

Lyme-Old Lyme Schools

A Private School Experience in a Public School Setting



2019-2020 Budget

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LYME-OLD LYME SCHOOLS

Regional School District #18

A Private School Experience



in a Public School Setting

Letter of Transmittal for the 2019-2020 Budget

Dear Members of the Lyme and Old Lyme Communities,

The Region 18 Board of Education approved a budget for the 2019-20 school year at its February 6 meeting. This \$35,084,758 budget represents a 2.29% increase over the adopted budget for the current year. This budget is now transmitted to you, the voters, for your deliberation and action.

The drivers for this budget increase include employee contractual obligations, an increase in capital projects, and health insurance rates. Accordingly, we have developed a budget that will allow for this increase yet continues to maintain all of our award winning academic and extracurricular offerings which are commensurate, and oftentimes superior, to both public and private schools throughout Connecticut.

This budget supports our commitment to continued adherence to class size guidelines, reduction of staff to account for an enrollment decline at the elementary level, continuance of existing academic and extracurricular activities, adjustments for anticipated changes in the special education population, adequate funding for maintenance and repair of buildings and grounds, scheduled replacement of technology and equipment, and program improvements that are consistent with high academic and operational standards.

The Board of Education encourages citizens to learn about the budget composition and participate in scheduled budget activities. Thus, you are invited to review the proposed budget, attend our public sessions and, of course, to vote on May 7.

Sincerely,

Michelle Roche, Board of Education Chair

Ian Neviaser, Superintendent of Schools

Presentations

April 1	6:30 p.m.	Center School	Budget Hearing
May 6	6:30 p.m.	Center School	Budget Meeting
May 7	Anticipated Budget Referendum Date		

Copies of 2019-2020 Budget can be accessed on the District Website: www.region18.org OR by calling Jeanne Delaura at 860-434-7238.

IAN NEVIASER, SUPERINTENDENT OF SCHOOLS

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Key Events in the 2019-2020 Budget Development Process

November 2018	Finance Committee, Board of Education, Administration, parent and staff leadership collaborate to identify assumptions and drivers that will impact the development and adoption of budget.
October – December 2018	Administrators and Directors work with staff to prepare school and program budgets and review/revise them with the Superintendent.
January 2019	Finance Committee and Board meet in a series of workshops to review and discuss budgets by site and program.
January – February 2019	Board discusses budget at regular Board meetings.
February 6, 2018	Community is invited to provide input on proposed budget. Board adopts budget with 2.29% increase.

Board of Education Members

Michelle Roche, Chair
 Erick Cushman
 Rick Goulding
 Stacey Leonardo
 Diane Linderman
 Mary Powell St. Louis
 Martha Shoemaker
 Jean Wilczynski
 Stacy Winchell

Administrative Team

Ian Neviaser, Superintendent
 Mark Ambruso, Principal, LOLMS
 James Cavalieri, Principal, Lyme School
 Michelle Dean, Director of Curriculum
 Melissa Dougherty, Director of Special Services
 Patricia Downes, Principal, Mile Creek School
 Jeanne Manfredi, Assistant Principal, LOLHS
 Holly McCalla, Business Manager
 John Rhodes, Director of Facilities and Technology
 Noah Ventola, Assistant Principal, LOLMS
 James Wygonik, Principal, LOLHS

A Primer in Contemporary Budget Concepts

It is nearly impossible to pick up a local newspaper between January and June and not find at least one article on some topic related to school funding or budgets. Sometimes the articles are self-explanatory and sometimes they contain cryptic acronyms or obscure concepts. This primer has been developed to help our citizens understand contemporary school budget themes and how they relate to the Region 18 budget.

Topic / Theme	What is it?	What it means to Region 18
ECS – Educational Cost Sharing	ECS is Connecticut's basic educational grant funding. ECS funding is given directly to towns and must be used for education purposes only. The amounts given to towns vary widely and depend on population, wealth and other factors woven into a complex funding formula. The ECS funding structure has changed every year for a number of years.	Since 2014-2015 the State of Connecticut has reduced Lyme and Old Lyme's ECS payments from \$751,142 in 14-15 to \$260,024 expected in 17-18. For 18-19 (FY 19), the governor's initial budget had no ECS funding allocated to Lyme or Old Lyme; however, his final budget included \$303,109 in ECS monies which is a \$43,000 increase over 17-18. The towns, in anticipation of no ECS funding, did not budget for these revenues in either 17-18 or 18-19. The current proposal for 19-20 ECS is \$296,042.
MBR – Minimum Budget Requirement	The MBR is the minimum budget that a district must approve in order to receive its full entitlement of ECS funding. Currently, the state has defined the MBR to be the previous year's budget amount (without debt service). Recent changes in the statute allow for several MBR exceptions. These include declining enrollment, needs for academic improvement, school closings, and, district's performance index ranking.	The MBR for Region 18 as of August 2018 is \$30,388,915 (exclusive of debt service.) This is \$873,943 less than the 2019-20 proposed operating budget.
PPE – Per Pupil Expenditure	The PPE is the state's calculation of a district's expenditures on a per pupil basis. The PPE is calculated based on audited expenditures for the district's previous budget year. The PPE is used to calculate state reimbursements for special education students with high cost programs. The current PPEs for Connecticut districts range from a low of \$12,827 in Danbury to a high of \$35,155 in Cornwall. Many factors contribute to a district's PPE, including scale, program breadth, number of schools, facility maintenance, etc.	Region 18's PPE is currently calculated to be \$21,589 by the state. The district is small and includes five small schools, which are huge factors in contributing to a higher than average PPE. The District has undertaken an aggressive marketing campaign to increase student enrollment will assist in maintaining or lowering the PPE. Additionally, the expansion of the Pre-K program is expected to reduce the PPE.
ADM- Average Daily Membership	In a regional district such as ours, the billings to the towns are based on the number of students from each town in attendance at a given point in time or the Average Daily Membership.	The ADM calculation used by Region 18 is based on an average of the by-town attendance on October 1 and April 1. This year's cost impact is detailed on the Impact to Towns page of this booklet.

BUDGET SUMMARY..... \$35,084,758

	17-18 Actuals	18-19 Budget	19-20 Budget	\$ Increase or (Decrease)	% Inc or (Dec) by Line Item
Certified Salaries	\$13,826,085	\$13,787,269	\$13,993,148	\$205,879	1.49%
Non-certified Salaries	3,062,285	3,241,182	3,451,970	210,788	6.50%
Employee Benefits	4,134,945	4,623,005	5,005,802	382,797	8.28%
Instructional Programs	1,094,629	1,348,300	1,318,262	(30,038)	(2.23)%
Special Education	1,438,443	1,466,801	1,538,305	71,504	4.87%
Support Services	62,236	77,736	76,496	(1,240)	(1.60)%
Administrative Services	929,649	848,403	873,741	25,338	2.99%
Pupil Transportation	924,435	1,028,286	889,276	(139,010)	(13.52)%
Plant Op & Maintenance	3,687,754	\$3,917,933	\$4,065,858	147,925	3.78%
OPERATING BUDGET	29,160,461	30,338,915	31,212,858	873,943	2.88%
Debt Service	3,997,597	3,959,613	3,871,900	(87,713)	(2.22)%
TOTAL BUDGET	\$33,158,058	\$34,298,528	\$35,084,758	\$786,230	2.29%

*Estimated enrollment
based on October 1, 2018
in house student count.*

Student Count (In House)	1,213	1,222
Certified Staff	150.10	150.00
Non-Certified Staff	127.70	133.13

NOTE: The percentage increase or (decrease) by line item is calculated by dividing the 2019-2020 \$ increase or (decrease) by the 2018-2019 line item budget amount. For example, the Certified Salaries increase of \$205,879 divided by the 2018-2019 Line Item Budget amount of \$13,787,269 equals .014933 or 1.49%.

2019 - 2020 Total Budget Summary

Operating Budget	+	Debt Service	=	Total Budget
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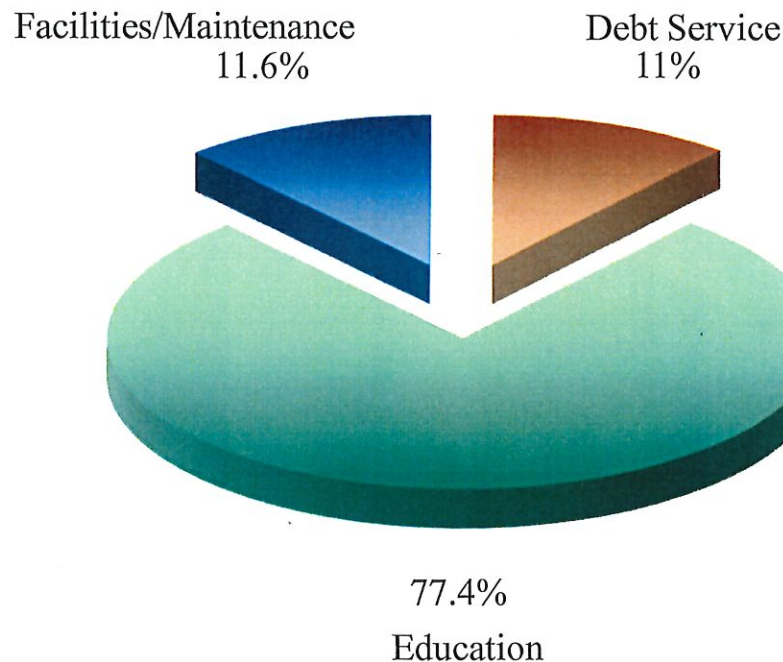
2018 - 2019 Budget = \$34,298,528

2019 - 2020 Budget = \$35,084,758

Dollar Increase = \$786,230

% Increase = 2.29%

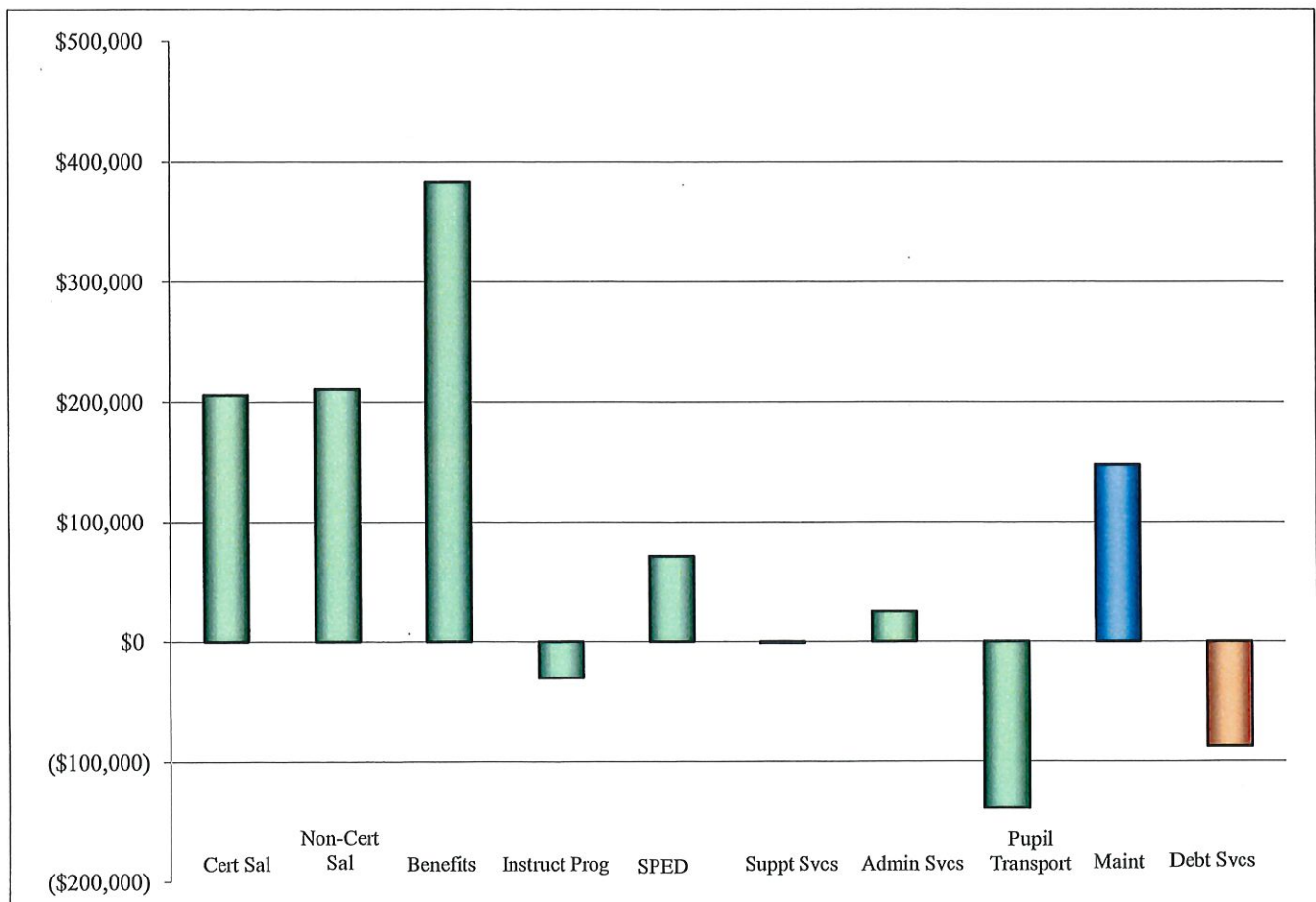
Education	\$27,147,000	77.4%	of total budget
Facilities/Maintenance	\$4,065,858	11.6%	of total budget
Debt Service	\$3,871,900	11.0%	of total budget



Education	Instructional and administrative salaries, benefits, supplies, equipment, out of district tuition, books.
Facilities/Maintenance	Salaries, supplies, service contracts and equipment to maintain school buildings and grounds; includes capital projects and contingency maintenance.
Debt Service	Principal and interest payments for bonded projects.

