2017 Bond Advisory Committee (BAC) Final Recommendation SBISD Board of Trustees

June 26th, 2017



Agenda

- Executive Summary
- Our Process
- BAC Final Recommendation
 - Administration
 - Instruction
 - Technology
 - Transportation
 - Facilities



Executive Summary

275



Introduction

- BAC met seven times over a period of eight weeks
- Workshops included expert presentations + technical reports:
 - Strategic Plan
 - District Initiatives: Instruction, Technology + Transportation
 - Bond Financing
 - Capacity + Demographics
 - Facilities Needs
- Working in teams, the BAC prioritized and allocated the overall scope, the detailed scope and provided a total bond amount recommendation.
- The BAC allocated \$903 Million against a Total Cost of \$1.4 Billion

The 2017 BAC Recommendation includes:

- BAC Recommendation Statements
- BAC Allocation Summary
- BAC Framework Allocation
- BAC Scope Allocation by Facility









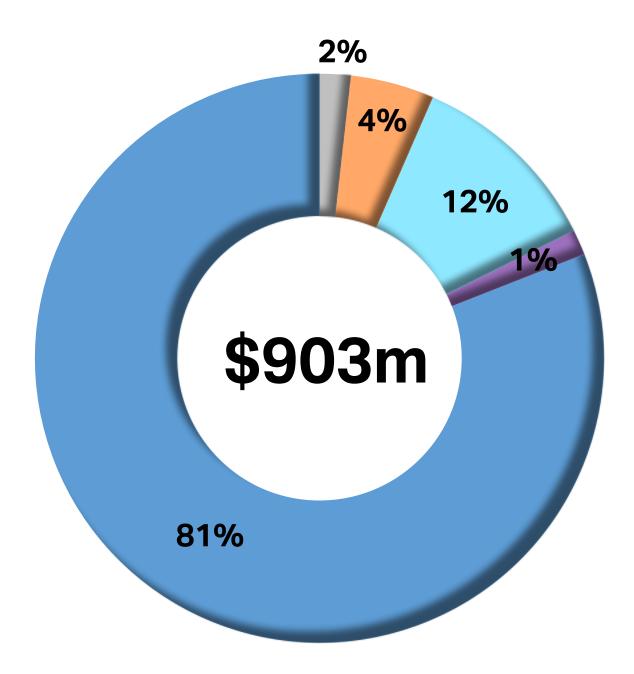


BAC Recommendation Statements

The BAC makes the following recommendations:

- 1. All Educational Facilities should achieve a consistent standard District wide.
- 2. The Bond Program should integrate District Initiatives with Facilities Needs.
- 3. The Total Bond Program should be under a \$1B and not cause a tax rate increase.

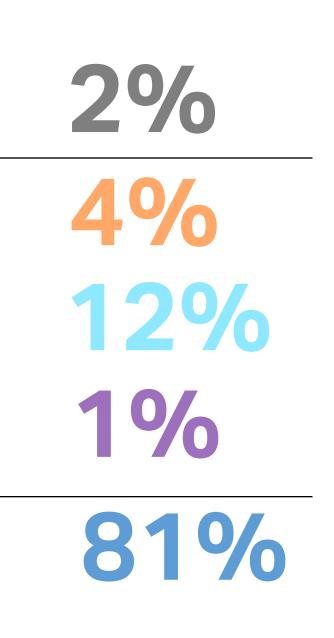
BAC Final Bond Allocation Summary



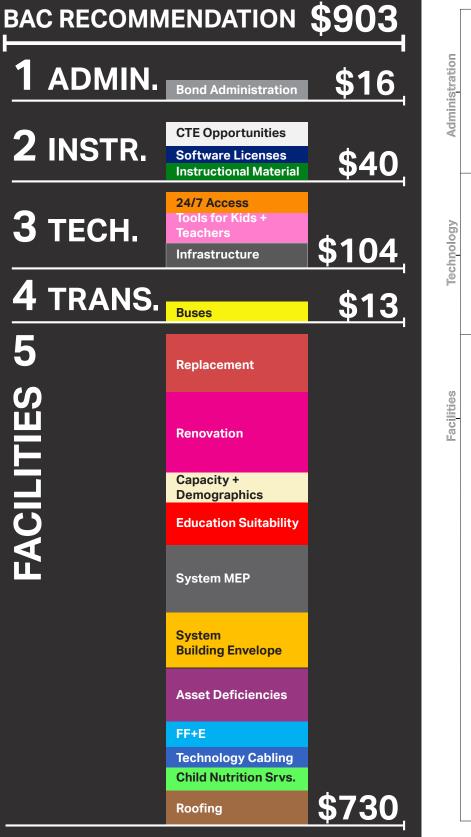
Administration

Instruction Technology Transportation

Facilities



BAC Final Bond Framework Allocation



Bond Administration	CTE Opportunities	Software Licenses	Instructional Material
Allocation: \$16m Total Cost: \$16m	Allocation: \$27m Total Cost: \$34m	Allocation: \$3m Total Cost: \$5m	Allocation: \$10m Total Cost: \$13m
24/7 Access Allocation: \$28m Total Cost: \$40m	Tools for Kids + Teachers Allocation: \$50m Total Cost: \$136m	Infrastructure Allocation: \$26m Total Cost: \$33m	Buses Allocation: \$13m Total Cost: \$23m
Replacement Allocation:\$124m Total Cost:\$124m	Renovation Allocation: \$198m Total Cost: \$198m	Capacity + Demographics Allocation: \$12m Total Cost: \$50m	Education Suitability Allocation: \$54m Total Cost: \$89m
System MEP Allocation: \$117m Total Cost: \$348m	System Building Envelope Allocation: \$89m Total Cost: \$254m	Asset Deficiencies Allocation: \$74m Total Cost: \$316m	FF&E Allocation: \$11m Total Cost: \$25m
Technology Cabling Allocation: \$3m Total Cost: \$5m	Child Nutrition Services Allocation: \$3m	Roofing Allocation: \$45m Total Cost: \$75m	BAC Bond Framework Allocation

