - Sites with most challenges:
 - Lakeaires ES
 - Lincoln ES
 - Matoska ES (separated, but not well functioning)
 - Vadnais Heights ES
 - Central MS
 - North & South Campus
 - Sites that are not challenged:
 - Birch Lake ES
 - Hugo ES
 - Oneka ES
 - Sunrise MS (okay)
 - ALC (low ridership
 - Other notes:
 - Willow was just redone, but too small (turning radius can't be achieved by buses)
 - Otter flow was changed but still has issues