Budget Increase by Line Item

Certified Salaries	\$205,879	1.49%
Non-Certified Salaries	\$210,788	6.50%
Employee Benefits	\$382,797	8.28%
Instructional Programs	(\$30,038)	(2.23)%
Special Education	\$71,504	4.87%
Support Services	(\$1,240)	(1.60)%
Administrative Services	\$25,338	2.99%
Pupil Transportation	(\$139,010)	(13.52)%
Plant Op & Maintenance	\$147,925	3.78%
Debt Service	(\$87,713)	(2.22)%
	\$786,230	2.29%



Education

Facilities

Debt Service

Budget Increase by Line Item and Category

FY 2019 - 2020 (in Thousands)

Page 1 of 2

Certified Salaries	<u>\$205,879.0</u>
Contractual increases, incl degree changes	\$370,726.0
Personnel changes, reductions	(\$164,847.0)
Non-certified Salaries	<u>\$236,979.0</u>
Contractual increases	\$91,647.0
Personnel changes	\$145,332.0
Employee Benefits	<u>\$382,797.0</u>
Health insurance - rate increase	\$349,923.0
Other insurance, FICA, pension, tuition	\$32,874.0
Instructional Programs	<u>(\$30,038.0)</u>
Magnet Tuition	(\$36,000.0)
Classroom furniture	(\$14,000.0)
Foreign Language Textbooks	(\$14,406.0)
Net all supplies, tech software et al.	\$34,368.0
Special Education	<u>\$71,504.0</u>
SpEd Therapy & Evaluation	<u>\$64,490.0</u>
Tuition	<u>(\$20,199.0)</u>
Net other: Purchased Svcs/Transport/Supplies	<u>\$27,213.0</u>
Support Services	<u>(\$1,240.0)</u>

Budget Increase by Line Item and Category

FY 2019 - 2020 (in Thousands)

Page 2 of 2

Administrative Services

\$25,338.0

Misc. and other (LAP, CAFE, etc.) (\$12,558.0)

Pupil Transportation

(\$139,010.0)

Pre-paid Grant Fund Offset (\$164,124.0)

vo-Ag transport (\$12,000.0)

Regular Education \$37,114.0

Plant Op & Maintenance

\$121,734.0

Purchased Services/capital projects \$74,491.0

Supplies, heating oil \$58,343.0

Equipment (\$11,100.0)

Debt Service

(\$87,713.0)

Bond redemption, interest on bonds (\$87,713.0)

\$786,230.0

Elementary Budget by Program/Object

<u>Function</u>	<u>Salaries</u>	<u>Purchased Services</u>	<u>Books and Supplies</u>	<u>Equipment/ Transport/ Dues</u>	<u>Total</u>
General Instruction	\$55,000		\$29,900	\$8,400	\$93,300
Art	95,340		3,750		99,090
Language Arts	544,698		27,900	2,110	574,708
Foreign Language	94,341	1,000	1,900	2,129	99,370
Health Instruction			3,125		3,125
Mathematics	640,622		14,400	2,090	657,112
Music	158,180	1,000	1,500	200	160,880
Science	544,676	5,400	5,400	2,000	557,476
Social Studies	544,672		3,650	2,000	550,322
Reading	196,731				196,731
Physical Education	176,870		3,750	30	180,650
Homebound Instruction					
Talented and Gifted	94,341		2,800	136	97,277
Tutorial	135,836	32,760	1,875		170,471
Preschool	532,954		7,200		540,154
Special Education	1,091,409		7,000		1,098,409
Guidance			1,600		1,600
Health Services	129,008	210	3,600		132,818
Psychological Services	177,215		2,100		179,315
Speech Services	263,291		1,600	224	265,115
Library/Media	158,427	10,523	14,625	308	183,883
Instructional Technology	157,735	37,000	89,936	29,400	314,071
Administrative Services	457,419	23,209	11,135	11,650	503,413
Facilities	596,157	608,000	417,854	21,200	1,643,211
Student Activities	6,540			16,200	22,740
	<u>\$6,851,462</u>	<u>\$719,102</u>	<u>\$656,600</u>	<u>\$98,077</u>	<u>\$8,325,241</u>



- Facilities Maintenance
- Student Activities
- Administrative Services
- Support Services
- Instructional Programs

Middle School Budget by Program/Object

<u>Function</u>	<u>Salaries</u>	<u>Purchased Services</u>	<u>Books and Supplies</u>	<u>Equipment/ Transport/ Dues</u>	<u>Total</u>
General Instruction	\$37,500		\$14,120	\$14,246	\$65,866
Art	70,970		1,933	100	\$73,003
Language Arts	276,993		3,452	1,300	\$281,745
Foreign Language	227,788		1,336	4,382	\$233,506
Health Instruction	100,830		1,143		\$101,973
Family/Consumer Science	96,041	500	4,600	800	\$101,941
Technical Education	89,113		10,566	200	\$99,879
Mathematics	349,248		2,023	1,455	\$352,726
Music	161,275	4,560	2,850	1,262	\$169,947
Science	254,383		4,500	1,458	\$260,341
Social Studies	271,964		1,020		\$272,984
Career Education/STEM			3,955		\$3,955
Reading	21,798				\$21,798
Physical Education	143,440		2,048		\$145,488
Homebound Instruction	5,000				\$5,000
Talented and Gifted	94,341	990	1,575	135	\$97,041
Tutorial	69,295		380		\$69,675
Special Education	646,380	8,160	3,000		\$657,540
Guidance	117,765	2,315	4,000		\$124,080
Health Services	61,884	250	1,700		\$63,834
Psychological Services	65,419		850		\$66,269
Speech Services	71,120		300		\$71,420
Library/Media	125,569		10,975	425	\$136,969
Instructional Technology	100,010	25,000	32,845	19,000	\$176,855
Administrative Services	364,772	11,250	5,900	13,040	\$394,962
Facilities	317,153	238,000	239,625	4,400	\$799,178
Student Activities	<u>120,662</u>	<u>15,900</u>	<u>14,505</u>	<u>27,537</u>	<u>\$178,604</u>
	<u>\$4,260,713</u>	<u>\$306,925</u>	<u>\$369,201</u>	<u>\$89,740</u>	<u>\$5,026,579</u>



- Facilities Maintenance
- Student Activities
- Administrative Services
- Support Services
- Instructional Programs

High School Budget by Program/Object

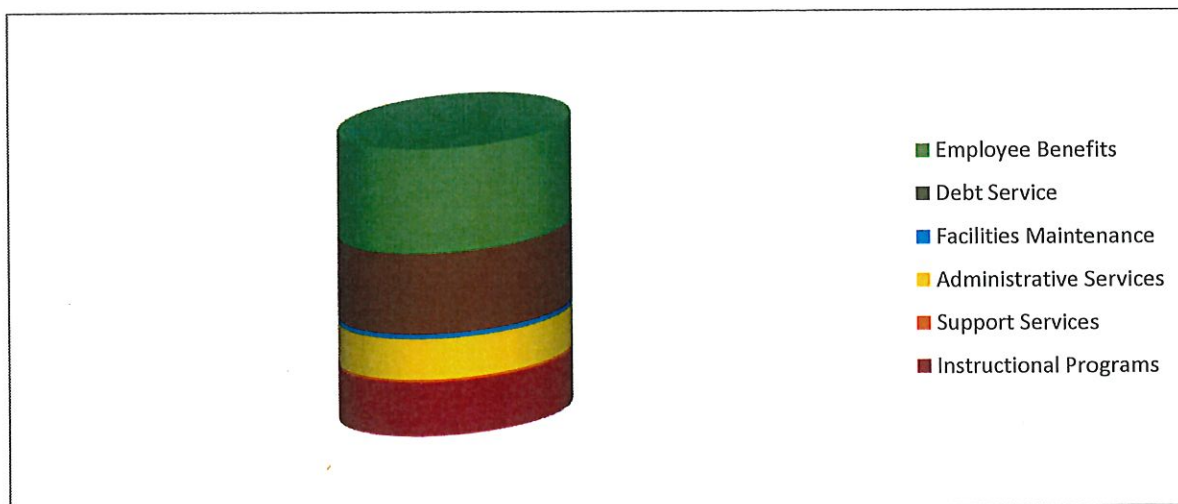
<u>Function</u>	<u>Salaries</u>	<u>Purchased Services</u>	<u>Books and Supplies</u>	<u>Equipment/ Transport/ Dues</u>	<u>Total</u>
General Instruction	\$73,500		\$17,450	\$20,745	\$111,695
Art	192,469	2,100	11,400	600	206,569
Business Education	196,969		11,047	180	208,196
Language Arts	472,638	700	5,448	85	478,871
Foreign Language	480,329	4,550	9,704	392	494,975
Health Instruction	58,194	1,800	727		60,721
Technical Education	190,882	500	18,823	375	210,580
Mathematics	462,981		2,447	625	466,053
Music	204,453	10,500	8,300	940	224,193
Science	461,465	1,200	35,925	640	499,230
Social Studies	427,421	2,925	3,960	319	434,625
Career Education			800	185	985
Reading					0
Physical Education	153,531	2,510	6,485	399	162,925
Homebound Instruction	14,000	2,000			16,000
Tutorial	62,721		500		63,221
Special Education	735,819	10,160	3,250		749,229
Guidance	343,536	3,300	8,250	675	355,761
Health Services	62,134	500	1,900	145	64,679
Psychological Services	96,743		850	225	97,818
Speech	26,764		200		26,964
Library/Media	119,154		10,770	425	130,349
Instructional Technology	102,355	25,000	48,590	44,750	220,695
Administrative Services	532,372	30,335	25,210	26,100	614,017
Facilities	434,024	553,600	399,863	4,400	1,391,887
Graduation		3,500	7,500		11,000
Student Activities	<u>370,263</u>	<u>245,435</u>	<u>57,965</u>	<u>39,855</u>	<u>713,518</u>
	<u>\$6,274,717</u>	<u>\$900,615</u>	<u>\$697,364</u>	<u>\$142,060</u>	<u>\$8,014,756</u>



- Facilities Maintenance
- Student Activities
- Administrative Services
- Support Services
- Instructional Programs

District-Wide Services

<u>Function</u>	<u>Salaries</u>	<u>Benefits/ Purchased Services</u>	<u>Debt Service</u>	<u>Books and Supplies</u>	<u>Equipment/ Transport/ Dues</u>	<u>Total</u>
Health/Life/Disability Insurance		\$3,708,793				\$3,708,793
FICA		613,792				613,792
Retirement		458,217				458,217
Unemployment Compensation		25,000				25,000
Worker's Compensation		160,000				160,000
Professional Development	183,486	67,100		8,000		258,586
Instruction		942,267				942,267
Student Transportation					1,243,069	1,243,069
Curriculum Development	70,000	13,200		12,000	10,700	105,900
Homebound	6,000					6,000
Occupational Therapy	63,471			3,000		66,471
Physical Therapy	82,560			3,000		85,560
Special Education	231,019	229,340		5,050	3,100	468,509
Board of Education	3,168	330,540		8,550	20,011	362,269
Central Administrative Services	311,572	1,530		12,120	5,801	331,023
Fiscal Services	289,000	47,850		5,500	2,550	344,900
Administrative Technology	165,284	192,460		8,000	70,000	435,744
Facilities/Food Service	161,202	32,080		5,700	31,200	230,182
Debt Service		500	3,871,400			3,871,900
	<u>\$1,566,762</u>	<u>\$6,822,669</u>	<u>\$3,871,400</u>	<u>\$70,920</u>	<u>\$1,386,431</u>	<u>\$13,718,182</u>