BAC Scope Allocation by Facility \$730 Million

Replacement + Renovation

Capacity + Demographics

Facility Upgrades

Facility Upgrades 2007 Schools

Facility Upgrades Support Facilities

Administration Building	Support	1995	59,125	0.00%
Buildings and Grounds/Facility Services	Support	1967	34,100	0.14%
Vines Science Center	Support.	1967	18,917	1.69%
Transportation	Support	1967	12,965	2.32%
West Support Center	Support	1963	59,334	13.25%
Textbook Warehouse	Support	1968	10,469	19.56%
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Don Coleman Collseum	Support	2007	59,523	90.55%
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Technology Training Center	Support	2012	9,222	96.14%
Grob Stadium	Support	1952	10,950	96.18%
Tully Stadium & Press Box (Z Facilities)	Suggest	2007	23.262	97.88%
Security Services/Police Department	Support	2097	16,195	100.00%

Sherwood ES	Elementary	1966	69,371	57.77%	
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Treasure Forest Elementary	Elementary	1996	82,149	76.19%	
SBEC - Gymmasiums (Rubiter)	Lingth	1390	30,000	81.10%	
Bear Boulevard	Pre-K Center	2001	26,000	89.74%	
Lion Lang	Pre-K Center	2001	26.000	89.74%	
Tiger Trail	Pre-K Center	2001	26,000	89.74%	
Wildcet Wey	Pre-K.Center	2002	26,000	89.74%	
Ag Farm	High	1961	28.300	94.26%	
SBEC - Academy of Choice HS (New)	High	2016	32,281	100.00%	

\$124M

\$12M

Edgewood Elementary	Elementary	2011	109,000	100.00%	
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Meadow Wood Elementary	Elementary	2012	97.749	94.09%	
Pine Shadows Elementary	Elementary	2012	118,187	100.00%	
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Valley Oaks Elementary	Elementary	2015	117,872	98.17%	
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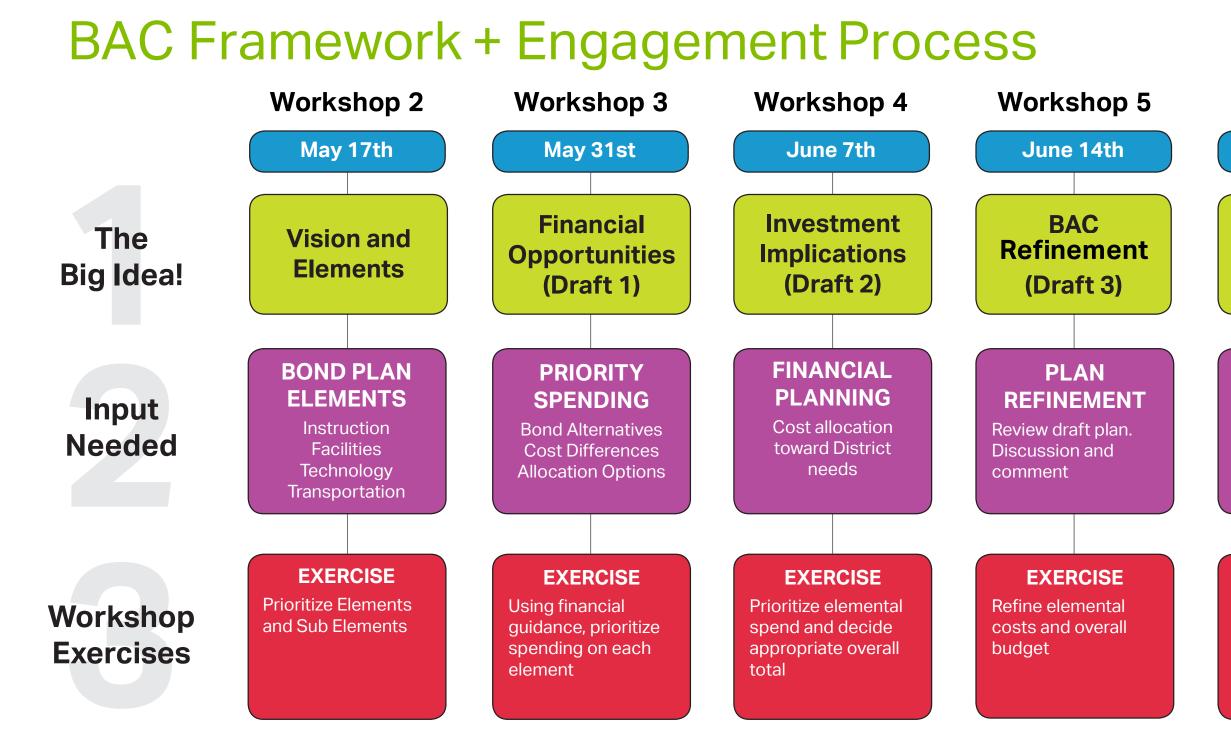
Educational Suitability	System MEP	System Building Envelope	Total Asset Deficiency	FFAE	Technology Cabling	- Dimits Half-Hann Stimulates	Roofing
\$54M	\$117M	\$89M	\$74M	\$11M	\$3M	\$314	\$45M
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Jur Process