Elementary Budget by Program Area

<u>Function</u>	<u>2017-2018 Budget</u>	<u>2018-2019 Budget</u>	<u>2019-2020 Budget</u>	<u>Dollar Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
General Instruction	\$130,900	\$92,200	\$93,300	\$1,100	1.19 %
Art	\$121,199	\$107,330	\$99,090	(\$8,240)	(7.68)%
Language Arts	\$583,021	\$580,914	\$574,708	(\$6,206)	(1.07)%
Foreign Language	\$95,200	\$98,307	\$99,370	\$1,063	1.08 %
Health Instruction	\$3,250	\$3,250	\$3,125	(\$125)	(3.85)%
Mathematics	\$661,992	\$613,904	\$657,112	\$43,208	7.04 %
Music	\$180,537	\$184,265	\$160,880	(\$23,385)	(12.69)%
Science	\$562,198	\$562,441	\$557,476	(\$4,965)	(0.88)%
Social Studies	\$556,789	\$555,592	\$550,322	(\$5,270)	(0.95)%
Reading	\$209,002	\$186,452	\$196,731	\$10,279	5.51 %
Physical Education	\$172,731	\$165,291	\$180,650	\$15,359	9.29 %
Homebound Instruction	\$600	\$0	\$0	\$0	0.00 %
Talented and Gifted	\$95,866	\$97,456	\$97,277	(\$179)	(0.18)%
Tutorial	\$155,254	\$162,740	\$170,471	\$7,731	4.75 %
Preschool	\$408,279	\$402,317	\$540,154	\$137,837	34.26 %
Special Education	\$1,177,263	\$1,236,902	\$1,098,409	(\$138,493)	(11.20)%
Instructional Technology	\$250,041	\$272,649	\$314,071	\$41,422	15.19 %
Instructional Programs	<u>\$5,364,122</u>	<u>\$5,322,010</u>	<u>\$5,393,146</u>	<u>\$71,136</u>	1.34 %
Guidance	\$2,800	\$1,600	\$1,600	\$0	0.00 %
Health Services	\$120,277	\$131,292	\$132,818	\$1,526	1.16 %
Psychological Services	\$178,768	\$183,147	\$179,315	(\$3,832)	(2.09)%
Speech	\$259,286	\$283,636	\$265,115	(\$18,521)	(6.53)%
Library/Media	\$194,470	\$205,483	\$183,883	(\$21,600)	(10.51)%
Support Services	<u>\$755,601</u>	<u>\$805,158</u>	<u>\$762,731</u>	<u>(\$42,427)</u>	(5.27)%
Administrative Services	<u>\$440,214</u>	<u>\$463,632</u>	<u>\$503,413</u>	<u>\$39,781</u>	8.58 %
Facilities	<u>\$1,645,420</u>	<u>\$1,541,543</u>	<u>\$1,643,211</u>	<u>\$101,668</u>	6.60 %
Student Activities	\$21,130	\$21,256	\$22,740	\$1,484	6.98 %
Student Activities	<u>\$21,130</u>	<u>\$21,256</u>	<u>\$22,740</u>	<u>\$1,484</u>	6.98 %
	<u>\$8,226,487</u>	<u>\$8,153,599</u>	<u>\$8,325,241</u>	<u>\$171,642</u>	2.11 %
Student Count	498	457	500	43	9.41 %

(estimated)
19-20 Includes Pre-K

Middle School Budget by Program Area

<u>Function</u>	<u>2017-2018 Budget</u>	<u>2018-2019 Budget</u>	<u>2019-2020 Budget</u>	<u>Dollar Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
General Instruction	\$76,784	\$66,079	\$65,866	(\$213)	(0.32)%
Art	87,737	89,475	73,003	(\$16,472)	(18.41)%
Language Arts	355,174	275,875	281,745	\$5,870	2.13 %
Foreign Language	251,282	251,690	233,506	(\$18,184)	(7.22)%
Health Instruction	98,652	99,995	101,973	\$1,978	1.98 %
Family and Consumer Sciences	101,285	100,518	101,941	\$1,423	1.42 %
Technical Education	97,308	98,947	99,879	\$932	0.94 %
Mathematics	318,689	360,196	352,726	(\$7,470)	(2.07)%
Music	154,377	157,662	169,947	\$12,285	7.79 %
Science	245,007	248,567	260,341	\$11,774	4.74 %
Social Studies	264,176	265,723	272,984	\$7,261	2.73 %
Career Education	3,007	4,355	3,955	(\$400)	(9.18)%
Reading	49,386	40,011	21,798	(\$18,213)	(45.52)%
Physical Education	173,720	179,317	145,488	(\$33,829)	(18.87)%
Homebound Instruction	4,700	5,000	5,000	\$0	0.00 %
Talented and Gifted	93,450	94,668	97,041	\$2,373	2.51 %
Tutorial	62,555	69,454	69,675	\$221	0.32 %
Special Education	620,102	548,936	657,540	\$108,604	19.78 %
Instructional Technology	\$141,464	\$147,510	\$176,855	\$29,345	19.89 %
Instructional Programs	<u>\$3,198,855</u>	<u>\$3,103,978</u>	<u>\$3,191,263</u>	<u>\$87,285</u>	2.81 %
Guidance	\$103,662	\$114,291	\$124,080	\$9,789	8.56 %
Health Services	37,010	62,946	63,834	\$888	1.41 %
Psychological Services	60,837	63,713	66,269	\$2,556	4.01 %
Speech	68,831	26,656	71,420	\$44,764	167.93 %
Library/Media	122,348	100,368	136,969	\$36,601	36.47 %
Support Services	<u>\$392,688</u>	<u>\$367,974</u>	<u>\$462,572</u>	<u>\$94,598</u>	25.71 %
Administrative Services	<u>\$392,100</u>	<u>\$397,687</u>	<u>\$394,962</u>	<u>(\$2,725)</u>	(0.69)%
Facilities	<u>\$862,794</u>	<u>\$837,684</u>	<u>\$799,178</u>	<u>(\$38,506)</u>	(4.60)%
Student Activities	152,397	170,408	178,604	\$8,196	4.81 %
Student Activities	<u>\$152,397</u>	<u>\$170,408</u>	<u>\$178,604</u>	<u>\$8,196</u>	4.81 %
	<u>\$4,998,834</u>	<u>\$4,877,731</u>	<u>\$5,026,579</u>	<u>\$148,848</u>	3.05 %
Student Count	297	275	260 (estimated)	(15)	(5.45)%

High School Budget by Program Area

<u>Function</u>	<u>2017-2018 Budget</u>	<u>2018-2019 Budget</u>	<u>2019-2020 Budget</u>	<u>Dollar Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
General Instruction	\$128,450	\$128,100	\$111,695	(\$16,405)	(12.81)%
Art	216,939	240,755	206,569	(\$34,186)	(14.20)%
Business Education	211,284	199,417	208,196	\$8,779	4.40 %
Language Arts	449,534	466,176	478,871	\$12,695	2.72 %
Foreign Language	455,144	468,849	494,975	\$26,126	5.57 %
Health Instruction	58,373	59,756	60,721	\$965	1.61 %
Technical Education	203,375	207,551	210,580	\$3,029	1.46 %
Mathematics	464,659	478,080	466,053	(\$12,027)	(2.52)%
Music	217,183	221,249	224,193	\$2,944	1.33 %
Science	477,058	494,264	499,230	\$4,966	1.00 %
Social Studies	391,540	415,687	434,625	\$18,938	4.56 %
Career Education	1,385	1,385	985	(\$400)	(28.88)%
Reading	0	18,544	0	(\$18,544)	(100.00)%
Physical Education	140,585	156,701	162,925	\$6,224	3.97 %
Homebound Instruction	14,043	16,000	16,000	\$0	0.00 %
Tutorial	88,470	70,009	63,221	(\$6,788)	(9.70)%
Special Education	669,651	675,555	749,229	\$73,674	10.91 %
Instructional Technology	181,435	257,418	220,695	(\$36,723)	(14.27)%
Instructional Programs	<u>\$4,369,108</u>	<u>\$4,575,496</u>	<u>\$4,608,763</u>	<u>\$33,267</u>	0.73 %
Guidance	\$344,146	\$352,023	\$355,761	\$3,738	1.06 %
Health Services	87,655	63,749	64,679	\$930	1.46 %
Psychological Services	94,151	96,104	97,818	\$1,714	1.78 %
Speech	26,093	26,456	26,964	\$508	1.92 %
Library/Media	120,998	127,694	130,349	\$2,655	2.08 %
Support Services	<u>\$673,043</u>	<u>\$666,026</u>	<u>\$675,571</u>	<u>\$9,545</u>	1.43 %
Administrative Services	<u>\$555,341</u>	<u>\$558,011</u>	<u>\$614,017</u>	<u>\$56,006</u>	10.04 %
Facilities	<u>\$1,146,034</u>	<u>\$1,221,308</u>	<u>\$1,391,887</u>	<u>\$170,579</u>	13.97 %
Graduation	\$15,200	\$13,200	\$11,000	(\$2,200)	(16.67)%
Student Activities	652,738	698,060	713,518	\$15,458	2.21 %
Student Activities	<u>\$667,938</u>	<u>\$711,260</u>	<u>\$724,518</u>	<u>\$13,258</u>	1.86 %
	<u>\$7,411,464</u>	<u>\$7,732,101</u>	<u>\$8,014,756</u>	<u>\$282,655</u>	3.66 %
Student Count	476	481	462 (estimated)	(19)	(3.95)%