MEMORIAL DRIVE ELEMENTARY

NATIONAL EXEMPLARY SCHOOL





Workshop 6

June 21st



NEXT STEPS

Review final plan and next steps with BoT

EXERCISE

Discussion and comment on final draft

Future Bond Capacity Scenarios – at current Debt Service tax rate of \$0.3045/\$100 of value

Taxable Value Growth through 2020-21 For 3 years of 3% per year

No Tax Rate Increase Capacity of \$825,000,000 **Taxable Value Growth through 2022-23** For 5 years of 5%, 3%, 5%, 3%, 5%

No Tax Rate Increase Capacity of \$1,025,000,000











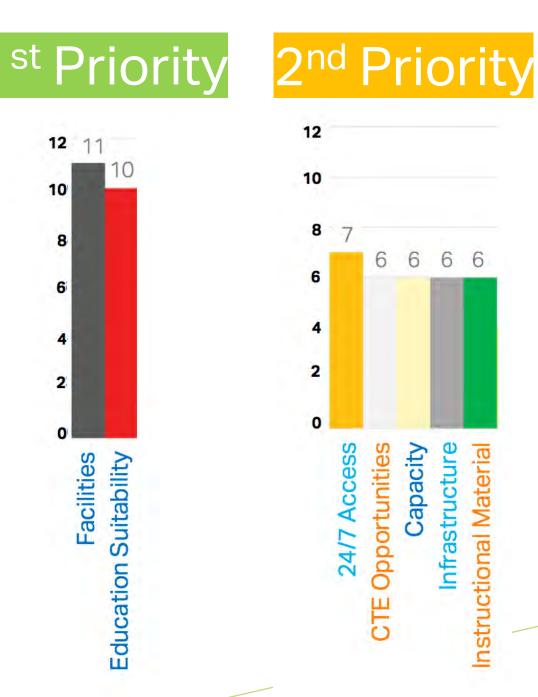


TRENDS

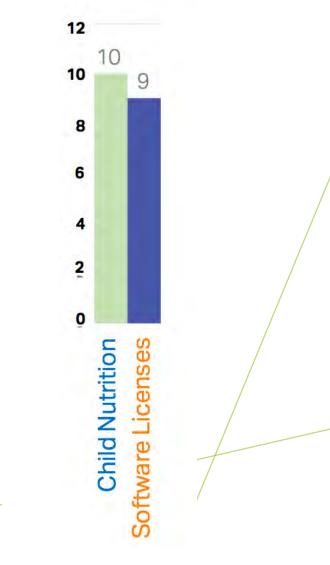
Working collaboratively in groups, the BAC prioritized **Facilities** and **Educational Suitability** as their top priority need.

Their second priority need contained 24/7 Access, CTE Opportunities, Capacity + Demographics, Infrastructure and Instructional Material.

The third priority need contained Child Nutrition Services and Software Licenses.



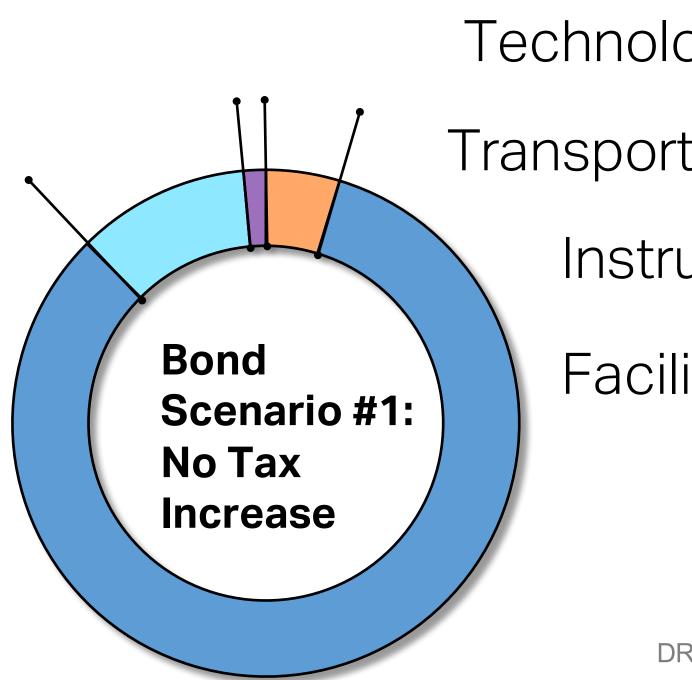




OUTCOMES

After hearing presentations on Instruction, Technology, Transportation and Facilities Needs and their associated costs, the BAC was asked to allocate their priorities for three bond scenarios (no tax increase, a one cent increase, and a five cent increase).

Working collaboratively in groups, every table allocated a Bond Scenario #1 (No Tax Increase). The allocation averaged across all groups is shown here and the next two slides.