Totals by Program Area

<u>Function</u>	<u>2014-2015</u> <u>Actuals</u>	<u>2015-2016</u> <u>Actuals</u>	<u>2016-2017</u> <u>Actuals</u>	<u>2017-2018</u> <u>Actuals</u>	<u>2018-2019</u> <u>Budget</u>	<u>2019-2020</u> <u>Budget</u>
General Instruction	\$4,652,273	\$4,173,435	\$5,463,741	\$4,480,120	\$5,862,850	\$6,178,930
Art	388,488	400,590	409,179	421,914	437,560	378,662
Business Education	97,296	100,223	192,921	205,101	199,417	208,196
Language Arts	1,878,164	1,952,759	1,954,648	1,951,628	1,322,965	1,335,324
Foreign Language	656,451	727,954	758,127	711,918	818,846	827,851
Health Instruction	66,402	67,127	155,751	66,844	163,001	165,819
Family and Consumer Sciences	91,274	96,360	99,493	99,950	100,518	101,941
Technical Education	284,662	288,667	295,090	300,334	306,498	310,459
Mathematics	1,380,774	1,424,288	1,447,494	1,405,710	1,452,180	1,475,891
Music	525,520	530,513	542,084	552,833	563,176	555,020
Science	948,469	966,063	983,772	1,007,221	1,305,272	1,317,047
Social Studies	971,399	996,652	1,034,737	1,057,489	1,237,002	1,257,931
Career Education	5,349	4,742	5,895	3,736	5,740	4,940
Reading	321,439	296,076	259,310	310,218	245,007	218,529
Physical Education	491,438	566,529	473,988	577,852	501,309	489,063
Homebound Instruction	37,620	15,835	19,343	11,685	27,000	27,000
Talented and Gifted	180,195	179,052	185,575	187,475	192,124	194,318
Tutorial	227,092	263,494	292,483	286,774	302,203	303,367
Preschool	387,923	373,725	414,044	350,526	402,317	540,154
Special Education	2,113,308	3,193,657	2,401,459	3,203,469	2,461,393	2,505,178
SPED Therapy/Evaluation	100,260	83,589	110,000	134,591	140,700	205,190
Instructional Technology	591,869	613,594	600,872	511,941	677,577	711,621
Instructional Programs	\$16,397,666	\$17,314,921	\$18,100,006	\$17,839,329	\$18,724,655	\$19,312,431
Guidance	\$432,801	\$446,929	\$438,043	468,393	467,914	481,441
Health Services	290,959	253,933	247,110	263,460	257,987	261,331
Psychological Services	336,274	315,034	322,041	332,178	342,964	343,402
Speech	331,283	338,563	346,664	326,648	336,748	363,499
Occupational Therapy	86,467	54,906	56,846	61,893	63,947	66,471
Physical Therapy	74,679	79,315	89,685	79,796	84,337	85,560
Curriculum Development	127,679	83,971	68,756	94,946	112,900	105,900
Professional Development	204,750	165,200	226,427	184,840	258,796	258,586
Library/Media	381,048	381,867	411,465	395,759	433,545	451,201
Support Services	\$2,265,941	\$2,119,717	\$2,207,037	\$2,207,913	\$2,359,138	\$2,417,391
Board of Education	144,470	168,606	164,081	415,646	370,234	362,269
Superintendent	288,391	303,718	303,964	310,815	320,716	331,023
School/SPED Administration	1,566,668	1,711,650	1,661,938	1,578,027	1,678,312	1,775,711
Business Office	290,966	317,859	314,438	318,304	336,605	344,900
Administrative Technology	295,115	239,625	316,049	440,837	384,584	435,744
Administrative Services	\$2,585,610	\$2,741,457	\$2,760,470	\$3,063,629	\$3,090,451	\$3,249,647
Facilities	\$3,993,311	\$3,543,269	\$3,983,045	3,653,232	3,815,933	4,043,758
Graduation	\$9,138	\$10,028	\$15,200	9,960	13,200	11,000
Transportation	1,374,551	1,369,154	1,379,118	1,396,563	1,343,814	1,243,069
Student Activities	544,919	694,923	780,032	607,588	889,724	914,862
Food Services	9,260	53,882	58,000	34,522	102,000	20,700
Debt Service	3,946,100	4,304,309	4,187,470	3,997,597	3,959,613	3,871,900
Non-Instructional Services	\$5,883,968	\$6,432,296	\$6,419,820	\$6,046,229	\$6,308,351	\$6,061,531
	\$31,126,497	\$32,151,660	\$33,470,378	\$32,810,333	\$34,298,528	\$35,084,758
Student Count (In House)	1,350	1,330	1,285	1,271	1,213	1,222
					(estimated)	Incl. Pre-K

Instructional Programs

\$1,318,262

	<u>Actuals</u> <u>2017-2018</u>	<u>Budget</u> <u>2018-2019</u>	<u>Budget</u> <u>2019-2020</u>	<u>\$ Increase</u> <u>or (Decrease)</u>	<u>% Increase</u> <u>or (Decrease)</u>
Purchased Services					
Adult Education Tuition	\$44,370	\$46,000	\$46,000	\$0	0.00 %
Instructional Programs	44,430	76,099	74,005	(\$2,094)	(2.75)%
Athletics	175,568	232,347	235,802	\$3,455	1.49 %
Student Activities	10,409	12,600	12,800	\$200	1.59 %
Curriculum Development	14,168	19,000	13,200	(\$5,800)	(30.53)%
Professional Development	10,629	17,000	17,100	\$100	0.59 %
Instructional Technology	71,473	155,000	87,000	(\$68,000)	(43.87)%
Field Trips	50,745	58,135	53,735	(\$4,400)	(7.57)%
Tuition - Vo-Tech, Vo-Ag, Magnet	52,682	52,000	16,000	(\$36,000)	(69.23)%
Staff Travel	9,210	14,300	14,445	\$145	1.01 %
Sub-total Purchased Services	\$483,684	\$682,481	\$570,087	(\$112,394)	(16.47)%
Supplies					
Instructional Programs	\$254,132	\$253,494	\$308,092	\$54,598	21.54 %
Athletics	57,259	54,005	57,505	\$3,500	6.48 %
Student Activities	7,113	13,030	13,365	\$335	2.57 %
Curriculum Development	40,611	12,500	12,000	(\$500)	(4.00)%
Professional Development	1,802	2,900	3,000	\$100	3.45 %
Career Incentive	4,892	5,000	5,000	\$0	0.00 %
Instructional Technology	122,830	134,678	171,371	\$36,693	27.24 %
Textbooks	37,260	28,408	35,350	\$6,942	24.44 %
Sub-total Supplies	\$525,899	\$504,015	\$605,683	\$101,668	20.17 %
Equipment					
Instructional Programs	\$15,652	\$14,100	\$16,000	\$1,900	13.48 %
Classroom Furniture	29,848	45,959	31,946	(\$14,013)	(30.49)%
Athletics	1,000	2,000	14,000	\$12,000	600.00 %
Curriculum Development	989	1,200	500	(\$700)	(58.33)%
Instructional Technology	1,475	52,000	34,000	(\$18,000)	(34.62)%
Sub-total Equipment	\$48,964	\$115,259	\$96,446	(\$18,813)	(16.32)%
Dues					
Instructional Programs	\$5,187	\$10,910	\$10,256	(\$654)	(5.99)%
Athletics	15,999	19,150	19,150	\$0	0.00 %
Student Activities	9,647	9,285	9,440	\$155	1.67 %
Curriculum Development	5,250	7,200	7,200	\$0	0.00 %
Sub-total Dues	\$36,083	\$46,545	\$46,046	(\$499)	(1.07)%
Totals	\$1,094,629	\$1,348,300	\$1,318,262	(\$30,038)	(2.23)%

Facilities**\$2,557,322**

	Actual 2017-2018	Budget 2018-2019	Budget 2019-2020	\$ Increase or (Decrease)	% Increase or (Decrease)
Purchased Services					
Maintenance	\$645,715	\$669,000	\$714,000	\$45,000	6.73 %
Food Service	23,855	70,000	0	-\$70,000	(100.00)%
Grounds	284,299	333,474	452,000	\$118,526	35.54 %
Contingency	185,099	200,000	200,000	\$0	0.00 %
Water Mile Creek	4,474	4,200	4,600	\$400	9.52 %
Telephone	56,488	80,515	61,080	(\$19,435)	(24.14)%
Staff Travel	12,535	14,000	14,000	\$0	0.00 %
Sub-total Purchased Services	\$1,212,465	\$1,371,189	\$1,445,680	\$74,491	5.43 %
Supplies					
Custodial	\$59,146	\$79,000	\$63,900	(\$15,100)	(19.11)%
Food Service	3,726	14,000	3,800	(\$10,200)	(72.86)%
Building Maintenance	137,306	112,000	170,350	\$58,350	52.10 %
Grounds	82,067	86,000	86,000	\$0	0.00 %
Gas	15,186	11,675	11,675	\$0	0.00 %
Electric	438,472	446,481	371,217	(\$75,264)	(16.86)%
Heating Oil	260,353	256,943	357,500	\$100,557	39.14 %
Sub-total Supplies	\$996,256	\$1,006,099	\$1,064,442	\$58,343	5.80 %
Equipment					
Maintenance	\$53,539	\$40,000	\$30,000	(\$10,000)	(25.00)%
Food Service	\$6,942	\$18,000	\$16,900	(\$1,100)	(6.11)%
Sub-total Equipment	\$60,481	\$58,000	\$46,900	(\$11,100)	(19.14)%
Dues					
Facilities	\$360	\$300	\$300	\$0	0.00 %
Sub-total Dues	\$360	\$300	\$300	\$0	0.00 %
Totals	\$2,269,562	\$2,435,588	\$2,557,322	\$121,734	5.00 %

Special Education

\$1,538,305

	<u>Actual 2017-2018</u>	<u>Budget 2018-2019</u>	<u>Budget 2019-2020</u>	<u>\$ Increase or (Decrease)</u>	<u>% Increase or (Decrease)</u>
Purchased Services					
Homebound Instruction	\$0	\$0	\$0	\$0	0.00 %
Talented and Gifted	1,134	490	990	\$500	102.04 %
SPED	8,653	27,240	18,320	(\$8,920)	(32.75)%
Therapy/Evaluation	134,591	140,700	205,190	\$64,490	45.84 %
Medical Advisor	13,400	13,400	13,400	\$0	0.00 %
Psychological Services	0	0		\$0	0.00 %
Professional Development	9,957	10,000	10,000	\$0	0.00 %
SPED Office	10,554	10,250	10,750	\$500	4.88 %
Postage	223	250	250	\$0	0.00 %
Transportation	308,188	315,528	353,793	\$38,265	12.13 %
Tuition SPED Public CT	64,412	150,015	109,820	(\$40,195)	(26.79)%
Tuition SPED Private CT	845,003	750,451	770,447	\$19,996	2.66 %
Tuition SPED Private Not CT	0	0	0	\$0	0.00 %
Staff Travel	2,243	3,000	2,500	(\$500)	(16.67)%
Sub-total Purchased Services	\$1,398,357	\$1,421,324	\$1,495,460	\$74,136	5.22 %
Supplies					
Talented and Gifted	\$4,541	\$5,383	\$4,375	(\$1,008)	(18.73)%
Preschool	5,936	6,000	7,200	\$1,200	20.00 %
SPED	13389.11	13,250	13,250	\$0	0.00 %
Medical Advisor	0	0	0	\$0	0.00 %
Psychological Services	4,159	3,800	3,800	\$0	0.00 %
Speech	2,109	2,350	2,100	(\$250)	(10.64)%
Occupational Therapy	2,186	6,000	3,000	(\$3,000)	(50.00)%
Physical Therapy	2,816	0	3,000	\$3,000	100.00 %
SPED Office	4,010	4,800	4,800	\$0	0.00 %
Sub-total Supplies	\$39,147	\$41,583	\$41,525	(\$58)	(0.14)%
Equipment					
Talented and Gifted	\$0	\$0	\$0	\$0	0.00 %
Physical Therapy	0	0	0	\$0	0.00 %
SPED Office	34	2,340	500	(\$1,840)	(78.63)%
Sub-total Equipment	\$34	\$2,340	\$500	(\$1,840)	0.00 %
Dues					
Talented and Gifted	0	815	271	(\$544)	(66.75)%
Psychological Services	210	265	225	(\$40)	(15.09)%
Speech	0	224	224	\$0	0.00 %
Occupational Therapy	225	0	0	\$0	0.00%
Physical Therapy	0	0	0	\$0	0.00%
SPED Office	470	250	100	(\$150)	(60.00)%
Sub-total Dues	\$905	\$1,554	\$820	(\$734)	(47.23)%
Totals	\$1,438,443	\$1,466,801	\$1,538,305	\$71,504	4.87 %

Note: Actuals are net of excess cost reimbursement. Budget figures are gross cost, prior to any reimbursement.