Technology 11% Transportation 1% Instruction 5% Facilities 83%

DRAFT ALLOCATION AS OF WORKSHOP 3

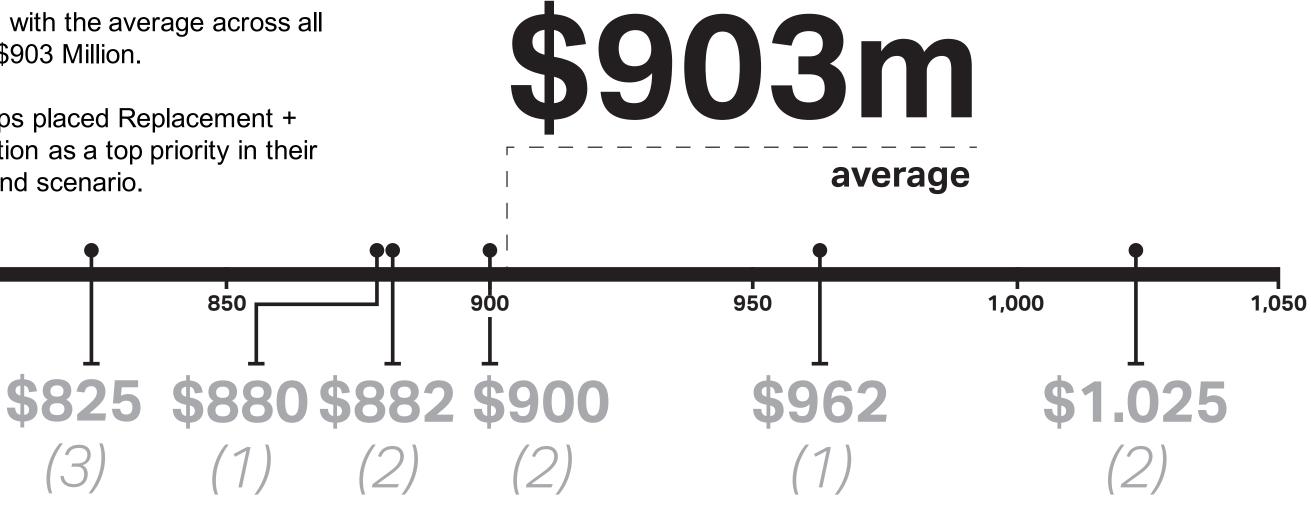
DECISIONS

800

Working collaboratively in groups, the BAC decided their total bond amount, with the average across all groups \$903 Million.

All groups placed Replacement + Renovation as a top priority in their ideal bond scenario.

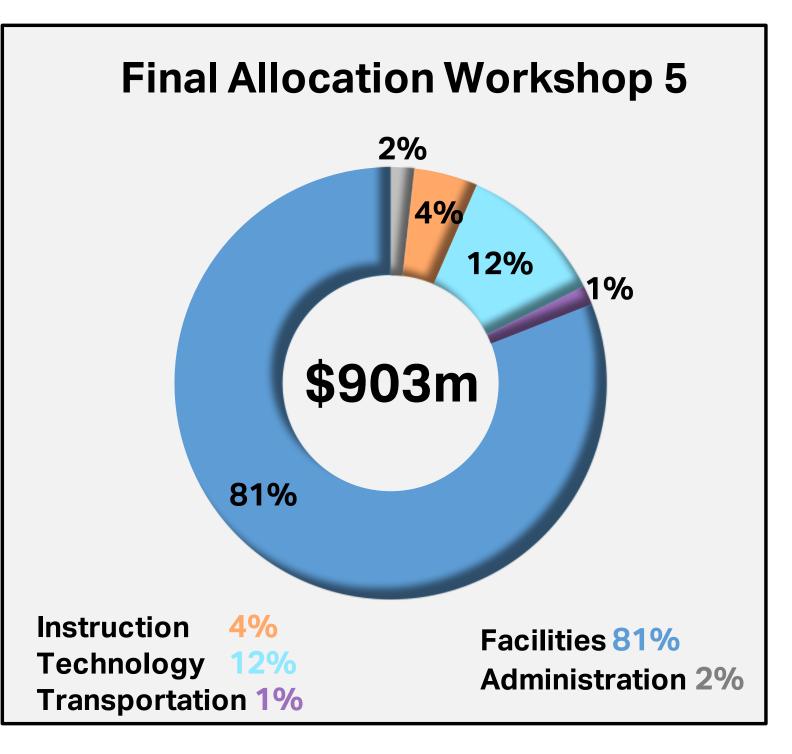
850



CONFIRMATION

Working collaboratively in groups and with \$903 million as the total bond amount, the BAC refined their final allocations across Instruction, Technology, Transportation, and Facilities.

FINAL ALLOCATION AS OF WORKSHOP 5



BACEFINAR BEEG mmendation

MEMORIAL MIDDLE SCHOOL US EXEMPLARY SCHOOL



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Introduction

BAC Charge District Map Schedule BAC Recommendation Executive Summary

Process

BAC Workshop Framework What We Did When We Did It

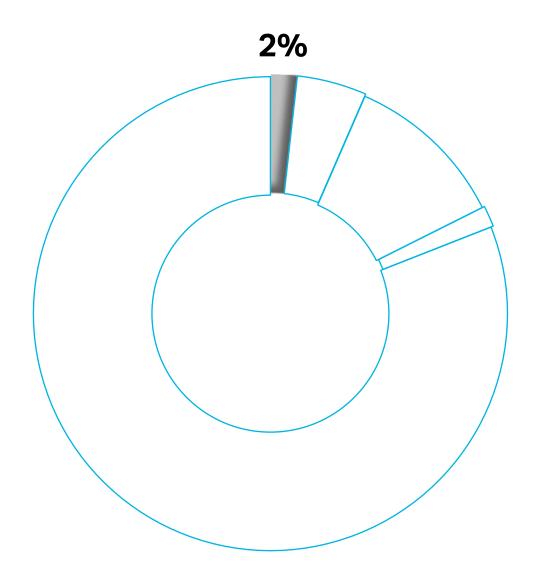
Decisions + Details

Bond Framework Summary Bond Financing Detail Bond Framework Detail **BAC Questions**

Process Priorities Communication Finance



Level 1 Long Range Facility Plan Appendix (FCA Assessments)



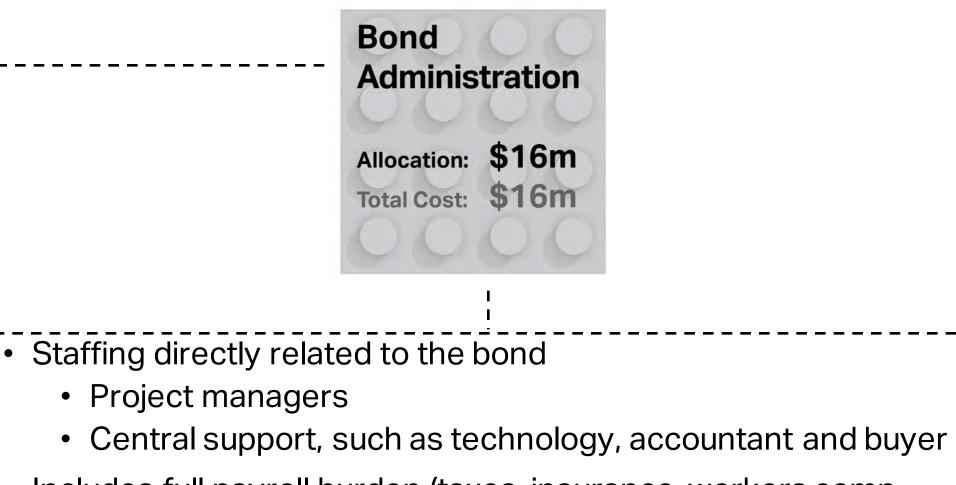
Administration

BAC RECOMMENDATION \$903

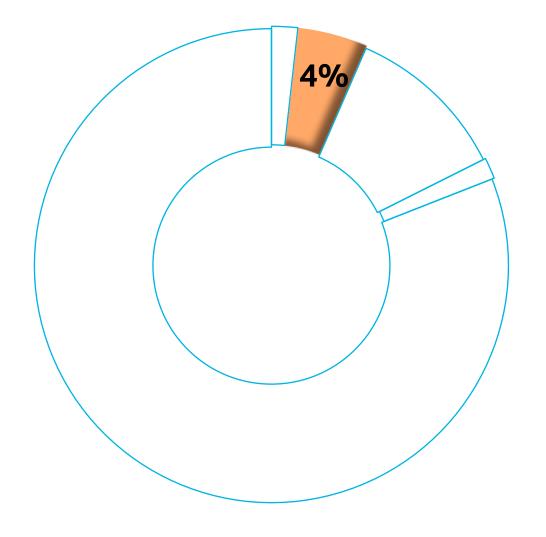
ADMIN. Bond Administration

(\$16m is derived from Karen Wilson.)

\$16



- Includes full payroll burden (taxes, insurance, workers comp, etc.)
- Period of 10 years
- Other costs include
 - Advertising
 - Community updates on the bond program



Instruction

(District Initiative)

District Initiatives affect all Educational Facilities.



BAC RECOMMENDATION \$903

2 INSTR.

CTE Opportunities

Software Licenses

Instructional Material

\$40

The BAC allocated 77% for the **Total Cost of** the Instruction District Initiative.

CTE Opportunities

Allocation: \$27m Total Cost: \$34m

CTE Opportunities

Definition:

Expand and enhance CTE opportunities to match the needs of rapidly evolving, tech-focused pathways

Example:

Funding to acquire, refresh, remodel, enlarge and expand opportunities across the district including computer and device replacements, studio equipment, replacement cooking labs and trades training equipment for priority occupation programming across the district.

Derived from:

Current market value CTE inventory, purchasing records

Cost: \$34 Million

Software Licenses

Allocation: **\$3m** Total Cost: **\$5m**

Software Licenses

Definition:

Ensuring equitable access to high-quality digital learning environments, instructional enhancements to include digital texts, annotation tools, and interactive/adaptive learning paths across every content area

Example:

Ensuring equitable access to high-quality digital learning environments, instructional enhancements to include digital texts, annotation tools, and interactive/adaptive learning paths across every content area

Derived from:

2016/17 audit of digital learning resources Textbook adoption records, Purchasing records

Cost: \$5 Million

Instructional Material

Allocation: **\$10m** Total Cost: **\$13m**

Instructional Material

Definition:

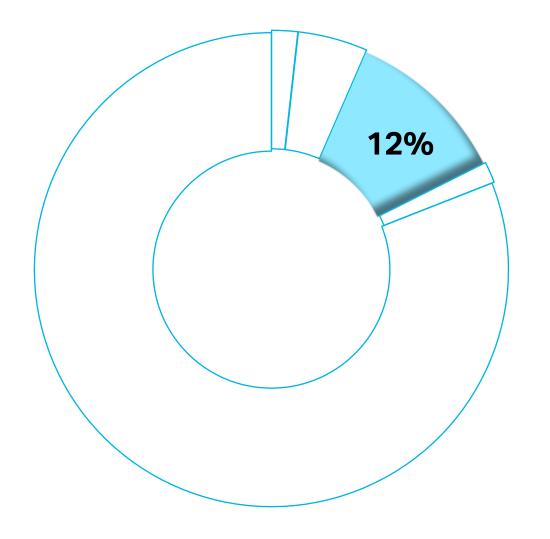
Ensuring equitable access to high-quality learning environments, instructional enhancements to include e nhanced interactions with level-appropriate texts. Includes Science, Humanities, Fine Arts, Health/Fitness, Early Childhood and Library/Media.

Example:

Content-specific curricular materials including leveled reading materials and classroom-based learning tools; Replace Band/Orchestra Instruments (over 20 years old), Band, Drill, Choir and Orchestra Uniforms, Gale Virtual Reference Library (GVRL); Literature Criticism Online/K-12; OverDrive; Follett Lightbox

Derived from: Purchasing records, current

Cost: \$13 Million



Technology

(District Initiative)

District Initiatives affect all Educational Facilities.