Administrative Services**\$873,741**

	<u>Actual 2017-2018</u>	<u>Budget 2018-2019</u>	<u>Budget 2019-2020</u>	<u>\$ Increase or (Decrease)</u>	<u>% Increase or (Decrease)</u>
Purchased Services					
Superintendent's Office	\$2,890	\$1,030	\$1,530	\$500	48.54 %
Business Office	47,073	53,611	47,850	(\$5,761)	(10.75)%
Board of Education Attorney	91,545	55,000	55,000	\$0	0.00 %
Property/Liability Insurance	154,623	175,825	142,825	(\$33,000)	0.00 %
Board of Education	116,183	92,498	122,715	\$30,217	32.67 %
Advertising	23,825	10,000	10,000	\$0	0.00 %
School Based Administration	76,603	71,105	64,794	(\$6,311)	(8.88)%
Administrative Technology	228,801	105,764	192,460	\$86,696	81.97 %
High School Graduation	8,266	8,800	7,600	(\$1,200)	(13.64)%
Postage	14,412	16,060	23,510	\$7,450	46.39 %
Printing	10,583	15,000	7,550	(\$7,450)	(49.67)%
Staff Travel	4,202	5,548	7,650	\$2,102	37.89 %
Sub-total Purchased Services	\$779,006	\$610,241	\$683,484	\$73,243	12.00 %
Supplies					
Board of Education	\$3,445	\$4,000	\$4,000	\$0	0.00 %
Superintendent's Office	3,228	4,810	4,960	\$150	3.12 %
Business Office	3,569	5,500	5,500	\$0	0.00 %
School Based Administration	14,263	20,467	21,835	\$1,368	6.68 %
High School Graduation	1,693	4,400	3,400	(\$1,000)	(22.73)%
Professional Books	2,051	1,050	1,060	\$10	0.95 %
Administrative Technology	13,638	8,000	8,000	\$0	0.00 %
Sub-total Supplies	\$41,888	\$48,227	\$48,755	\$528	1.09 %
Equipment					
Board of Education	\$10,261	\$2,651	\$1,961	(\$690)	(26.03)%
Superintendent's Office	1,283	1,243	850	(\$393)	(31.62)%
Business Office	705	750	750	\$0	0.00 %
School Based Administration	34,880	33,924	28,910	(\$5,014)	(14.78)%
Administrative Technology	35,542	108,735	70,000	(\$38,735)	(35.62)%
Sub-total Equipment	\$82,671	\$147,303	\$102,471	(\$44,832)	(30.44)%
Dues					
Board of Education	\$7,586	\$22,600	\$18,050	(\$4,550)	(20.13)%
Superintendent's Office	4,462	4,442	4,951	\$509	11.46 %
Business Office	1,622	1,500	1,800	\$300	20.00 %
School Based Administration	12,414	14,090	14,230	\$140	0.99 %
Sub-total Dues	\$26,084	\$42,632	\$39,031	(\$3,601)	(8.45)%
Totals	\$929,649	\$848,403	\$873,741	\$25,338	2.99 %

Employee Benefits**\$5,005,802**

	<u>Actual</u> <u>2017-2018</u>	<u>Budget</u> <u>2018-2019</u>	<u>Budget</u> <u>2019-2020</u>	<u>\$ Increase</u> <u>or (Decrease)</u>	<u>% Increase</u> <u>or (Decrease)</u>
Health Insurance	\$2,872,351	\$3,195,170	\$3,545,093	\$349,923	10.95 %
Medical Insurance Waiver	112,083	115,000	115,000	\$0	0.00 %
Life Insurance	38,055	40,000	44,000	\$4,000	10.00 %
Long Term Disability Insurance	3,270	4,000	4,700	\$700	17.50 %
FICA	551,028	595,835	613,792	\$17,957	3.01 %
Certified Retirement	40,000	56,750	53,000	(\$3,750)	(6.61)%
Non-Certified Retirement	325,767	386,250	405,217	\$18,967	4.91 %
Unemployment Compensation	3,040	25,000	25,000	\$0	0.00 %
Worker's Compensation Insurance	155,390	160,000	160,000	\$0	0.00 %
Tuition Reimbursement	33,960	45,000	40,000	(\$5,000)	(11.11)%
Totals	\$4,134,945	\$4,623,005	\$5,005,802	\$382,797	8.28 %

Support Services**\$76,496**

	<u>Actual</u> <u>2017-2018</u>	<u>Budget</u> <u>2018-2019</u>	<u>Budget</u> <u>2019-2020</u>	<u>\$ Increase</u> <u>or (Decrease)</u>	<u>% Increase</u> <u>or (Decrease)</u>
Purchased Services					
Library/Media	\$2,393	\$10,944	\$10,523	(\$421)	(3.85)%
Guidance	5,269	5,815	5,615	(\$200)	(3.44)%
Health Services	975	1,145	960	(\$185)	(16.16)%
Postage	500	0	0	\$0	0.00 %
Sub-total Purchased Services	\$9,137	\$17,904	\$17,098	(\$806)	(4.50)%
Supplies					
Library/Media	\$5,269	\$9,010	\$10,550	\$1,540	17.09 %
Guidance	11,790	14,863	13,350	(\$1,513)	(10.18)%
Health Services	7,538	7,200	7,200	\$0	0.00 %
Library/Media Books	26,331	25,975	25,820	(\$155)	(0.60)%
Guidance Books	387	750	500	(\$250)	(33.33)%
Sub-total Supplies	\$51,314	\$57,798	\$57,420	(\$378)	(0.65)%
Equipment					
Library	\$0	\$0	\$0	\$0	0.00 %
Guidance	0	0	0	\$0	0.00 %
Health Services	\$0	\$0	\$0	\$0	0.00 %
Sub-total Equipment	\$0	\$0	\$0	\$0	0.00 %
Dues					
Library/Media	\$678	\$1,214	\$1,158	(\$56)	(4.61)%
Guidance	967	675	675	\$0	0.00 %
Health Services	141	145	145	\$0	0.00 %
Sub-total Dues	\$1,786	\$2,034	\$1,978	(\$56)	(2.75)%
Totals	\$62,236	\$77,736	\$76,496	(\$1,240)	(1.60)%

Certified Salaries

\$13,993,148

	<u>Actual</u> <u>2017-2018</u>	<u>Budget</u> <u>2018-2019</u>	<u>Budget</u> <u>2019-2020</u>	<u>\$ Increase</u> <u>or (Decrease)</u>	<u>% Increase</u> <u>or (Decrease)</u>
Administrators					
Central Office	\$454,124	\$468,244	\$490,058	\$21,814	4.66 %
Pupil Services	147,728	153,542	157,758	\$4,216	2.75 %
School-Based Administrators	860,484	886,362	904,932	\$18,570	2.10 %
Sub-total Administrators	\$1,462,336	\$1,508,148	\$1,552,748	\$44,600	2.96 %
Classroom Teachers					
Elementary	\$2,318,585	\$2,247,143	\$2,274,668	\$27,525	1.22 %
Sub-total Classroom Teachers	\$2,318,585	\$2,247,143	\$2,274,668	\$27,525	1.22 %
Programs					
Art	\$406,865	\$417,822	\$358,779	(\$59,043)	(14.13)%
Business Education	187,163	193,458	196,969	\$3,511	1.81 %
Language Arts	800,262	728,226	749,631	\$21,405	2.94 %
Foreign Language	699,527	783,436	802,458	\$19,022	2.43 %
Health Instruction	60,359	156,171	159,024	\$2,853	1.83 %
Family/Consumer Science	92,400	94,318	96,041	\$1,723	1.83 %
Technical Education	269,577	274,923	279,995	\$5,072	1.84 %
Mathematics	739,005	827,393	812,229	(\$15,164)	(1.83)%
Music	524,069	530,571	523,908	(\$6,663)	(1.26)%
Science	710,415	727,666	715,848	(\$11,818)	(1.62)%
Social Studies	757,558	668,143	699,385	\$31,242	4.68 %
Reading	85,919	92,718	94,341	\$1,623	1.75 %
Physical Education	563,160	483,678	473,841	(\$9,837)	(2.03)%
Library	319,864	338,894	354,683	\$15,789	4.66 %
Instructional Technology	165,073	179,905	183,054	\$3,149	1.75 %
Sub-total Programs	\$6,381,216	\$6,497,322	\$6,500,186	\$2,864	0.04 %
Special Education					
Classroom - Special Education	\$1,346,909	\$1,366,551	\$1,333,200	(\$33,351)	(2.44)%
Preschool	222,339	235,492	346,967	\$111,475	47.34 %
School Psychologists	327,809	338,899	339,377	\$478	0.14 %
Speech/Language Pathologists	324,539	334,174	361,175	\$27,001	8.08 %
Summer School - Special Education		4,400	4,400	\$0	0.00 %
Talented & Gifted	181,800	185,436	188,682	\$3,246	1.75 %
Sub-total Special Education	\$2,403,396	\$2,464,952	\$2,573,801	\$108,849	4.42 %
Other Services					
Summer School - High/Middle	\$917	\$11,000	\$11,000	\$0	0.00 %
Homebound Instruction	11,685	25,000	25,000	\$0	0.00 %
Guidance	355,492	368,746	383,083	\$14,337	3.89 %
Curriculum Development	25,006	70,000	70,000	\$0	0.00 %
Athletics	289,055	319,207	324,794	\$5,587	1.75 %
Substitute Teachers	117,199	155,000	155,000	\$0	0.00 %
Extracurricular Activities	113,473	120,751	122,868	\$2,117	1.75 %
Sub-total Other Services	\$912,827	\$1,069,704	\$1,091,745	\$22,041	2.06 %
Totals	\$13,478,360	\$13,787,269	\$13,993,148	\$205,879	1.49 %

Non-Certified Salaries**\$4,960,506**

	<u>Actual 2017-2018</u>	<u>Budget 2018-2019</u>	<u>Budget 2019-2020</u>	<u>\$ Increase or (Decrease)</u>	<u>% Increase or (Decrease)</u>
Facilities Supervision	\$235,943	\$241,661	\$250,240	\$8,579	3.55 %
Tutorial	262,456	264,848	267,852	\$3,004	1.13 %
Reading	224,299	152,289	124,188	(\$28,101)	(18.45)%
Guidance	93,987	77,065	78,218	\$1,153	1.50 %
Health Offices	241,406	249,497	253,026	\$3,529	1.41 %
Library	41,225	47,508	48,467	\$959	2.02 %
Instructional Technology	147,310	155,994	177,046	\$21,052	13.50 %
Board of Education	3,655	3,110	3,168	\$58	1.86 %
Central Office	126,206	131,915	134,914	\$2,999	2.27 %
School Based	322,485	367,424	449,631	\$82,207	22.37 %
Fiscal Services	150,627	156,022	159,086	\$3,064	1.96 %
Administrative Technology	162,856	162,085	165,284	\$3,199	1.97 %
Preschool	122,251	160,825	185,987	\$25,162	15.65 %
Special Education	915,147	1,049,952	1,136,008	\$86,056	8.20 %
Occupational Therapy	59,482	60,947	63,471	\$2,524	4.14 %
Physical Therapy	76,980	81,337	82,560	\$1,223	1.50 %
Pupil Services	70,651	71,150	73,261	\$2,111	2.97 %
Athletics	41,260	49,214	49,803	\$589	1.20 %
Facilities Clerical	50,370	51,210	52,230	\$1,020	1.99 %
Maintenance	259,607	291,400	251,340	(\$40,060)	(13.75)%
Custodian	872,274	898,074	954,726	\$56,652	6.31 %
Totals	\$4,480,477	\$4,723,527	\$4,960,506	\$236,979	5.02 %

Transportation**\$889,276**

	<u>Actual 2017-2018</u>	<u>Budget 2018-2019</u>	<u>Budget 2019-2020</u>	<u>\$ Increase or (Decrease)</u>	<u>% Increase or (Decrease)</u>
Regular	\$842,022	\$887,886	\$760,876	(\$127,010)	(14.30)%
Fuel	67,740	115,000	115,000	\$0	0.00 %
Magnet	7,492	10,000	10,000	\$0	0.00 %
Vo-Tech/Vo-Ag	7,181	15,400	3,400	(\$12,000)	(77.92)%
Totals	\$924,435	\$1,028,286	\$889,276	(\$139,010)	(13.52)%

Chart of Accounts - Account Structure
XXX-XXXX-XXXX-XXX-XX-XX-XXXX-X
Fund-Program-Function-Location-Object-Administrator-Line Item-Sequence-Account Type

Fund	While the district has many funds (for example, the High School Construction Project Fund or the High School Track Construction Fund), the budget book is concerned only with the General Fund, which is approved and funded by the taxpayers.
Program	There are five types of educational programs: regular education; special education; vocational education; adult and continuing education; and co-curricular and extra-curricular education.
Function	The function code classifies the budget into various activities. The five major categories are instruction, support services, operation of noninstructional services, facilities acquisition and construction, and debt service. Three of these broad areas are further classified into such activities as Language Arts, Mathematics, Tutorial (Instruction), Guidance Services, Health Services, Occupation Therapy, Fiscal Services, Administrative Technology (Support Services), and Food Service Operations (Operation of Noninstructional Services).
Location	The accounts are separated into thirteen locations: District, Central Office, Lyme Consolidated School, Mile Creek School, Middle School, High School, SPED District, SPED Lyme, SPED Mile Creek, SPED Center, SPED Middle and SPED High.
Object	An object code describes a service or commodity. Examples of object codes would include 111 - Certified Salaries, 220 - Social Security, 300 - Purchased Professional Services, 400 - Purchased Property Services, 510 - Student Transportation, 550 - Printing, 600 - Supplies, 622 - Electricity, 640 - Books and Periodicals, 730 - Equipment, and 810 - Dues and Fees..
Administrator	Each account is assigned to a responsible administrator. This field is used for ease of reporting.
Line Item	Board policy delineates ten line items. These line items are Certified Salaries (00), Non-Certified Salaries (01), Transportaion (02), Debt Service (03), Employee Benefits (04), Instructional Programs (05), Special Education (06), Support Services (07), Administrative Services (08), and Facilities Operation and Maintenance (09).
Sequence	The sequence code is used to further breakdown similar accounts, such as custodial costs, custodial overtime and custodial substitutes or to indicate the fiscal year of government grants.
Account Type	The account types are asset, expenditure, fund balance, liability and revenue. The budget book reports primarily on expenditure accounts.