BAC RECOMMENDATION \$903



The BAC allocated 50% for the Total Cost of the Technology District Initiative. 24/7 Access Allocation: \$28m Total Cost: \$40m

Tools for Kids + Teachers

Allocation: \$50m Total Cost: \$136m

24/7 Access

Definition:

Resources, hardware & software, needed to support learning and accessing our systems from anywhere, at anytime

Example:

- Physical & logical tracking of district access at all times
 4,000 teachers access itslearning (i.e. LMS) between 4pm – 12am
- 7,500 students access itslearning (i.e. LMS) between 4pm – 12am
- 8,000 users of Skyward Family Access (i.e. grades)
- 15-20 after-hour calls into Help Desk during peaks times
- 20% of families use SchoolCafe for meal pay with an annual average of \$50,000 unpaid lunch balances

Derived from: SBISD IT

Cost: \$40 Million

Tools for Kids + Teachers

Definition: Tools, devices and apps used for teaching and learning in classrooms, libraries, and labs

Example:

Desktops, iMacs, MacBooks, Laptops, Chromebooks, iPods, iPads, Kindles, Brightlink, ActivBoards, Printers

Derived from: SBISD IT

Cost: \$136 Million

Infrastructure

Allocation: **\$26m** Total Cost: **\$33m**

Infrastructure

Definition:

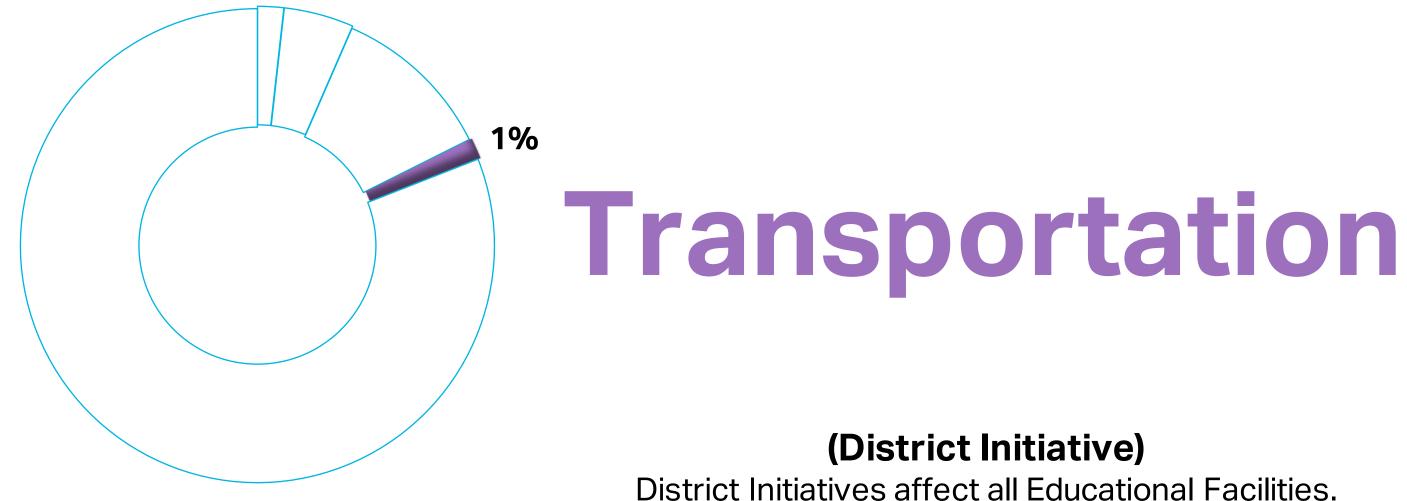
All the connections and supporting equipment between students, schools, sites and employees to keep the district efficient, safe and secure.

Example:

Internet, wifi routers, servers, switches, storage

Derived from: SBISD IT

Cost: \$33 Million



BAC RECOMMENDATION \$903

4 TRANS. Buses

The BAC allocated 56% for the Total Cost of the Transportation District Initiative.

\$13

Buses

Definition:

SBISD has a total bus fleet of 266 buses serving all elementary, middle and high schools. District buses are also utilized for Special Needs mid-day job sites, Guthrie Center, HCC and afterschool runs. These buses are also utilized for weekday and weekend field trips and athletic trips.

Example:

SBISD has a total fleet of buses, consisting of: 215 General Education Buses 51 Special Needs Buses 266 Total Buses

Derived from: SBISD Tranportation Cost: \$23 Million **Buses**

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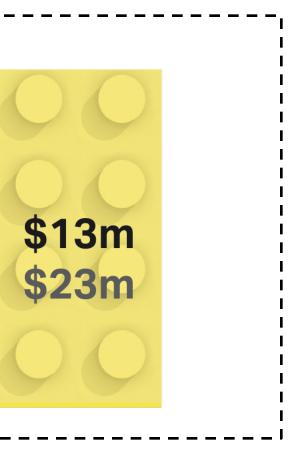
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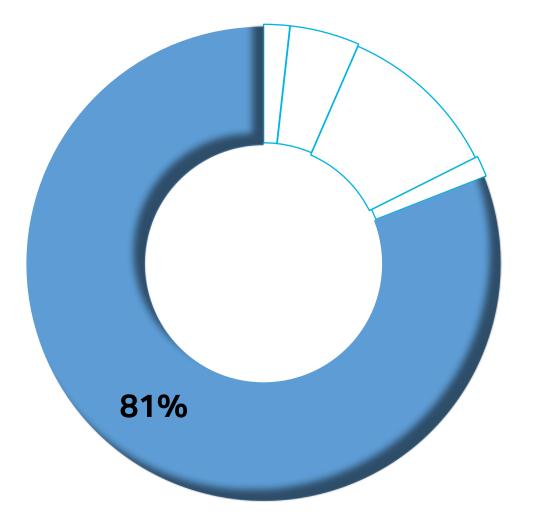
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Allocation: \$13m Total Cost: \$23m





Facilities



BAC RECOMMENDATION \$903

The BAC allocated 56% for the Total Cost of the Facilities Needs.









Allocation: **\$54m** Total Cost: **\$89m**



BAC Scope Allocation by Facility \$730 Million

Replacement + Renovation

Capacity + Demographics

Facility Upgrades

Facility Upgrades 2007 Schools

Facility Upgrades Support Facilities

Facility Upgrades Support Facilities	5			
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26.000 89.74%

26,000 89,74%

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Bear Boulevan

Wildcat Way

Lion Lane Tiger Trail \$124M

\$12M

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\$54M	\$117M	\$89M	\$74M	\$11M	\$3M	\$314	\$45M
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BAC Scope Allocation by Facility

Facility Name	Туре	Year	SF	FCI	Full or Partial Replacement	Major and/or Minor Renovation	Temporary Buildings	Over Capacity	Future Growth	Educational Suitability	System MEP	System Building Envelope	Total Asset Deficiency	FF&E	Technology Cabling	Child Nutrition Services	Roofing
					\$124M	\$198M		\$12M									
Replacement + Renovation																	
Bendwood Elementary	Elementary	1958	38,830	0%									-				
Bunker Hill Elementary	Elementary	1956	58,385	0%	1												
Hunters Creek Elementary	Elementary	1954	61,937	0%													1
Memorial Drive Elementary	Elementary	1949	58,965	0%	1												
Woodview Elementary	Elementary	1958	70,508	0%			-			11							
Landrum Middle	Middle	1956	177,665	0%													
Spring Branch Middle	Middle	1953	226,208	0%													
Spring Oaks Middle	Middle	1967	189,660	0%						- T							
Spring Woods Middle	Middle	1961	200,616	0%						1							
Memorial High	High	1962	311,115	0%						1							
Spring Woods High	High	1964	336,366	0%	1	1		-									
Westchester Academy	High	1967	294,963	0%									1		1		

Replacement + Renovation

Replacement

Definition:

Partial to full replacement of buildings that include Facilities Needs. There are 9 schools that qualify to full replacement.

Example:

Bunker Hill Elementary qualifies for partial replacem due to age of the facility and its infrastrucutre. The proposal is to replace approximately 42,000 SF at a \$9M.

Derived from: SBISD Operations Department Cost: \$124 Million

Renovation

Definition:

Major or minor renovation of buildings that includes all Facilities Needs. There are 11 schools that qualify for major or minor renovation.

Example:

Bunker Hill Elementary qualifies for major and minor renovation as the facility still has value to the District. The proposal is to renovate 24,000 SF at a cost of \$2M.

Derived from:

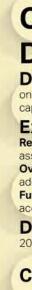
SBISD Oeprations Department

Cost: \$198 Million

BAC Scope Allocation by Facility

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Northbrook HS	High	1974	394,609	35.09%									1				-

Capacity + Demographics



Capacity + Demographics

Definition: Assessment of planning needs based on a ten year enrollment forecast and each school's capacity to support current and future enrollment

Example: Replacement of Temporary Buildings: Expansion associated with temporary building replacement Over Capacity Accommodation: Renovtion, expansion, addition to accommodate over-capacity Future Growth: Renovtion, expansion, addition to accommodate future growth

Derived from:

2017 Demographics + Capacity Study,

Cost: \$50 Million

Education Suitability

Definition: Evaluation of how well the facility

Example:

Environment: the creation of a safe and effective learning and working environment Circulation: Pedestrian, vehicular circulation and signage Support Space: Offices, special learning spaces (e.g. Size: Adequacy of the size of the spaces Location: Adequacy of adjacencies Storage & Fixed Equipment: Utilities, fixed equipment, storage, and room surfaces

Derived from:

Cost: \$89 Million

FF&E

Definition:

Facility and classroom furnishings and moveable equipment to support the educational programs.

Example:

Fixed and Moveable Furnishings: Casework, cubicles, lighting, window treatments Equipment: Clinic, auditorium, library, A/V, loading dock, athletic, etc.

Derived from: SBISD Design and Construction Standards, SBISD Educational Specifications

Cost: \$25 Million

System MEP

Definition:

Mechanical, electrical, and plumbing systems that control the internal facility environment including air conditioning, heating, lighting power, water, and waste systems.

Example:

HVAC: Boilers, furnaces, chillers, cooling towers, ductwork Electrical: Switchgear, transformers, safety switching, electrical conduit and wiring, communications and security Fire Protection: Fire pumps, sprinklers, control panels, detectors, horns, strobes

Plumbing: Toilets, urinals, sinks, pipes, fittings, valves, showers, drinking fountains, hydrants

Derived from: 2017 Facility Condition Assessments

Cost: \$348 Million

Technology Cabling

Definition:

The fixed infrastructure and delivery system support access to technology services and equipment.

Example:

Data Closets: Size, configuration, location Cabling: Optical fiber, inter-building conduits and

Derived from:

2007 Technology Cabling Assessment

Cost: \$5 Million

System Building Envelope

Definition:

The overall facility structure that creates the building envelope integral with the supporting internal facility environment.