Sample Account: 001.1000.2410.462.112.00.01.0001.3

Using the above account as an example, the code indicates that it is budgeted in the General Fund (001), assigned to Regular Education (1000) in the Office of the Principal (2410) at the High School (462). It is a non-certified position (112), budgeted by the Business Manager (00) and reported in the Non-Certified Salaries (01) line of the Budget Summary. The sequence code (0001) indicates that it is for secretarial substitute costs and the account type (3) classifies it as an expenditure account.

Sample Account: Principal's Office Secretarial Substitutes HS

Chart of Accounts Coding Sheet - General Fund Expenditures
 XXX-XXXX-XXXX-XXX-XXX-XX-XX-XXXX-X
 Fund-Program-Function-Location-Object-Administrator-Line Item-Sequence-Account Type

FUND*	
001	General Fund

PROGRAM	
1000	Regular Education
2000	Special Education
3000	Vocational Education
6000	Adult/Continuing Education
9000	Co-Curricular and Extra-Curricular

FUNCTION	
1000	Instruction
1102	Art
1103	Business Education
1105	Language Arts
1106	Foreign Language
1108	Health Instruction
1109	Family and Consumer Sciences
1110	Technical Education
1111	Mathematics
1112	Music
1113	Science
1115	Social Studies
1121	Driver's Education
1150	Career Education
1151	Reading
1181	Physical Education
1190	Homebound Instruction
1210	Talented and Gifted
1250	Tutorial
1251	Preschool
1260	Special Education
1261	English as a Second Language
2100	Support Services
2120	Guidance Services
2130	Health Services
2140	Psychological Services
2150	Speech Pathology
2160	Occupational Therapy
2190	Other Support Services
2212	Curriculum Development
2213	Professional Development
2220	Library/Media Services
2230	Instruction-Related Technology
2310	Board of Education
2320	Executive Administration
2410	Office of the Principal
2490	HS Graduation
2510	Fiscal Services
2580	Administrative Technology
2600	Operation and Maintenance of Plant
2700	Student Transportation
3000	Operation of Non-Instructional Services
3100	Food Services Operations
4000	Facilities Acquisition and Construction
5000	Debt Service

LOCATION	
000	District
099	Central Office
101	Lyme Consolidated School
102	Mile Creek School
103	Center School
251	Middle School
482	High School
500	SPED District
501	SPED Lyme
502	SPED Mile Creek
503	SPED Center
551	SPED Middle
562	SPED High

OBJECT	
111	Certified Salaries
112	Non-Certified Salaries
113	Substitute Teachers
119	Other
200	Personal Services/Employee Benefits
210	Group Insurance
220	Social Security
230	Retirement
250	Tuition Reimbursement
260	Unemployment Compensation
270	Worker's Compensation
300	Purchased Professional Services
322	Inservice Grant
323	Pupil Services Grant
324	Field Trips Grant
325	Parent Activities Grant
330	Other Prof/Tech Services
400	Purchased Property Services
450	Construction Services
500	Other Purchased Services
510	Student Transportation
511	St Transport from Another School District
519	St Transport Other Sources
530	Communications
540	Advertising
550	Printing
561	In-State Tuition
562	Out of State Tuition
563	Private Tuition
569	Tuition - Other
570	Food Service Management
580	Travel
590	Other Purchased Services
600	Supplies
611	Instructional Supplies Grant
622	Electricity
624	Heating Oil
640	Books and Periodicals
650	Technology Supplies
690	Other Supplies
700	Property Grant
730	Equipment
734	Technology Related Hardware
735	Technology Software
810	Dues and Fees
831	Redemption of Principal
832	Interest

ADMINISTRATOR	
00	Business Manager
01	Lyme Principal
02	Mile Creek Principal
03	Center Principal
04	Middle School Principal
05	High School Principal
06	Curriculum/PD Director
07	SPED Director
08	Facilities Director

LINE ITEM	
00	Certified Salaries
01	Non-Certified Salaries
02	Transportation
03	Debt Service
04	Employee Benefits
05	Instructional Programs
06	Special Education
07	Support Services
08	Administrative Services
09	Facilities Operation and Maintenance

SEQUENCE	
0000	As needed or grant year

ACCOUNT TYPE	
3	Expenditure Account

Capital Projects Budget

Proposed Projects for 2019-2020		
Center School	Pre K Expansion	\$180,000
High School	Replace Three Tennis Courts	\$225,000
Lyme Consolidated	Replace Carpeting	\$12,000
Middle School	Partial Redesign and Carpeting Replacement	\$45,000
	Total	\$462,000

Projects for 2018-2019		
High School	Regrade and rebuild baseball field	\$50,000
Center School	Replace gymnasium floor	\$30,000
Mile Creek School	Replace fuel oil tank	\$105,000
Middle School	Install fans, sound dampening and improve servery in cafeteria	\$60,000
High School	Supplemental irrigation water supply town commission approvals and design.	\$60,000
	Total	\$305,000

Instructional and Operational Technology

<u>Location</u>	<u>Description</u>	<u>2019 - 2020</u>
District Replacement Program		
	High School network switch replacement	\$55,000
	Main distribution facility UPS replacement	\$15,000
	Wireless system and network switch program upgrade	\$17,020
	Network server operating system upgrade	\$9,240
	K-5 IPAD replacement - lease	\$12,360
	K-8 laptop replacement - lease	\$37,496
	1:1 program expansion grades 4-12 - lease	\$18,025
	Network replacement parts	\$8,000
	Replacement Smart Boards, projectors & Mac Computers	\$34,000
		<u>\$206,141</u>
District Annual Support		
	Network license renewals *	\$131,200
	Educational applications **	\$87,000
	Computer supplies ***	\$103,490
	Contracted support services	\$35,000
		<u>\$356,690</u>
	Grand Total	<u>\$562,831</u>

* Microsoft, Cisco and HP

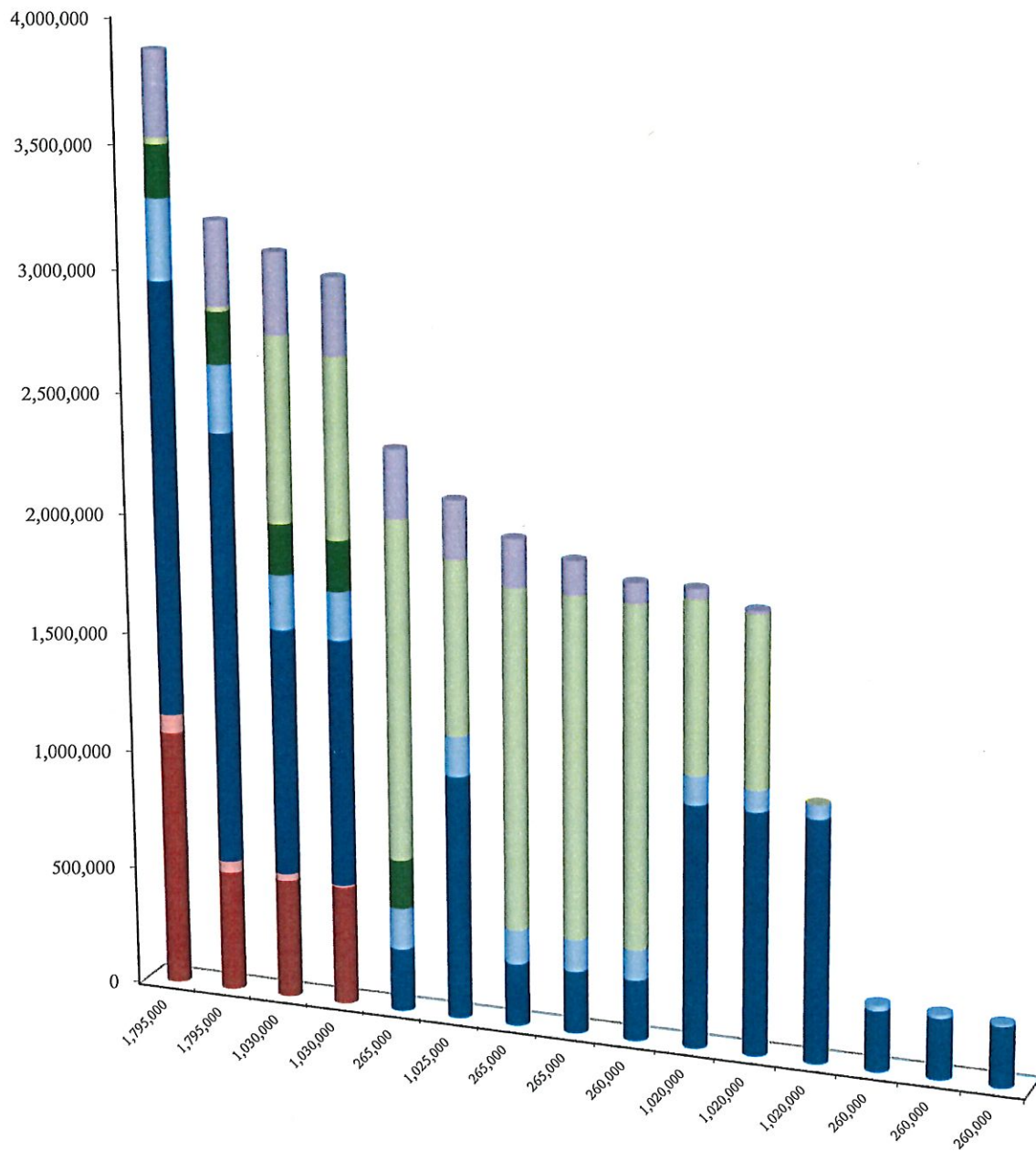
** Citrix, ConnectEd, Finals site, Info Center, Symantic Anti Virus, SNAP, HP Data Protector, Power School, Altiris Imaging, Apple Mntc Contract, Pixie, Canvas, Discover Video, Smart Notebook, Blackboard Connect, Safe

*** Laptop batteries, UPS batteries, computer and server parts, spare monitors, replacement IPAD's and repairs, teacher laptop and high School student laptop leases.

Debt Service

<u>Year Issued</u>	<u>Amount</u>						
2009 Refunding Bonds 029-032	\$10,555,000						
2010 Building Project (January 2011 Bond Issue) 033	\$14,500,000						
2010 Building Project (January 2012 Bond Issue) 033	\$14,500,000						
2012 Refunding Bonds 029 - 032	\$2,440,000						
2015 Building Project (January 2015 Bond Issue) 033	\$5,000,000						
2017 Refunding Project	\$9,325,000						
<u>Fiscal Year</u>	<u>2009 Refunding Bonds</u> \$10.555 Million	<u>2011 HS Building Project</u> \$14.5 Million	<u>2012 HS Building Project</u> \$14.5 Million	<u>2012 Refunding Bonds</u> \$2.44 Million	<u>2015 HS Building Bonds</u> \$5.0 Million	<u>2017 Refunding Bonds</u> \$ 9.325 Million	<u>Total Debt Service</u>
2019-2020	1,153,888	816,637	918,362	242,500	393,063	346,950	\$3,871,400
2020-2021	554,725	789,863	903,063	233,900	382,463	346,950	\$3,210,964
2021-2022	530,000	0	887,763	221,450	371,863	1,090,625	\$3,101,701
2022-2023	510,000	0	872,463	216,200	361,263	1,058,750	\$3,018,676
2023-2024		0	90,250	207,050	350,663	1,699,900	\$2,347,863
2024-2025		0	850,250		345,363	967,100	\$2,162,713
2025-2026		0	71,250		339,400	1,619,200	\$2,029,850
2026-2027		0	71,250		331,450	1,562,400	\$1,965,100
2027-2028		0	71,250		318,500	1,510,500	\$1,900,250
2028-2029		0	831,250		310,700	757,700	\$1,899,650
2029-2030		0	808,450		302,900	724,200	\$1,835,550
2030-2031			784,700		295,100		\$1,079,800
2031-2032					286,650		\$286,650
2032-2033					278,200		\$278,200
2033-2034					269,100		\$269,100
Total	\$2,748,613	\$1,606,500	\$7,160,301	\$1,121,100	\$4,936,678	\$11,684,275	\$29,257,467