Example:

Foundations: All foundations, slab on grade, basement walls Superstructure: Floor and roof decks, slabs and structural frames Exterior Doors: Glazed, revolving, overhead, hangar, gates Exterior Windows: Window systems, storefronts,

curtain walls Exterior Walls: Insulation, parapets, sealants, screen walls

Definition: Operational equipment and support

Kitchen + Support Areas: Size, configuration, location of dry

Equipment Condition + Functionality: Dry storage, cold

torage, preparation, bake, production, holding, serv

Derived from: 2017 Facility Condition Assessments

Cost: \$254 Million

Services

Derived from:

Cost: \$19 Million

Example:

Child Nutrition

spaces required by Child Nutrition Se deliver food services

Facility Upgrades Definitions

Example: Individual equipment units, building components, finishes, MEP equipment, weatherproofing, parking lot paving and pedestrian paving, site utilities lighting, fencing. Derived from 2017 Facility Condition Assessment

Asset Deficiencies

Definition: An improvement to an individual facility or site asset, such as repair or replacement of a single component within a complete system that does not include the entire system. This type of improvement can be characterized as repair, replacement, refurbishment or

Cost: \$316 million

Roofing

Definition:

All roofing finished installations related to roof repair, can be partial or full roof replacement

Example:

Roofing insulation, flashing and trim, gutters, downspouts,

Derived from:

2016-2017 Roof Assessment

Cost: \$75 Million

BAC Scope Allocation by Facility



Facility Upgrades



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BAC Scope Allocation by Facility

Facility Name	Туре	Year	SF	FCI	Full or Partial Replacement	Major and/or Minor Renovation	Temporary Buildings	Over Capacity	Future Growth	Suitability	System MEP \$117M	System Building Envelope \$89M	Total Asset Deficiency \$74M	FF&E	Technology Cabling \$3M	Services	Roofing \$45M
Facility Upgrades 2007 School	5																
dgewood Elementary	Elementary	2011	109,000	100.00%									C P	1			
rostwood Elementary	Elementary	2014	110,145	97.98%													
Iollibrook Elementary	Elementary	2010	111,352	100.00%													
lousman Elementary	Elementary	2013	109,422	100.00%										1			
leadow Wood Elementary	Elementary	2012	97,749	94.09%											1		
Pine Shadows Elementary	Elementary	2012	118,167	100.00%										C			
Ridgecrest Elementary	Elementary	2010	112,095	100.00%									1				
Rummel Creek Elementary	Elementary	2016	106,260	98.06%									Ϊ				
Shadow Oaks Elementary	Elementary	2011	118,314	100.00%						· · · · · · · · · · · · · · · · · · ·			i X				
Spring Branch Elementary	Elementary	2011	101,897	100.00%									0 0	1			
/alley Oaks Elementary	Elementary	2015	117,872	98.17%									J [
Vestwood Elementary	Elementary	2010	98,264	100.00%													
Vilchester Elementary	Elementary	2011	123,253	100.00%									1				

Facility Upgrades 2007 Schools



nger mail		2001	20/000	0017 170
Wildcat Way	Pre-K Center	2002	26,000	89.74%
Ag Farm	High	1961	28,300	94.26%
SBEC - Academy of Choice HS (New)	High	2016	32,281	100.00%

Edgewood Elementary	Flement	0	09,000	100.00%	pe			_				F	1.21	124	in and the second		
Frostwood Elementary	emear	2014	110,1 0	9 90	no.		nr	121									
Hollibrook Elementary	entitary	201		1.00%	NC	\mathbf{n}	UU	a	.10		U Y			116	Y		
Housman Elementary	Elementary	2013	109,422	100.00%	5-115 C												
eadew Weed Elementary	Elementary	2012	97 7/9	94.09%	-												
Pine Shadows Elementary	Elementary	2012	118,167	100.00%													
Ridgecrest Elementary	Elementary	2010	112,095	100.00%													
Rummel Creek Elementary	Elementary	2016	106,260		the second se	and the second second				1		and the second					
Shadow Oaks Elementary Facility Name Spring Branch Elementary	Elementary Elementary	2011 Year 2011	118,314 SF 01,897	FCI	Full or Partial Replacement	Major and/or Minor Renovation	Temporary Buildings	Over Capacity	Future Growth	Educational Suitability	System MEP	System Building Envelope	Total Asset Deficiency	FF&E	Technology Cabling	Child Nutrition	Roofing
Valley Oaks Elementary	Elementary	2015	117,872			Renovation						Envelope	A REAL PROPERTY OF			Services	
Westwood Elementary	Elementary	2010	98,264	- 10.0.0. J.	-		-				la seconda de la seconda d						
Wilchester Elementary	Elementary	2011	123,253							\$54M	\$117M	\$89M	\$74M	\$11M	\$3M	\$3M	\$45M
Facility Upgrades Support Faciliti	es																
Administration Building	Support	1965	59,125	0.00%													
Buildings and Grounds/Facility Services	Support	1967	34,100	0.14%													-
Vines Science Center	Support	1967	18,917	1.69%													-
Transportation	Support	1967	12,965	2.32%													
West Support Center	Support	1963	59,334	13.25%													
Textbook Warehouse	Support	1968	10,469	19.56%													-
Central Warehouse	Support	1976	53,945	37.21%													-
Natatorium	Support	1976	21,525	69.55%													
Don Coleman Coliseum	Support	2007	59,523	90.55%													
Tax Office	Support	1996	3,136	94.59%													
Technology Training Center	Support	2012	9,222	96.14%													
Grob Stadium	Support	1952	10,950	96.18%													
Tully Stadium & Press Box (2 Facilities)	Support	2007	23,262	97.88%													
Security Services/Police Department	Support	2007	16,195	100.00%													

Facility Upgrades Support Facilities



BAC Feedback

"I'd like to

continue to be

involved in the

process."

"I liked the

Lego!"

"It was a fascinating process to be part of."

"The process shows how so many people are so invested in our Community." "I was impressed with the involvement of the District, and how knowledgeable and skillful Dr. Muri, Karen and Travis are."

Consensus!