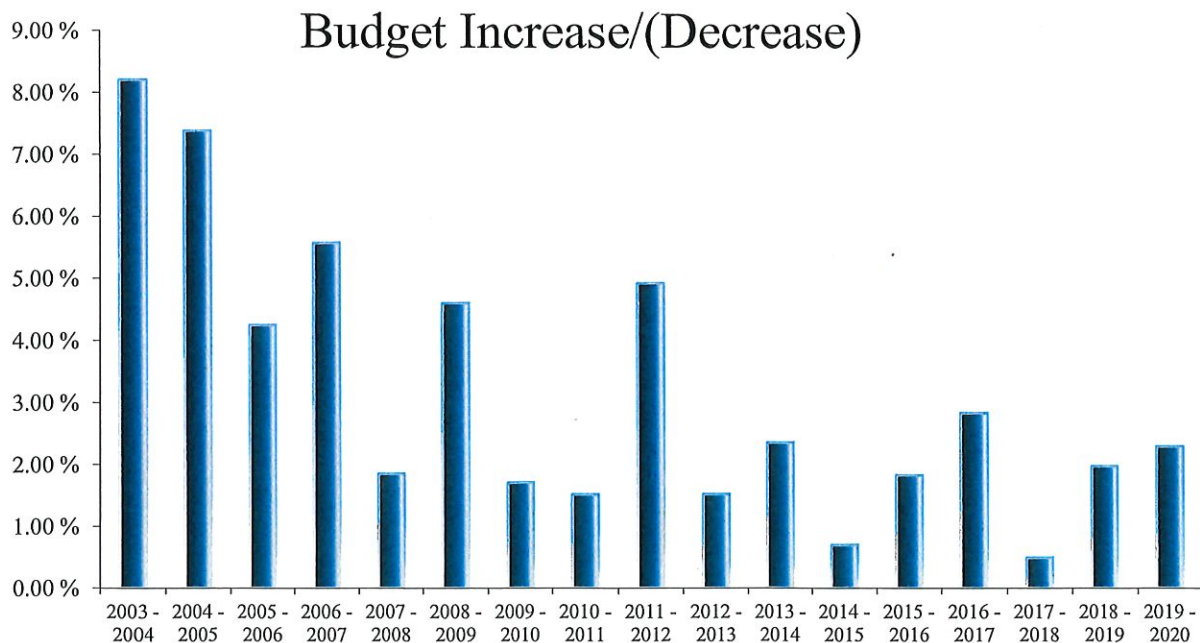
Principal and Interest Payments



■ 2009 Refunding Bonds - Principal ■ 2009 Refunding Bonds - Interest
 ■ \$47 Million Building Project Principal ■ \$47 Million Building Project Interest
 ■ 2012 Refunding Bonds - Principal ■ 2012 Refunding Bonds - Interest
 ■ 2017 Refunding Project - Principal ■ 2017 Refunding Project - Interest

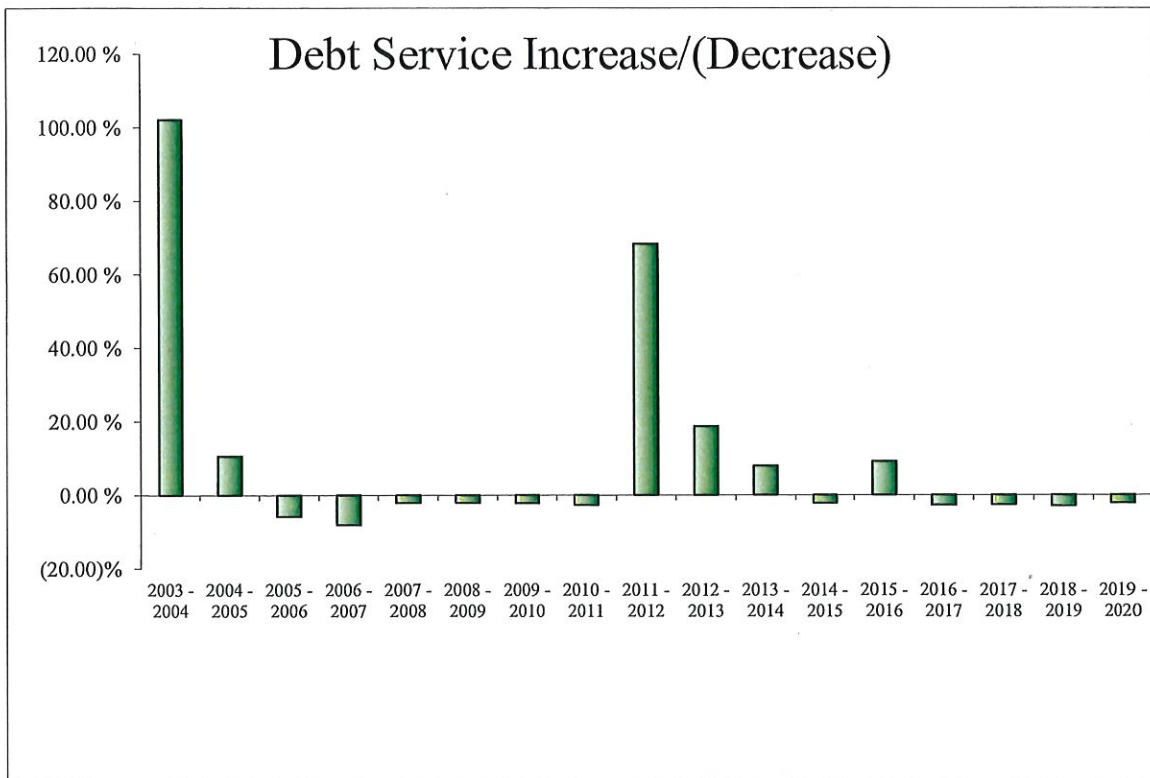
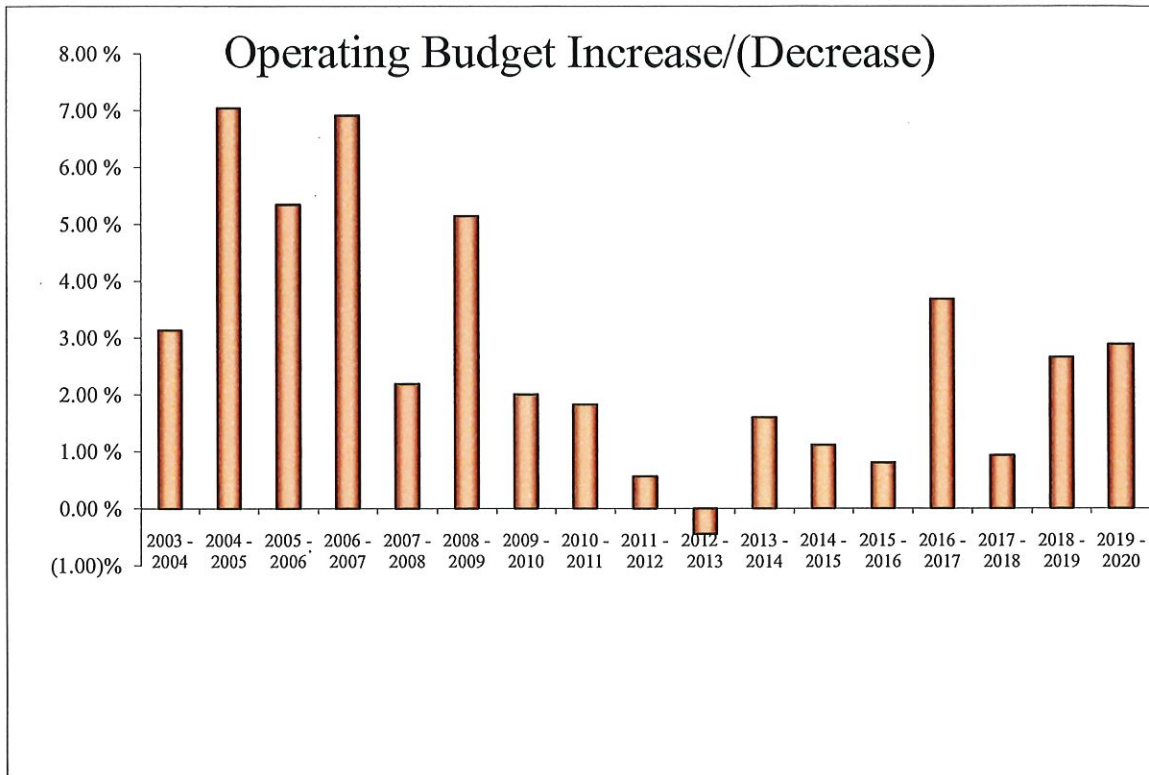
Budget Increase History

Operating Budget + Debt Service = Total Budget						
Year	Operating Budget	% Increase or (Decrease)	Debt Service	% Increase or (Decrease)	Total Budget	% Increase or (Decrease)
2003 - 2004	20,253,292	3.13 %	2,141,913	102.10 %	22,395,205	8.20 %
2004 - 2005	21,678,676	7.04 %	2,368,992	10.60 %	24,047,668	7.38 %
2005 - 2006	22,837,294	5.34 %	2,232,789	(5.75)%	25,070,083	4.25 %
2006 - 2007	24,415,237	6.91 %	2,051,657	(8.11)%	26,466,894	5.57 %
2007 - 2008	24,948,225	2.18 %	2,008,204	(2.12)%	26,956,429	1.85 %
2008 - 2009	26,231,697	5.14 %	1,966,094	(2.10)%	28,197,791	4.61 %
2009 - 2010	26,755,576	2.00 %	1,922,939	(2.19)%	28,678,515	1.70 %
2010 - 2011	27,242,437	1.82 %	1,871,131	(2.69)%	29,113,568	1.52 %
2011 - 2012	27,396,512	0.57 %	3,150,251	68.36 %	30,546,763	4.92 %
2012 - 2013	27,273,512	(0.45)%	3,737,452	18.64 %	31,010,964	1.52 %
2013 - 2014	27,709,107	1.60 %	4,032,682	7.90 %	31,741,789	2.36 %
2014 - 2015	28,017,300	1.11 %	3,946,101	(2.15)%	31,963,401	0.70 %
2015 - 2016	28,242,650	0.80 %	4,304,759	9.09 %	32,547,409	1.83 %
2016 - 2017	29,282,906	3.68 %	4,187,471	(2.72)%	33,470,377	2.84 %
2017 - 2018	29,555,195	0.93 %	4,079,076	(2.59)%	33,634,271	0.49 %
2018 - 2019	30,338,915	2.65 %	3,959,613	(2.93)%	34,298,528	1.97 %
2019 - 2020	31,212,858	2.88 %	3,871,900	(2.22)%	35,084,758	2.29 %



Budget Increase History

Operating Budget + Debt Service = Total Budget



Personnel FTEs

<u>Function</u>	<u>2014-2015</u>	<u>2015-2016</u>	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2019-2020</u>
Business Manager	1.00	1.00	1.00	1.00	1.00	1.00
Professional Development/Curriculum	1.00	1.00	1.00	1.00	1.00	1.00
School Administration	6.50	6.00	6.00	6.00	6.00	6.00
Director Pupil Personnel	1.00	1.00	1.00	1.00	1.00	1.00
Superintendent	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Certified Administration	<u>10.50</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
Art	4.60	4.50	4.50	4.50	4.50	4.10
Athletics	0.00	1.00	1.00	1.00	1.00	1.00
Business Education	1.00	1.00	2.00	2.00	2.00	2.00
Instructional Technology	2.00	3.00	2.00	2.00	2.00	2.00
Family/Consumer Science	1.00	1.00	1.00	1.00	1.00	1.00
Foreign Language	9.00	9.00	9.00	9.00	9.00	9.00
Guidance	4.00	4.00	4.00	4.00	4.00	4.00
Health Instruction	1.20	1.20	1.20	1.20	1.20	1.20
Language Arts	11.00	11.60	10.50	10.00	10.00	10.00
Library Media	4.00	4.00	4.00	4.00	4.00	4.00
Mathematics	9.00	9.00	10.50	10.00	10.00	10.00
Music	6.00	6.00	6.00	6.00	6.00	5.70
Physical Education	5.50	6.20	6.20	6.20	6.20	5.80
Preschool	3.00	3.00	3.00	3.00	3.00	5.00
School Psychologist	4.60	4.20	4.20	4.20	4.20	4.20
Reading	1.00	1.00	1.00	1.00	1.00	1.00
Regular Education - Elementary	31.00	28.00	27.00	27.00	26.00	25.00
Science	9.00	9.00	9.00	9.00	9.00	9.00
Social Studies	8.00	8.00	8.00	8.00	8.00	8.00
Special Education	17.50	18.00	18.00	17.00	16.00	16.00
Speech	4.00	4.00	4.00	4.00	4.00	4.00
SRBI	3.00	3.00	3.00	3.00	3.00	3.00
Talented & Gifted	2.00	2.00	2.00	2.00	2.00	2.00
Technical Education	3.00	3.00	3.00	3.00	3.00	3.00
Certified Teachers	<u>144.40</u>	<u>144.70</u>	<u>144.10</u>	<u>142.10</u>	<u>140.10</u>	<u>140.00</u>
Facilities Administration	3.00	3.00	3.00	3.00	3.00	3.00
Instructional Technology	4.00	4.00	4.00	4.00	4.00	4.00
Custodian	20.50	20.00	20.00	20.00	20.00	20.00
Business Office	2.75	2.75	2.75	2.75	2.75	2.75
Guidance	2.00	2.00	2.00	2.00	2.00	2.00
Health Offices	5.41	4.41	4.41	4.41	4.41	4.41
Administrative Technology	2.00	2.00	2.00	2.00	2.00	2.00
Library	1.80	2.40	1.78	1.78	1.78	1.80
Maintenance	4.00	4.00	4.00	4.00	4.00	4.00
Physical Therapy	0.63	0.63	1.11	1.11	1.11	1.11
Occupational Therapy	1.00	1.00	1.00	1.00	1.00	1.00
Tutor	5.80	6.40	8.32	8.43	8.00	8.00
Professional Development/Curriculum	0.50	0.50	0.50	0.50	0.50	0.50
Instructional Assistant	56.20	56.94	60.31	60.56	62.10	65.63
Athletic Trainer					1.00	1.00
School Administration/Security	8.54	7.54	7.55	7.03	7.03	8.91
Pupil Services Administration	1.46	1.52	1.52	1.52	1.52	1.52
Superintendent/Board of Education	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>
Non-Certified Staff	<u>121.09</u>	<u>120.59</u>	<u>125.75</u>	<u>125.59</u>	<u>127.70</u>	<u>133.13</u>
	<u>275.99</u>	<u>275.29</u>	<u>279.85</u>	<u>277.69</u>	<u>277.80</u>	<u>283.13</u>
Student Count (In House)	1,350	1,330	1,285	1262	1213 (estimated)	1222 (estimated)

Three Year Budget Proposal by Line Item - % Increase/(Decrease) by Line

<u>Line Item</u>	<u>Current Budget FY 18-19</u>	<u>Proposed Budget FY 19-20</u>	<u>\$ Increase/ (Decrease)</u>	<u>Line Item % Increase/ (Decrease)</u>	<u>Proposed Budget FY 20-21</u>	<u>\$ Increase/ (Decrease)</u>	<u>Line Item % Increase/ (Decrease)</u>	<u>Proposed Budget FY 21-22</u>	<u>\$ Increase/ (Decrease)</u>	<u>Line Item % Increase/ (Decrease)</u>
Certified Salaries	13,787,269	13,993,148	205,879	1.49 %	14,238,000	244,852	1.75 %	14,501,403	263,403	1.85 %
Non-Certified Salaries	3,241,182	3,451,970	210,788	6.50 %	3,505,000	53,030	1.54 %	3,562,000	57,000	1.63 %
Employee Benefits	4,623,005	5,005,802	382,797	8.28 %	5,400,000	394,198	7.87 %	5,819,000	419,000	7.76 %
Instructional Programs	1,348,300	1,318,262	(30,038)	(2.23)%	1,335,000	16,738	1.27 %	1,342,000	7,000	0.52 %
Special Education	1,466,801	1,538,305	71,504	4.87 %	1,586,000	47,695	3.10 %	1,604,000	18,000	1.13 %
Support Services	77,736	76,496	(1,240)	(1.60)%	76,496	0	0.00 %	76,496	0	0.00 %
Administrative Services	848,403	873,741	25,338	2.99 %	885,000	11,259	1.29 %	889,362	4,362	0.49 %
Pupil Transportation	1,028,286	889,276	(139,010)	(13.52)%	1,144,002	254,726	28.64 %	1,195,350	51,348	4.49 %
Plant Operation & Maintenance	3,917,933	4,065,858	147,925	3.78 %	4,172,000	106,142	2.61 %	4,237,560	65,560	1.57 %
Operating Budget	30,338,915	31,212,858	873,943	2.88 %	32,341,498	1,128,640	3.62 %	33,227,171	885,673	2.74 %
Contract Service for Debt	500	500	0	0.00 %	500	0	0.00 %	500	0	0.00 %
Interest on Bonds	889,113	786,400	(102,713)	(11.55)%	695,963	(90,437)	(11.50)%	606,700	(89,263)	(12.83)%
Bond Redemption	3,070,000	3,085,000	15,000	0.49 %	2,515,000	(570,000)	(18.48)%	2,495,000	(20,000)	(0.80)%
Debt Service	3,959,613	3,871,900	(87,713)	(2.22)%	3,211,463	(660,437)	(17.06)%	3,102,200	(109,263)	(3.40)%
Total Budget	34,298,528	35,084,758	786,230	2.29 %	35,552,961	468,203	1.33 %	36,329,371	776,410	2.18 %

Note: Debt Service reflects issued debt only. There is no estimate included for future debt to be issued.

Summary of Federal Grants

	Allocated Budget <u>2018-2019</u>	Estimated <u>2019-2020</u>
Title II (Part A) Improving Teacher Quality		
Supplies	\$430	
Purchased Professional and Other Services	<u>18,500</u>	
	\$18,930	\$18,930
Title IV: Student Support & Academic Enrichment		
Professional Services	\$8,500	
Supplies	<u>1,500</u>	
	\$10,000	\$10,000
Title VI: Special Education		
Instruction	\$168,581	
Purchased Services	56,560	
Instructional and Other Supplies	<u>47,174</u>	
	\$272,315	\$274,883
Title I		
Purchased Services	21,000	
Supplies	<u>59,435</u>	
	\$80,435	\$53,284
Preschool Handicapped		
Instructional	\$6,473	
Purchased Services	\$6,500	
Supplies	<u>1,953</u>	
	<u>\$14,926</u>	<u>\$14,926</u>
	<u>\$396,606</u>	<u>\$372,023</u>

Impact to Towns

		<u>Lyme</u>	<u>Old Lyme</u>
Student Census			
October 1, 2018	1,279	249	1,030
March 1, 2019	1,301	<u>249</u>	<u>1,052</u>
Average	1,290	249	1,041
Percent of total census for billing		19.3%	80.7%

2019 - 2020 Total Budget	35,084,758	19.3%	80.7%
Less: Estimated Receipts	<u>(144,446)</u>		
Subtotal	34,940,312	6,743,480	28,196,832
Less: Refund of 06/30/18 Fund Balance	<u>(804,212)</u>	<u>(164,059)</u>	<u>(640,153)</u>
Net Billings to Towns	34,136,100	6,579,421	27,556,679

2018-2019 Total Budget	34,298,528	20.4%	79.6%
Less: Estimated Receipts	<u>(105,350)</u>		
Subtotal	34,193,178	6,975,408	27,217,770
Less: Refund of 06/30/17 Fund Balance	<u>(1,101,399)</u>	<u>(226,888)</u>	<u>(874,511)</u>
Net Billings to Towns	33,091,779	6,748,520	26,343,259

IMPACT

Increased Net Billings to Towns	1,044,321	(169,099)	1,213,420
2019-2020 minus 2018-2019 net billings	3.2%	(2.5)%	4.6%

3/1/2019

Estimated Revenue

	<u>Est 19-20</u>	<u>Est. 18-19</u>	<u>\$ Change</u>	<u>% Change</u>
<u>Revenue from Service Charges</u>				
Out of District Tuition	\$134,500	\$65,000	\$69,500	106.9%
Classroom Rentals	0	30,000	(30,000)	(100.0)%
<u>Revenue from Interest</u>				
Earned on Interest Bearing Accounts	<u>3,000</u>	<u>3,000</u>	<u>0</u>	<u>0.0%</u>
	<u>\$137,500</u>	<u>\$98,000</u>	<u>\$39,500</u>	<u>40.3%</u>
<u>State Grants Paid to Towns</u>				
Education Cost Sharing/Consolidated Grant	\$296,042	\$303,109	(\$7,067)	(2.3)%
	<u>296,042</u>	<u>\$303,109</u>	<u>(\$7,067)</u>	<u>(2.3)%</u>
<u>State Grants Paid to District</u>				
Adult Education	\$3,246	\$3,249	(\$3)	(0.1)%
Transportation	<u>6,700</u>	<u>6,500</u>	<u>200</u>	<u>3.1%</u>
Sub-total	\$9,946	\$9,749	\$197	
Excess Cost/State Agency Placement Grant (1)	<u>0</u>	<u>0</u>	<u>0</u>	
	<u>\$9,946</u>	<u>\$9,749</u>	<u>\$197</u>	

(1) Per agreement with the towns of Lyme and Old Lyme, special education costs are budgeted at the full amount for known students. By budgeting the gross dollar amount, any unanticipated increase in students to be serviced is paid for with the Excess Cost/State Agency Placement grant funds received and it is not necessary to request more funding from the towns. Any unused Excess Cost/State Agency Placement Grant funds are returned to the towns with the fund balance.

Enrollment Trends

Enrollment Report 2015 Through 2019 and Projections Through 2023

	2015- 2016	2016- 2017	2017- 2018	2018- 2019	2019- 2020	2020- 2021	2021- 2022	2022- 2023
					*Projected	*Projected	*Projected	*Projected
PreK-5	517	493	495	504	500	504	522	534
6-8	351	321	302	279	260	259	252	247
9-12	462	488	472	472	454	420	402	369
Total In District	1330	1302	1269	1255	1214	1183	1176	1150

** Projections are from New England School Development Council (NESDEC) dated October 18, 2017.*

**These projections differ slightly from projections used in other areas of this booklet. Projections used in other areas are a compilation of NESDEC projections and those provided by Dr. Peter Prowda.*

**Projections exclude students attending Grasso Tech, Ledyard Agri-Science and Tech, magnet schools and special education outplacements.*

Trends are based on the October 1st enrollment in each grade. Since September of 2018, 30 new students have enrolled placing the March 2019 enrollment at 1281 students. If this trend continues, the above projections will not align with actuals.

2018-2019 Accomplishments and Achievements



Curriculum, Instruction, & Program Development

- Implementation of Systematic Word Study and intervention in all K-3 classrooms/ intervention blocks.
- Introduced Pre-K Bridges Math.
- Expanded Gifted & Talented (GT) program to GT/enrichment for all model in grades 4-8.
- Built staff capacity around NGSS Science Standards, unit/lesson development, and implementation across the district.
- All middle school and high school staff were provided Restorative Practice/circle training.
- Developed a sister school partnership between high school French classes and a French school through a shared Canvas course.
- Implemented professional development programming for teachers, by teachers, using the Ed Camp model.
- Increased student enrollment through active marketing campaign.

Facilities, Equipment, & Technology

- Expanded use of mobile technology in all schools and increased student to device ratio.
- Continued capital maintenance of all facilities.
- Completion of scheduled capital projects.
- Ongoing renewal of instructional and operational technology.

Awards and Distinctions

- SBAC math scores in grades 3-8 all ranked in the top 10 scores in Connecticut.
- Girls Soccer Team State Champions for fourth straight year.
- Mile Creek and Lyme School were named as “Schools of Distinction” by the State of Connecticut.
- LOLHS Math Team Middlesex Champions for sixth straight year.
- LOLHS Mock Trial runner up in State Championship.



The Regional School District 18 Board of Education prohibits harassment and discrimination in educational programs, services, or employment on the basis of race, color, religion, ancestry, age, marital status, military or veteran status, national origin, sex, gender identity or expression, genetic information, sexual orientation, or past or present physical or mental disability in accordance with Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Educational Amendments Act of 1972, Section 504 of the Rehabilitation Act of 1973, the Americans With Disabilities Act (ADA) of 1991, the ADA Amendments Act of 2008, and appropriate state laws.